

# The Top 225 International Contractors The Top 225 Global Contractors

August 18, 2008

This annual issue ranks the 225 largest construction contracting firms from around the world. It also ranks the largest firms in a wide variety of market sectors and geographic markets: Building, Manufacturing, Power, Water, Industrial/Petroleum, Transportation, Hazardous Waste, Sewer/Waste and Telecommunications. In addition, readers will get insights from executives of these top firms about the markets and issues affecting the industry around the world. This and other ENR survey issues are used as reference tools throughout the industry. Companies are ranked according to construction revenue generated in 2007 in US\$ millions.

## Main story:

"Prices Soar in a Boom Market"

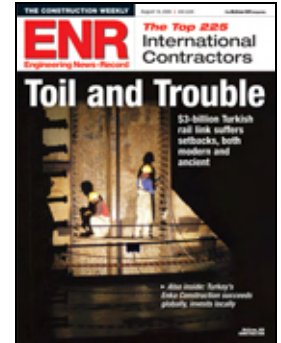
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- The 2008 Top 225 International Contractors based on Contracting Revenue from Projects Outside Home Country (with description about how to use the tables)
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## Web Only Supplements:

"Subsidiaries By Rank"-includes in-depth listings of each firm's subsidiaries

"Where the 2008 Top 225 Contractors Worked"-lists the countries in which these firms had work or offices during 2007.



By Peter Reina and Gary J. Tulacz



# THE TOP 225 International Contractors

## Prices Soar in a Boom Market

The global construction market continues to boom and large international contractors are reaping the benefits. The demand for big-ticket projects, from petroleum production facilities and powerplants to major infrastructure upgrades and signature buildings, has made

the demand intense for world-class contractors with the size and expertise to deliver these projects. As a result, big firms around the world are scrambling to grow, either organically or through acquisition, to meet this demand.

The scope of the hot market can be seen from the revenue figures provided

by ENR's Top 225 International Contractors. The Top 225, as a group, generated \$310.25 billion in 2007 revenue from projects outside their respective home countries. This is a startling 38.3% increase over 2006's mark of \$224.40 billion. The Top 225 had total contracting revenue in 2007 of \$826.96 billion, a

27.1% increase over 2006's figure of \$650.66 billion.

The story was pretty much the same regardless of the region. North Africa showed the biggest percentage increase in international work for the Top 225, rising 75.3% to \$13.17 billion. The Middle East continued to show astounding strength, growing 52.0% to \$62.89 billion. Other big gainers included Europe (up 34.2% to \$96.45 billion), Asia (up 37.9% to 55.40 billion), the U.S. (up 26.8% to \$36.91 billion), Latin America (up 41.3% to \$19.25 billion) and central and southern Africa (up 48.3% to \$15.42 billion). Only Canada (up 3.6% to \$8.28

IMAGE BY GUY LAWRENCE FOR ENR

## Canada

Total Revenue: \$8.3 billion		Up 3.6%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
21	U.S.	66.7	5,525.8
3	FRANCE	20.4	1,688.8
6	ITALY	5.4	444.3
3	GERMANY	3.0	247.2
1	AUSTRIA	2.0	162.5
1	AUSTRALIA	1.7	140.6
10	OTHER	0.9	72.1

billion) and the Caribbean (down 10.7% to \$2.01 billion) bucked this huge surge.

Not all of this increase can be attributed to hot markets. ENR asks non-U.S. contractors to provide their revenue in U.S. dollars and requests that the currency conversion rates in effect on Jan. 1 of the survey year be used to provide the dollar amounts.

In 2007, the euro, the Japanese yen, and several other currencies surged against the dollar. Between Jan. 1, 2007, and Jan. 1, 2008, the euro had risen 11% in value from \$1.32 to about \$1.47, the value that was used by survey participants for this year's survey. This boosted the Top 225's revenue for many international contractors who were paid in euros. The Japanese yen rose about the same between January 2007 and January 2008. So currency fluctuations played a role in the dramatic increase in revenue for the Top 225.

One major change in the world market is just how international the market has become. This year's Top 225 has contractors from 35 different countries. Where the Top 225 used to be dominated by U.S., European and Japanese firms, there now are groups of firms on the list based in China, Turkey, and the Middle East. Only 35 U.S. contractors are on this year's Top 225, a record low for ENR's Top international surveys.

European contractors are upbeat in the near term, but are uncertain of where the banking crisis will lead. "We have a substantial backlog," says Herbert Lütkestratkötter, CEO of Germany's Hochtief AG. "We are pretty busy and we are almost certainly going to be busier

## Europe

Total Revenue: \$96.4 billion		Up 34.2%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
6	FRANCE	20.0	19,288.1
11	SPAIN	13.9	13,451.1
1	AUSTRIA	12.1	11,681.9
18	U.S.	10.0	9,684.0
1	SWEDEN	8.0	7,713.4
5	GERMANY	6.9	6,676.4
94	OTHER	29.0	27,953.9

## Asia

Total Revenue: \$55.4 billion		Up 37.9%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
4	GERMANY	24.2	13,382.6
45	CHINA	16.6	9,177.0
20	U.S.	14.8	8,185.6
15	JAPAN	13.9	7,685.2
15	ITALY	5.6	3,115.1
4	FRANCE	5.3	2,941.2
52	OTHER	19.7	10,912.8

in 2009," adds Ian Tyler, CEO of the U.K.'s Balfour Beatty Construction Ltd.

For some major international contractors, the current market is bringing its own set of problems to keep up with the booming market. "We are still facing very high levels of new orders and...facing shortages of staffing," says Michel Cote, deputy CEO of France's Bouygues Construction SA.

Contractors in the hottest market sectors are scrambling to keep up. Petroleum is one such market, with 2007 revenue leaping 77.5% to \$80.04 billion for the Top 225. Russia's Stroytansgaz is feasting on the growing demand for petroleum projects and has now branched out into the power sector, says Leonid Bokhanovsky, first vice president. "The Middle East and North Africa is a growing market in oil and gas and energy projects for us," he says.

Construction demand in chemical and petrochemical sectors will continue to be "very good" in the next couple of years, says Fabrizio Di Amato, major shareholder and CEO of Italy's Maire Tecnimont SA. "We need to increase our capacity," he adds. North Africa, the Middle

## Middle East

Total Revenue: \$62.9 billion		Up 52.0%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
20	U.S.	21.4	13,482.5
9	JAPAN	13.6	8,575.4
16	ITALY	12.0	7,551.9
4	FRANCE	8.6	5,408.6
1	GREECE	7.4	4,647.2
7	KOREAN	6.5	4,062.2
84	OTHER	30.5	19,167.1

## Africa

Total Revenue: \$28.6 billion		Up 59.7%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
42	CHINA	26.9	7,695.8
19	ITALY	20.2	5,774.3
5	FRANCE	15.3	4,364.4
12	U.S.	6.8	1,957.3
8	JAPAN	4.0	1,150.1
14	TURKEY	3.3	955.5
41	OTHER	23.4	6,698.1

## Latin America/Caribbean

Total Revenue: \$21.3 billion		Up 33.9%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
11	SPAIN	28.1	5,983.5
12	ITALY	16.7	3,558.7
27	U.S.	16.7	3,539.8
3	BRAZIL	11.4	2,433.8
4	FRANCE	8.3	1,757.7
5	JAPAN	5.0	1,057.2
42	OTHER	13.8	2,926.1

## U.S.

Total Revenue: \$36.9 billion		Up 26.7%	
FIRMS	COUNTRY	% OF TOTAL	\$ MILLION
4	GERMANY	26.2	9,683.1
1	SWEDEN	15.2	5,613.2
2	AUSTRALIA	13.0	4,806.2
3	U.K.	9.3	3,444.9
11	JAPAN	9.3	3,422.0
4	FRANCE	8.8	3,246.0
38	OTHER	18.1	6,690.7

East, Latin America and Russia are "all booming," he says.

"In the Middle East, capable contractors with available capacity or with capability to grow are very much sought

after,” says Samer Arafa, executive vice president of Saudi Arabia’s Al-Arrab Contracting Co. “There is so much work to be done with very little resources available.” Al-Arrab has been working on acquisitions and recruitment to keep up with the demand, he says.

**Banks Tighten Reins**

European firms report limited impact from the global financial crisis. “It is really at the margins that there is any impact,” says Tyler. “Most of our business derives from government spending and by regulated entities...we are less directly affected by private-sector markets,” he adds. The commercial sector remains active, “but what will happen over the next 12 months, I don’t know.”

Some contractors see increasing wari-

ness among lenders to finance projects. “Globally, we have a problem with financial institutions,” says Cote. Banks are now more wary of project financing than before, he says. But, “for the time being, we don’t see the crisis,” he adds.

There are some markets that have been softening, including the U.S. market. However, Sweden’s Skanska AS, reports good business at its domestic and U.S. civil sectors, especially in New York City. These are “markets that are very important for us,” says company president and CEO Johan Karlström.

Because of its diversity, Hochtief is “relatively weatherproof,” says Lütkestratkötter. The U.S. residential fall has left Hochtief’s U.S. subsidiary Turner Construction unaffected, he adds. “They do not have any exposure to resi-

dential building.”

Residential construction is weakening in Nordic countries, while the outlook for commercial work is unpredictable, says Karlström. Seeing demand for green offices, “all our new investments will be green building projects,” he says.

Stock-market assumptions that all general contractors are heavily exposed to the residential market annoy executives, such as Cote. Even a major fall in house-building orders would have little impact on Bouygues, he says.

**Paying the Price**

More challenging than market concerns among contractors are price hikes for fuel, steel and cement. “We are seeing price levels not seen for some very long time (or even never seen before) for some

**The 2008 Top 225 at a Glance**

**Volume**

	DOMESTIC		INTERNATIONAL		TOTAL	
	\$ BIL.	% CHG.	\$ BIL.	% CHG.	\$ BIL.	% CHG.
REVENUE	516.7	+21.1	310.2	+38.2	827.0	+27.0
NEW CONTRACTS	561.8	+22.6	420.0	+39.9	981.8	+29.4

**Profitability**

	NUMBER OF FIRMS REPORTING		AVERAGE % OF	
	PROFIT	LOSS	PROFIT	LOSS
DOMESTIC	154	20	7.2	NA
INTERNATIONAL	167	12	8.0	NA

**Professional Staff**

	NUMBER OF FIRMS REPORTING		AVERAGE % OF	
	DOMESTIC	INT’L	DOMESTIC	INT’L
INCREASE	121	131	18.7	36.2
DECREASE	13	9	10.9	15.3
SAME	62	47	NA	NA

**Backlog**

	NUMBER OF FIRMS REPORTING	AVERAGE %
HIGHER	167	44.8
LOWER	11	11.7
SAME	22	NA

NA=NOT AVAILABLE

**Market Analysis**

TYPE OF WORK	REVENUE \$ MIL.	PERCENT OF TOTAL
BUILDING	73,955.0	23.8
MANUFACTURING	7,081.3	2.3
INDUSTRIAL	15,330.5	4.9
PETROLEUM	80,039.9	25.8
WATER	8,637.6	2.8
SEWER/WASTE	4,818.7	1.6
TRANSPORTATION	79,377.7	25.6
HAZARDOUS WASTE	605.0	0.2
POWER	17,180.6	5.5
TELECOMMUNICATIONS	3,323.4	1.1
OTHER	19,897.3	6.4

**International Regions**

	NUMBER OF FIRMS	REVENUE \$ MIL.	PERCENT OF TOTAL
CANADA	44	8,281.3	2.7
U.S.	63	36,906.1	11.9
LATIN AMERICA	92	19,249.6	6.2
CARIBBEAN ISLANDS	38	2,007.2	0.6
EUROPE	136	96,448.8	31.1
MIDDLE EAST	141	62,894.9	20.3
ASIA/AUSTRALIA	155	55,399.5	17.9
NORTH AFRICA	114	13,174.6	4.2
SOUTH/CENTRAL AFRICA	82	15,420.8	5.0
OTHER	4	464.0	0.1

of the materials used in the industry," says Arafa of Al-Arrab. "We have not seen the costs plateau yet, and we expect this to affect the pricing of projects. This will remain the case until the commodities prices stabilize."

Stroytransgaz is concerned about operating price increases across the board. "The biggest negative trend is increasing costs of some types of equipment, materials, logistical services and labor cost," says Bokhanovsky.

### Riding Escalators

Contractors are working hard to mitigate the risks of price increases for materials and labor. "Lump-sum contracts and wild escalation of prices without corrections in favor of the contractors" is the biggest worry of Contracting and Trading—C.A.T. Group, Lebanon, says Aziz Basoul, director and CFO. Owner refusals to include contractual materials price escalators are causing contractors to withdraw from certain countries, he says.

Some contractors have had success incorporating cost escalators into their contracts. "We have to try to share the risk with our clients," says Cote. Skanska also seeks to spread the risk of rising materials prices. Karlström notes that some of the big-nation highway authorities and some U.S. states where Skanska works have been willing to take on the risk on price escalation on certain commodities, such as asphalt.

Still, contractors are working feverishly to manage price spikes. "In the U.K. and U.S., we have sophisticated supply chains. We...manage these risks without them presenting serious issues to us," says Tyler. "It's a little more difficult to achieve that in other parts of the world," he adds.

Some contractors believe the worst is over. "In the last two years, we have had some...incredible price increases," says Lütkestratkötter. He expects inflation to continue, but a lower pace. "We are suffering from increases of oil prices," he says. But higher oil prices also mean more work, he notes. For oil exporters, "it means an increase in budgets. They will continue to build."

Regionally, the big story remains the Middle East. With high oil prices, the Gulf is "insanely busy and that's going to continue," says Tyler. "The Middle East remains a very attractive market, the con-

struction boom has not peaked yet, and we foresee a lot more work to come," says Arafa. "Commitment to the market is a key issue to success in the Middle East."

In Saudi Arabia, "we are looking at

## Top 10 by Market

### Building

Top 10 with revenue of \$44.2 bil., of \$74.0 bil. total

- 1 HOCHTIEF AG
- 2 SKANSKA AB
- 3 STRABAG SE
- 4 BALFOUR BEATTY PLC
- 5 ROYAL BAM GROUP NV
- 6 BOVIS LEND LEASE
- 7 BOUYGUES
- 8 VINCI
- 9 CHINA STATE CONSTRUCTION ENG'G CORP.
- 10 FCC, FOMENTO DE CONSTR. Y CONTRATAS SA

### Manufacturing

Top 10 with revenue of \$5.1 bil., of \$7.1 bil. total

- 1 STRABAG SE
- 2 TAKENAKA CORP.
- 3 TAIKISHA LTD.
- 4 SAMSUNG C&T CORP.
- 5 SHIMIZU CORP.
- 6 KAJIMA CORP.
- 7 CHINA WANBAO ENGINEERING CORP.
- 8 SAMSUNG ENGINEERING CO. LTD.
- 9 SUMITOMO MITSUI CONSTRUCTION CO. LTD.
- 10 CEGELEC

### Power

Top 10 with revenue of \$7.7 bil., of 17.2 bil. total

- 1 GRUPO ACS
- 2 IBERDOLA INGENIERIA Y CONSTRUCCION
- 3 ABEINSA SA
- 4 BOUYGUES
- 5 CHINA NATIONAL MACHINERY INDUS. CORP.
- 6 VINCI
- 7 ACCIONA SA
- 8 FOSTER WHEELER LTD.
- 9 SINOHYDRO CORP.
- 10 BILFINGER BERGER AG

### Water

Top 10 with revenue of \$5.2 bil., of \$8.6 bil. total

- 1 IMPREGILO SPA
- 2 HOCHTIEF AG
- 3 CONSTRUTORA ODEBRECHT
- 4 SALINI COSTRUTTORI SPA
- 5 SINOHYDRO CORP.
- 6 FERROVIAL AGROMAN SA
- 7 STRABAG SE
- 8 BLACK & VEATCH
- 9 VINCI
- 10 CHINA INT'L WATER & ELECTRIC CORP. (CWE)

### Industrial/Petroleum

Top 10 with revenue of \$55.8 bil., of \$95.4 bil. total

- 1 SAIPEM
- 2 TECHNIP
- 3 BECHTEL
- 4 FLUOR CORP.

### 5 CHIYODA CORP.

### 6 CONSOLIDATED CONTRACTORS GROUP

### 7 JGC CORP.

### 8 TECNICAS REUNIDAS

### 9 FOSTER WHEELER LTD.

### 10 PETROFAC LTD.

### Transportation

Top 10 with revenue of \$46.9 bil., of \$79.4 bil. total

### 1 VINCI

### 2 BOUYGUES

### 3 STRABAG SE

### 4 HOCHTIEF AG

### 5 BILFINGER BERGER AG

### 6 FCC, FOMENTO DE CONSTR. Y CONTRATAS SA

### 7 SKANSKA AB

### 8 ROYAL BAM GROUP NV

### 9 CHINA COMMUNICATIONS CONSTRUCTION GRP.

### 10 BECHTEL

### Hazardous Waste

Top 10 with revenue of \$55.1 mil., of \$605.0 mil. total

### 1 URS CORP.

### 2 PCL CONSTRUCTION ENTERPRISES INC.

### 3 VINCI

### 4 JACOBS

### 5 FCC, FOMENTO DE CONSTR. Y CONTRATAS SA

### 6 SKANSKA AB

### 7 PARSONS

### 8 CH2M HILL

### 9 THE SHAW GROUP INC.

### 10 FOSTER WHEELER LTD.

### Sewer/Waste

Top 10 with revenue of \$3.2 bil., of \$4.8 bil. total

### 1 SKANSKA AB

### 2 HOCHTIEF AG

### 3 BLACK & VEATCH

### 4 GRUPO ACS

### 5 IMPREGILO SPA

### 6 FCC, FOMENTO DE CONSTR. Y CONTRATAS SA

### 7 HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.

### 8 BOUYGUES

### 9 CONSTRUTORA ODEBRECHT

### 10 BILFINGER BERGER AG

### Telecommunications

Top 10 with revenue of \$3.0 bil., of \$3.3 bil. total

### 1 HOCHTIEF AG

### 2 STRABAG SE

### 3 VINCI

### 4 FLUOR CORP.

### 5 SKANSKA AB

### 6 FCC, FOMENTO DE CONSTR. Y CONTRATAS SA

### 7 CHINA NATIONAL MACHINERY INDUS. CORP.

### 8 BARAN GROUP LTD.

### 9 CEGELEC

### 10 ABEINSA SA

that market now...oil and gas and building work is coming,” says Haluk Gerçek, President of Turkey’s Enka Construction. But he is keeping away from the Emirates, which he regards as unprofitable.

Not everyone shares that view. “We are in the process of relocating our corporate headquarters from Kuwait to Abu Dhabi,” says Don Featherstone, CEO of Mushrif Trading & Contracting Co. While Mushrif continues to work in Kuwait, the Emirates present a tremendous opportunity with its growth and a shortage of qualified contractors, he says. “We are currently raising additional capital to fund Mushrif’s growth plans.” Featherstone believes Mushrif may soon become a billion-dollar-a-year firm.

The petroleum market is fueling major activity in the region. Russia’s Stroytransgaz is expanding its construction activities in Saudi Arabia and the Emirates, says Bokhanovsky. On July 24, Stroytransgaz signed a contract to build the \$400-million, 240-km Taweelah-Fujairah gas pipeline in Abu Dhabi for Dolphin Energy Ltd. And Saudi Aramco “said they would spend \$100 billion in the next few years,” says Di Amato.

But all the oil wealth also is funding huge infrastructure projects in the region. For example, Maire Tecnimont has won a slice of a roughly \$2.5-billion Saudi Arabia railroad between Mecca and Medina, says Di Amato. And Lebanon’s C.A.T. Group is making a major push into the district-cooling market in the region, says Bassoul. C.A.T. is working on the GHO district-cooling program in Abu Dhabi.

Further, building development continues at a frenzied pace in the region. Featherstone notes that Mushrif Trading & Contracting is working on the Abu Dhabi Central Market Redevelopment for Aldar Properties PJSC. “The \$1-billion project is our biggest to date,” he says. And C.A.T. Group is working on Porto Arabia Project at the Pearl in Qatar, the huge mixed-use project that includes 31 residential towers, 450 townhouses, and 1-million sq ft of commercial and retail space, says Bassoul.

In East Asia, Singapore is one of the hot spots. “I’ve never seen such a boom,” says Cote. In Hong Kong, he is “very optimistic about new infrastructure. They are considering huge railroad projects.”

Macau is busy with casino and hotel development, says Lütkestratkötter. And, high mineral prices are fueling booming construction in Australia, he adds. Increasing numbers of infrastructure [build-

### The Top 20 Non-U.S. Firms in International Construction Management/Program Management Fees\*

RANK	FIRM	AGENCY CM FEES (\$ MIL.)	PROGRAM MGMT. FEES (\$ MIL.)	TOTAL CM/PM (\$ MIL.)
1	BOVIS LEND LEASE, Millers Point, Australia	610.9	563.0	1173.9
2	HOCHTIEF AG, Essen, Germany	0.0	275.9	275.9
3	DAR AL-HANDASAH CONSULTANTS (SHAIR & PARTNERS), Cairo, Egypt	160.0	70.0	230.0
4	HATCH GROUP, Mississauga, Canada	159.8	55.0	214.8
5	BALFOUR BEATTY PLC, London, U.K.	52.0	145.0	197.0
6	ARCADIS NV, Arnhem, The Netherlands	0.0	194.0	194.0
7	WORLEYPARSONS LTD., North Sydney, Australia	114.9	61.9	176.8
8	RAMBOLL GRUPPEN A/S, Virum, Denmark	51.9	22.2	74.1
9	COTEBA, La Plaine Saint-Denis, France	54.0	0.0	54.0
10	KEO INTERNATIONAL CONSULTANTS, Safat , Kuwait	20.7	23.8	44.5
11	GLEEDS, London, U.K.	39.0	0.0	39.0
12	SKANSKA AB, Solna, Sweden	28.1	0.0	28.1
13	SINCLAIR KNIGHT MERZ, St. Leonards , Australia	17.7	8.0	25.7
14	ATKINS LTD., Epsom, U.K.	0.0	21.0	21.0
15	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece	20.0	0.0	20.0
16	ARUP GROUP LTD., London, U.K.	19.4	0.0	19.4
17	SHANDONG ELECTRIC POWER CONSTR. CORP., Jinan City, China	0.0	16.5	16.5
18	HYDER CONSULTING, London, U.K.	12.5	0.0	12.5
19	STANTEC INC., Edmonton, Canada	6.8	3.2	10.0
20	AMEC PLC, London, U.K.	3.0	6.0	9.0

\* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

### The Top 20 Non-U.S. in Total CM/PM Fees\*

RANK	FIRM	AGENCY CM FEES (\$ MIL.)	PROGRAM MGMT. FEES (\$ MIL.)	TOTAL CM/PM (\$ MIL.)
1	BOVIS LEND LEASE, Millers Point, Australia	622.5	584.7	1207.2
2	HOCHTIEF AG, Essen, Germany	0.0	977.6	977.6
3	HATCH GROUP, Mississauga, Canada	205.0	102.0	307.0
4	ARCADIS NV, Arnhem, The Netherlands	0.0	247.0	247.0
5	DAR AL-HANDASAH CONSULTANTS (SHAIR & PARTNERS), Cairo, Egypt	160.0	70.0	230.0
6	BALFOUR BEATTY PLC, London, U.K.	52.0	155.0	207.0
7	WORLEYPARSONS LTD., North Sydney, Australia	114.9	89.4	204.2
8	COTEBA, La Plaine Saint-Denis, France	202.0	0.0	202.0
9	GLEEDS, London, U.K.	195.0	0.0	195.0
10	SINCLAIR KNIGHT MERZ, St. Leonards , Australia	168.3	12.9	181.2
11	CHINA POWER ENGINEERING CONSLTG. GROUP CO., Beijing, China	170.9	0.0	170.9
12	ATKINS LTD., Epsom, U.K.	0.0	142.0	142.0
13	RAMBOLL GRUPPEN A/S, Virum, Denmark	83.2	28.9	112.1
14	SHANDONG ELECTRIC POWER CONSTR. CORP., Jinan City, China	0.0	78.7	78.7
15	STANTEC INC., Edmonton, Canada	54.0	8.7	62.7
16	HANMIPARSONS, Seoul, S. Korea	51.8	1.3	53.1
17	KEO INTERNATIONAL CONSULTANTS, Safat , Kuwait	22.5	26.3	48.7
18	ARUP GROUP LTD., London, U.K.	46.8	0.0	46.8
19	SAUDI CONSULTING SERVICES, Riyadh, Saudi Arabia	30.6	0.0	30.6
20	SKANSKA AB, Solna, Sweden	28.1	0.0	28.1

\* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS MANAGED BY THE FIRM

operate-transfer projects] are also creating opportunities.

Despite being a tough market, interest in Russia is growing among European contractors. "For the next decade, Russia will be one of the biggest markets for construction," says Cote. "We were more successful 10 years ago than now. It was easier," says Cote.

Hochtief's relatively new Russian business is growing "in double digits" from a small base, says Lütkestratkötter. Hochtief and Bouygues are among the international contractors bidding for Russia's new generation of vast highway BOT contracts.

Di Amato also is bullish about Russia. "The next two years will be a boom in oil, gas, chemicals and petrochemicals," he says. Stroytransgaz's Bokhanovsky says that the Russian government is working on opening up new oil and gas fields for development, along with pipeline expansion and power-station construction. "There are lots of oil and gas and energy projects ready to start," he says.

The civil sector in Slovakia and the Czech Republic are "fairly healthy," says Hans Björck, Skanska CFO. But the Polish market is growing more slowly as the authorities there are "less effective, to put it mildly," he adds. ■

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ELECTRONIC VERSIONS OF THE ENTIRE TOP 225 INTERNATIONAL CONTRACTORS AND TOP 225 GLOBAL CONTRACTORS LISTS ARE AVAILABLE. GO TO ENR.COM FOR MORE INFORMATION.

## Top 10 by Region

### Middle East

Top 10 with revenue of \$33.0 bil., of \$62.9 bil. total

- 1 KBR
- 2 CONSOLIDATED CONTRACTORS GROUP
- 3 TECHNIP
- 4 CHIYODA CORP.
- 5 SAIPEM
- 6 BECHTEL
- 7 FLUOR CORP.
- 8 JGC CORP.
- 9 TECNICAS REUNIDAS
- 10 MAIRE TECNIMONT

### Asia

Top 10 with revenue of \$28.1 bil., of \$55.4 bil. total

- 1 HOCHTIEF AG
- 2 BECHTEL
- 3 BILFINGER BERGER AG
- 4 CHINA STATE CONSTRUCTION ENGINEERING CORP.
- 5 BALFOUR BEATTY PLC
- 6 SAIPEM
- 7 CHINA COMMUNICATIONS CONSTRUCTION GROUP
- 8 FLUOR CORP.
- 9 TECHNIP
- 10 LEIGHTON HOLDINGS LTD.

### Africa

Top 10 with revenue of \$12.2 bil., of \$28.6 bil. total

- 1 SAIPEM
- 2 BOUYGUES
- 3 TECHNIP
- 4 VINCI
- 5 CONSTRUTORA ODEBRECHT
- 6 BILFINGER BERGER AG
- 7 KBR
- 8 SALINI COSTRUTTORI SPA
- 9 CHINA COMMUNICATIONS CONSTRUCTION GROUP
- 10 SINOHYDRO CORP.

### Latin America/Caribbean

Top 10 with revenue of \$11.4 bil., of \$21.3 bil. total

- 1 CONSTRUTORA ODEBRECHT
- 2 FLUOR CORP.
- 3 GRUPO ACS
- 4 TECHINT GROUP

### 5 OHL SA (OBRASCON HUARTE LAIN SA)

- 6 TECHNIP
- 7 TOYO ENGINEERING CORP.
- 8 ABEINSA SA
- 9 SKANSKA AB
- 10 IMPREGILO SPA

### Europe

Top 10 with revenue of \$59.4 bil., of \$96.4 bil. total

- 1 STRABAG SE
- 2 VINCI
- 3 SKANSKA AB
- 4 ROYAL BAM GROUP NV
- 5 BOUYGUES
- 6 FCC, FOMENTO DE CONSTR. Y CONTRATAS SA
- 7 BECHTEL
- 8 BILFINGER BERGER AG
- 9 BOVIS LEND LEASE
- 10 HOCHTIEF AG

### U.S.

Top 10 with revenue of \$30.5 bil., of \$36.9 bil. total

- 1 HOCHTIEF AG
- 2 SKANSKA AB
- 3 BOVIS LEND LEASE
- 4 BALFOUR BEATTY PLC
- 5 PCL CONSTRUCTION ENTERPRISES
- 6 BOUYGUES
- 7 OBAYASHI CORP.
- 8 KAJIMA CORP.
- 9 VINCI
- 10 BILFINGER BERGER AG

### Canada

Top 10 with revenue of \$6.3 bil., of \$8.3 bil. total

- 1 BECHTEL
- 2 BOUYGUES
- 3 KIEWIT CORP.
- 4 FLUOR CORP.
- 5 JACOBS
- 6 CB&I
- 7 SAIPEM
- 8 TECHNIP
- 9 VINCI
- 10 WILLBROS GROUP INC.

## How the Top International Contractors Shared the 2007 Market

CONTRACTOR NATIONALITY	NUMBER OF FIRMS	INT'L BILLINGS		MIDDLE EAST		ASIA		AFRICA		EUROPE		U.S.		CANADA		LATIN AM./CARIB.	
		\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	35	42,735.0	13.8	13,842.5	22.0	8,185.6	14.8	1,957.3	6.8	9,684.0	10.0	NA	NA	5,525.8	66.7	3,539.8	16.7
CANADIAN	3	2,766.7	0.9	21.5	0.0	0.0	0.0	0.0	0.0	304.3	0.3	2,400.8	6.5	NA	NA	40.2	0.2
EUROPEAN	64	179,576.6	58.0	26,668.6	42.4	23,267.9	42.0	13,659.6	47.8	75,310.5	78.0	25,211.3	68.3	2,561.6	30.9	12,897.1	60.7
British	4	11,310.4	3.6	2,466.0	3.9	2,518.5	4.5	139.3	0.5	2,720.7	2.8	3,444.9	9.3	2.0	0.0	19.0	0.1
German	5	32,088.3	10.3	652.4	1.0	13,382.6	24.2	932.8	3.3	6,676.4	6.9	9,683.1	26.2	247.2	3.0	513.7	2.4
French	5	38,694.7	12.5	5,408.6	8.6	2,941.2	5.3	4,364.4	15.3	19,288.1	20.0	3,246.0	8.8	1,688.8	20.4	1,757.7	8.3
Italian	22	25,341.9	8.2	7,551.9	12.0	3,115.1	5.6	5,774.3	20.2	4,221.2	4.4	676.3	1.8	444.3	5.4	3,558.7	16.7
Dutch	2	6,756.0	2.3	0.0	0.0	59.0	0.1	35.0	0.1	6,091.0	6.3	571.0	1.5	0.0	0.0	0.0	0.0
Spanish	11	25,160.8	8.1	2,680.5	4.3	518.8	0.9	886.2	3.1	13,451.1	13.9	1,634.6	4.4	6.1	0.1	5,983.5	28.1
Other	15	40,224.5	13.0	7,909.2	12.6	732.7	1.3	1,527.6	5.3	22,861.9	23.7	5,955.4	16.1	173.2	2.1	1,064.5	5.0
AUSTRALIAN	4	10,115.0	3.3	258.8	0.4	1,963.0	3.5	0.0	0.0	2,944.6	3.1	4,806.2	13.0	140.6	1.7	2.0	0.0
JAPANESE	16	23,858.5	7.7	8,575.4	13.6	7,685.2	13.9	1,150.1	4.0	1,960.1	2.0	3,422.0	9.3	8.6	0.1	1,057.2	5.0
CHINESE	51	22,677.6	7.3	3,482.2	5.5	9,177.0	16.6	7,695.8	26.9	990.6	1.0	389.4	1.1	44.8	0.5	897.9	4.2
KOREAN	11	8,015.7	2.6	4,062.2	6.5	2,234.6	4.0	850.1	3.0	264.9	0.3	475.6	1.3	0.0	0.0	128.3	0.6
TURKISH	23	8,506.2	2.7	2,074.3	3.3	1,377.0	2.5	955.5	3.3	4,099.4	4.3	0.0	0.0	0.0	0.0	0.0	0.0
ALL OTHERS	18	11,531.7	3.7	3,909.5	6.2	1,509.3	2.7	2,327.1	8.1	890.5	0.9	200.9	0.5	0.1	0.0	2,694.3	12.7
ALL FIRMS	225	309,782.9	100.0	62,894.9	100.0	55,399.5	100.0	28,595.5	100.0	96,448.8	100.0	36,906.1	100.0	8,281.3	100.0	21,256.8	100.0

EXCLUDING: ANTARCTIC/ARCTIC - \$84.0 MIL.; UNASSIGNED - \$380.0 MIL.

# The Top International Contractors

The international contracting market has never been so active or so diverse. ENR's Top 225 International Contractors generated \$310.25 billion in revenue from projects outside their home countries in 2007, an amazing 38.3% above 2006's figure of \$224.20 billion. Part of this rise can be attributed to the weakness of the U.S. dollar, which fell 11% against the Euro and over 6% against the Japanese Yen from January 2007 to January 2008. But a strong market with new competitors from around the world have fueled one of the biggest construction booms in memory.

## HOW TO USE THE TABLES

- **COMPANIES** are ranked according to construction revenue generated outside of each company's home country in 2007 in U.S. \$ millions. Firms not ranked last year are designated \*\*. Some markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through [www.enr.com](http://www.enr.com).
- **FIGURES** include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management "at-risk" contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.
- **GENERAL BUILDING**=commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.
- **MANUFACTURING**=auto assembly, electronic assembly, textile plants.

- **POWER**=thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.
- **WATER SUPPLY**=dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking water treatment plants, pumping stations, etc.
- **SEWERAGE/SOLID WASTE**=sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.
- **INDUSTRIAL PROCESS**=pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.
- **PETROLEUM**=refineries, petrochemical plants, offshore facilities, pipelines, etc.
- **TRANSPORTATION**=airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.
- **HAZARDOUS WASTE**=chemical and nuclear waste treatment, asbestos and lead abatement, etc.
- **TELECOMMUNICATIONS**=Transmission lines & cabling, towers & antennae, Web hotels, etc.

## The Top 225 International Contractors

(Based on Contracting Revenue from Projects Outside Home Country)

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
1	1	HOCHTIEF AG, Essen, Germany†	21,313.4	23,861.0	32,435.5	48	1	2	4	2	2	19	0	5
2	3	VINCI, Rueil-Malmaison, France†	14,684.7	41,715.6	42,687.9	20	0	5	2	0	6	55	0	3
3	2	SKANSKA AB, Solna, Sweden†	13,982.2	18,546.9	21,705.0	61	0	1	1	4	4	27	0	1
4	4	STRABAG SE, Vienna, Austria†	12,689.2	15,797.0	17,925.2	35	10	0	3	0	8	40	0	4
5	5	BOUYGUES, Paris, France†	12,090.0	32,062.0	38,947.0	25	0	6	1	2	0	63	0	0
6	6	BECHTEL, San Francisco, Calif., U.S.A.†	11,742.0	17,696.0	17,458.0	0	0	0	0	0	70	29	0	0
7	**	SAIPEM, San Donato Milanese, Italy†	11,339.0	11,757.0	16,455.0	0	0	0	0	0	100	0	0	0
8	7	TECHNIP, Paris la Defense, France†	9,843.0	10,004.0	9,865.0	0	0	0	0	0	100	0	0	0
9	9	BILFINGER BERGER AG, Mannheim, Germany†	8,475.0	12,642.0	15,456.0	22	0	6	0	2	25	45	0	0
10	12	BOVIS LEND LEASE, Millers Point, NSW, Australia†	8,011.2	9,648.7	12,752.3	38	0	0	0	0	2	1	0	0
11	10	FLUOR CORP., Irving, Texas, U.S.A.†	7,940.4	13,332.3	22,590.1	7	0	2	0	0	88	0	0	3
12	11	ROYAL BAM GROUP NV, Bunnik, The Netherlands†	7,007.0	12,275.0	NA	45	0	0	0	0	0	52	0	0
13	22	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA, Madrid, Spain†	6,854.9	19,046.8	NA	32	0	3	3	4	0	55	1	2
14	20	BALFOUR BEATTY PLC, London, U.K.†	6,469.0	14,986.0	11,500.0	61	0	6	1	1	1	31	0	0
15	8	KBR, Houston, Texas, U.S.A.†	6,319.0	7,159.1	4,468.5	2	0	0	0	0	17	0	0	0
16	13	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece†	5,471.0	5,471.0	6,248.4	8	0	0	4	2	82	3	0	0
17	16	CHIYODA CORP., Yokohama, Japan†	4,606.0	5,303.0	1,921.0	0	0	0	0	0	100	0	0	0
18	14	CHINA COMMUNICATIONS CONSTRUCTION GROUP, Beijing, China†	4,177.9	20,004.6	30,858.9	9	0	1	1	1	2	86	0	0
19	17	GRUPO ACS, Madrid, Spain†	3,653.1	23,130.1	NA	0	0	32	0	9	34	23	0	2
20	21	CONSTRUTORA ODEBRECHT, Sao Paulo, Brazil†	3,423.0	4,950.0	4,950.0	14	0	8	19	6	8	45	0	0
21	18	CHINA STATE CONSTRUCTION ENG'G CORP., Beijing, China†	3,244.5	21,517.4	41,485.4	88	0	0	1	1	1	10	0	0
22	27	FOSTER WHEELER LTD., Clinton, N.J., U.S.A.†	3,161.0	3,448.0	7,088.0	0	0	20	0	0	79	0	1	0
23	32	OBAYASHI CORP., Tokyo, Japan†	3,013.0	15,877.0	11,390.0	7	2	0	2	2	0	86	0	0
24	23	KAJIMA CORP., Tokyo, Japan†	3,006.5	16,413.2	17,487.3	45	13	0	0	1	3	35	0	1
25	15	JGC CORP., Yokohama, Japan	2,845.0	3,884.0	2,875.0	0	0	0	0	0	100	0	0	0
26	40	TOYO ENGINEERING CORP., Chiba, Japan†	2,561.1	3,267.8	2,680.9	0	0	0	0	0	95	0	0	0
27	47	TECNICAS REUNIDAS, Madrid, Spain†	2,547.0	3,108.0	5,552.0	0	0	2	0	0	98	0	0	0
28	30	OHL SA (OBRASCON HUARTE LAIN SA), Madrid, Spain†	2,494.8	5,540.6	3,886.6	14	0	0	0	0	0	53	0	0
29	34	CB&I, The Woodlands, Texas, U.S.A.†	2,460.0	4,447.0	7,307.0	0	0	1	0	0	98	0	0	0
30	29	PETROFAC LTD., Jersey, Channel Islands, U.K.†	2,440.3	2,440.3	2,428.9	0	0	0	0	0	100	0	0	0

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
31	**	PCL CONSTRUCTION ENTERPRISES, Edmonton, Alberta, Canada†	2,427.3	4,999.9	6,536.6	60	0	7	7	2	7	13	4	0
32	36	MCDERMOTT INTERNATIONAL INC., Houston, Texas, U.S.A.†	2,427.0	4,574.1	6,542.9	0	0	14	0	0	86	0	0	0
33	56	MAIRE TECNIMONT, Rome, Italy†	2,290.6	2,715.1	3,525.7	0	0	5	0	0	95	0	0	0
34	**	ACCIONA SA, Madrid, Spain†	2,271.7	12,406.7	14,360.6	30	0	31	7	0	3	30	0	0
35	25	FERROVIAL AGROMAN SA, Madrid, Spain†	2,229.3	7,155.5	8,681.0	17	0	0	21	0	0	61	0	0
36	24	TAISEI CORP., Tokyo, Japan†	2,144.0	15,149.0	15,661.0	34	3	8	2	0	0	49	0	0
37	44	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey†	2,141.5	2,251.8	2,705.4	59	3	0	1	0	20	16	0	0
38	**	DANIELI GROUP, Buttrio, Italy†	2,134.0	2,247.0	3,545.0	100	0	0	0	0	0	0	0	0
39	42	JAN DE NUL GROUP, Hofstade/Aalst, Belgium	2,101.0	2,496.0	1,747.0	0	0	0	0	0	0	100	0	0
40	28	JACOBS, Pasadena, Calif., U.S.A.	2,042.3	4,589.4	11,314.2	0	5	3	0	0	73	16	3	0
41	33	IMPREGILO SPA, Milan, Italy†	2,014.0	3,649.0	5,831.0	0	0	0	42	17	0	30	0	0
42	31	CEGELEC, Nanterre Cedex, France†	1,983.0	4,647.0	4,700.0	24	8	11	3	1	34	7	0	4
43	37	TECHINT GROUP, Milan, Italy†	1,924.0	2,301.0	2,467.0	0	0	8	0	0	85	5	0	2
44	38	SACYR VALLEHERMOSO, Madrid, Spain†	1,871.1	8,870.4	11,163.5	18	0	0	5	7	0	66	0	0
45	45	JOANNOU & PARASKEVAIDES GROUP OF COS., Guernsey, U.K.	1,827.7	1,827.7	4,930.8	29	0	8	1	2	12	48	0	0
46	49	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea†	1,650.0	2,367.0	5,165.0	0	12	0	0	0	88	0	0	0
47	46	BESIX SA, Brussels, Belgium†	1,589.0	2,460.0	3,506.0	38	0	0	0	3	15	41	0	0
48	55	CHINA NATIONAL MACHINERY INDUS. CORP., Beijing, China†	1,514.0	2,244.0	7,562.0	6	8	48	9	0	6	8	0	7
49	35	TAKENAKA CORP., Osaka, Japan†	1,458.0	10,721.0	10,975.0	14	69	0	0	0	0	11	0	0
50	51	SINOHYDRO CORP., Beijing, China†	1,405.9	6,979.5	8,461.6	11	2	36	34	1	0	16	0	0
51	41	LEIGHTON HOLDINGS LTD., St. Leonards, NSW, Australia†	1,396.0	10,106.0	14,397.0	16	3	0	0	0	5	35	0	1
52	39	SHIMIZU CORP., Tokyo, Japan†	1,342.8	12,603.3	13,939.0	25	34	0	0	11	8	17	0	0
53	63	ED. ZUBLIN AG, Stuttgart, Germany†	1,245.0	4,100.0	3,942.0	59	0	1	1	1	2	5	0	0
54	54	ABEINSA SA, Seville, Spain†	1,163.4	2,045.9	4,316.3	3	2	75	1	3	7	2	0	7
55	**	PUNJI LLOYD LTD., Haryana, India†	1,162.9	1,966.8	2,929.2	13	0	2	0	2	73	9	0	0
56	66	KIEWIT CORP., Omaha, Neb., U.S.A.†	1,160.3	5,628.3	7,673.4	0	0	20	0	0	45	28	0	0
57	**	IBERDOLA INGENIERIA Y CONSTRUCCION, Madrid, Spain†	1,156.0	1,721.4	3,923.4	0	0	99	0	0	0	0	0	1
58	59	ASTALDI SPA, Rome, Italy†	1,155.6	1,874.6	3,796.6	1	0	0	14	1	6	78	0	0
59	43	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	1,154.9	6,021.2	12,553.0	11	0	25	0	23	40	0	0	0
60	64	GAMA, Ankara, Turkey†	1,105.6	1,191.0	2,023.2	3	0	33	0	0	55	9	0	0



# The Top 225 International Contractors

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS/ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
61	60	VEIDEKKE ASA, Oslo, Norway†	1,090.0	3,031.1	1,977.7	80	1	1	0	0	1	17	0	0
62	57	ARABIAN CONSTRUCTION CO., Beirut, Lebanon†	1,083.1	1,131.0	2,487.4	87	0	3	1	0	0	0	0	0
63	58	DAEWOO E&C CO. LTD., Seoul, S. Korea†	1,052.5	6,226.6	9,307.3	2	0	25	1	0	71	2	0	0
64	52	GS ENGINEERING & CONSTRUCTION, Seoul, S. Korea†	1,028.0	6,407.5	11,338.2	0	2	0	0	0	98	0	0	0
65	86	BLACK & VEATCH, Overland Park, Kan., U.S.A.	1,023.0	2,099.3	3,124.3	0	0	17	30	38	15	0	0	0
66	68	SK ENGINEERING & CONSTRUCTION, Seoul, S. Korea	1,011.7	4,388.2	7,231.2	0	0	0	0	0	100	0	0	0
67	72	LARSEN & TOUBRO LTD., Mumbai, India†	981.0	5,420.0	6,663.0	20	4	22	0	0	53	0	0	0
68	61	RENAISSANCE CONSTRUCTION, Ankara, Turkey†	911.9	949.7	1,838.6	95	1	0	0	0	4	0	0	0
69	48	SAMSUNG C&T CORP., Seoul, S. Korea†	901.6	6,001.8	7,155.5	16	59	10	0	0	4	11	0	0
70	75	SALINI COSTRUTTORI SPA, Rome, Italy†	867.8	1,022.0	806.7	11	0	0	72	0	0	17	0	0
71	67	CHINA RAILWAY GROUP LTD., Beijing, China†	867.2	27,018.4	34,513.5	25	0	0	0	0	1	41	0	0
72	98	CITIC CONSTRUCTION, Beijing, China†	859.9	974.8	386.8	2	6	9	1	0	13	68	0	0
73	76	NATIONAL PETROLEUM CONSTRUCTION CO., Abu Dhabi, U.A.E.	849.8	1,154.8	2,000.0	0	0	0	0	0	100	0	0	0
74	**	MOTA-ENGIL, Porto, Portugal†	731.6	1,545.4	2,008.0	33	0	0	0	0	0	59	0	0
75	69	TEKFEN CONSTRUCTION & INSTALLATION CO., Istanbul, Turkey†	723.0	792.0	1,002.0	0	0	5	4	0	83	7	0	0
76	70	CHINA PETROLEUM ENG'G & CONSTR. (GROUP) CORP., Beijing, China†	694.3	694.3	1,076.1	0	0	0	0	0	100	0	0	0
77	53	ORASCOM CONSTRUCTION INDUSTRIES (OCI), Cairo, Egypt	686.7	1,003.6	2,927.0	4	1	1	0	0	71	2	0	0
78	93	GRUPO ISOLUX CORSAN SA, Madrid, Spain†	665.1	3,172.7	7,454.7	3	0	59	0	6	14	0	0	9
79	62	TAIKISHA LTD., Tokyo, Japan†	659.9	1,671.5	NA	0	100	0	0	0	0	0	0	0
80	**	URS CORP., San Francisco, Calif., U.S.A.†	644.7	2,985.8	3,198.2	18	2	15	7	0	12	0	22	0
81	95	CHINA METALLURGICAL GROUP CORP., Beijing, China†	625.7	16,906.8	24,131.7	6	1	2	3	0	47	1	2	0
82	80	GHELLA SPA, Rome, Italy†	623.0	708.0	472.0	3	2	6	0	0	0	89	0	0
83	74	E. PIHL & SON AS, Kgs. Lyngby, Denmark†	608.2	1,195.5	1,330.5	18	5	15	1	2	5	53	0	0
84	114	HANJIN HEAVY INDUSTRIES & CONSTR., Seoul, S. Korea	605.8	1,502.0	2,397.0	0	0	0	4	0	0	96	0	0
85	71	AMEC PLC, London, U.K.†	573.4	2,751.4	NA	17	0	49	0	1	23	5	0	0
86	138	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China†	540.1	4,560.9	11,592.1	0	0	90	0	0	0	10	0	0
87	89	SKE GROUP, Mannheim, Germany†	535.0	554.0	306.0	88	0	7	0	1	0	0	0	4
88	110	CTCI CORP., Taipei, Taiwan†	522.4	1,199.6	607.1	0	4	21	0	0	71	3	0	0
89	77	BAUER AG, Schrobenhausen, Germany†	519.9	840.9	1,062.7	25	5	15	10	8	15	17	0	3
90	73	SHANGHAI CONSTRUCTION (GROUP) GENERAL CO., Shanghai, China	502.8	8,282.5	8,241.4	91	0	0	0	0	0	9	0	0
91	79	JOHN SISK & SON LTD., Dublin, Ireland†	495.0	2,446.6	2,522.3	95	0	0	0	0	2	3	0	0
92	78	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	486.7	2,797.7	3,344.3	33	0	0	5	4	2	56	0	0
93	92	SOLEL BONEH INTERNATIONAL LTD., Ramat-Gan, Israel†	484.1	484.1	425.1	5	0	3	16	0	0	68	0	2
94	90	ZHONGYUAN PETROLEUM EXPLORATION BUREAU, Puyang City, China	473.2	1,910.9	NA	0	0	0	0	0	100	0	0	0
95	100	CONTRACTING & TRADING CO. "C.A.T." GROUP OF COS., Beirut, Lebanon†	473.1	474.3	896.7	13	0	0	0	0	53	34	0	0
96	81	SOARES DA COSTA - GRUPO SGPS, Porto, Portugal†	466.3	662.0	659.2	84	0	0	0	1	0	16	0	0
97	88	CHINA NATIONAL CHEMICAL ENG'G GRP. CORP., Beijing, China†	465.5	3,232.8	6,110.1	1	0	59	0	2	38	0	0	0
98	84	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli, Udine, Italy†	451.3	601.7	914.2	28	0	0	0	0	0	67	0	0
99	105	CH2M HILL, Englewood, Colo., U.S.A.†	451.2	1,274.9	3,018.6	23	32	2	9	0	23	4	7	0
100	82	CHINA CIVIL ENGINEERING CONSTR. CORP., Beijing, China†	436.6	532.8	1,939.5	40	0	3	3	0	0	53	0	1
101	85	YUKSEL INSAAT CO. INC., Ankara, Turkey†	436.0	545.6	662.3	70	0	0	12	0	0	18	0	0
102	83	CHINA RAILWAY CONSTRUCTION CORP., Beijing, China†	416.4	24,298.4	29,429.7	10	0	0	0	0	0	85	0	4
103	**	SINOPEC ENGINEERING INC., Beijing, China	400.8	908.1	1,784.3	0	0	0	0	0	100	0	0	0
104	99	MAEDA CORP., Tokyo, Japan†	397.0	3,681.0	3,205.0	21	0	0	3	0	0	76	0	0
105	200	KAYI INSAAT SAN. VE TIC. AS, Istanbul, Turkey†	380.4	386.7	830.5	80	20	0	0	0	0	0	0	0
106	**	ANSALDO ENERGIA, Genova, Italy†	378.9	1,104.5	1,497.0	0	0	100	0	0	0	0	0	0
107	115	SHANDONG ELECTRIC POWER CONSTR. CORP., Jinan City, China†	378.9	1,725.0	3,879.6	0	0	100	0	0	0	0	0	0
108	109	WORLEYPARSONS LTD., North Sydney, NSW, Australia†	371.7	419.3	102.0	0	0	11	0	0	89	0	0	0
109	94	BAYTUR CONSTRUCTION AND CONTRACTING CO., Istanbul, Turkey	367.6	437.4	376.4	98	0	0	0	0	0	2	0	0
110	97	CHINA INT'L WATER & ELECTRIC CORP. (CWE), Beijing, China†	358.1	750.6	955.7	2	0	12	72	2	0	11	0	0

RANK 2008	2007 FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 INT'L REVENUE)								
		INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
111	101 HAZAMA CORP., Tokyo, Japan	357.0	2,030.0	2,531.0	8	40	11	8	9	1	23	0	0
112	112 SSANGYONG ENGINEERING & CONSTR. CO. LTD., Seoul, S. Korea†	345.2	1,332.8	2,700.8	72	0	5	0	0	6	17	0	0
113	104 MCCONNELL DOWELL CORP., Burwood East, Victoria, Australia†	336.1	812.3	1,305.4	0	0	20	8	0	46	26	0	0
114	** WILLBROS GROUP INC., Houston, Texas, U.S.A.†	335.0	821.3	1,281.9	0	0	0	0	0	100	0	0	0
115	119 SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan†	328.0	4,391.0	4,079.0	18	57	1	0	2	17	5	0	0
116	107 EARTH TECH INC., Long Beach, Calif., U.S.A.	326.8	492.6	169.4	2	0	0	60	36	0	0	2	0
117	113 THE ARAB CONTRACTORS (O.A.O & CO.), Cairo, Egypt†	321.7	1,587.0	1,615.0	27	0	3	13	10	0	47	0	0
118	159 CHINA PETROLEUM PIPELINE BUREAU, Langfang City, Hebei, China†	319.1	880.1	2,276.1	0	0	0	0	0	96	0	0	0
119	96 C.M.C. DI RAVENNA, Ravenna, Italy†	318.2	877.9	992.2	8	0	3	35	2	0	53	0	0
120	** TAV CONSTRUCTION, Istanbul, Turkey	317.5	333.4	1,462.6	15	0	0	0	0	0	85	0	0
121	** CONSTRUCTORAS ICA SA DE CV, Mexico City, Mexico†	316.1	1,619.1	3,437.0	91	0	0	0	0	0	8	0	0
122	143 CHINA WANBAO ENGINEERING CORP., Beijing, China	314.2	336.2	46.8	0	64	7	0	0	0	28	0	0
123	103 MERCURY ENGINEERING, Dublin, Ireland†	300.0	900.0	620.0	83	13	0	0	0	3	0	0	0
124	91 PJSC STROYTRANSNGAZ, Moscow, Russia†	298.0	1,505.9	237.4	0	0	0	0	0	100	0	0	0
125	111 NUROL CONSTRUCTION AND TRADING CO., Ankara, Turkey†	295.0	610.0	771.0	39	8	0	14	10	10	19	0	0
126	** KINDEN CORP., Tokyo, Japan†	294.0	5,296.0	5,296.0	59	0	5	0	0	34	0	0	2
127	122 CHINA OVERSEAS ENGINEERING GROUP CO. LTD., Beijing, China†	277.6	318.9	777.9	34	0	0	15	0	5	41	0	0
128	106 CONSTRUTORA ANDRADE GUTIERREZ SA, Sao Paulo, Brazil†	276.4	1,157.9	818.4	1	0	1	14	4	0	76	0	0
129	** CHINA GEZHOUBA GROUP CO. LTD., Wuhan City, Hubei, China†	273.0	2,153.7	5,610.5	0	11	52	11	0	0	27	0	0
130	134 TODINI COSTRUZIONI SPA, Rome, Italy†	267.0	622.5	460.0	0	0	0	15	0	0	85	0	0
131	** FATA SPA, Pianezza (TO), Italy	261.1	305.5	717.4	0	0	0	0	0	100	0	0	0
132	** CHINA GEO-ENGINEERING CORP., Beijing, China†	258.1	480.2	785.3	2	0	0	40	12	0	26	0	0
133	** GRUPO COMSA, Madrid, Spain	254.4	1,791.0	NA	0	0	0	1	0	0	99	0	0
134	145 CHINA NONFERROUS METAL IND. FRGN. ENG'G & CONSTR., Beijing, China	244.0	244.0	419.6	0	0	0	0	0	100	0	0	0
135	126 QINGJIAN GROUP CORP., Qingdao City, China†	240.0	1,525.0	1,392.0	93	0	0	4	0	0	2	0	0
136	186 CONSTRUCOES E COMERCIO CAMARGO CORREA, Sao Paulo, Brazil†	238.2	2,029.4	2,571.4	0	0	38	23	0	0	39	0	0
137	** IMPRESA PIZZAROTTI & C. SPA, Parma, Italy†	233.6	1,142.3	1,528.8	18	0	11	6	0	0	64	0	0
138	133 NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	233.4	3,911.7	3,796.3	50	0	3	0	3	0	44	0	0
139	127 ALBERICI CORP., St. Louis, Mo., U.S.A.†	232.8	1,152.6	923.0	5	50	25	0	0	20	0	0	0
140	102 HARBIN POWER ENGINEERING CO. LTD., Harbin, China	230.6	230.6	465.6	0	0	100	0	0	0	0	0	0
141	** TECHNIP KTI, Rome, Italy†	228.7	239.2	385.4	0	0	0	0	0	100	0	0	0
142	161 SEPCOIII ELECTRIC POWER CONSTRUCTION CORP., Weifang City, China	226.5	540.8	1,557.7	0	0	100	0	0	0	0	0	0
143	140 CHINA JIANGSU INT'L ECON-TECH. COOP. CORP., Nanjing, China†	215.2	339.8	391.1	82	0	0	7	7	3	0	0	0
144	141 MAK-YOL CONSTR. INDUS. TOURISM & TRADING INC., Istanbul, Turkey†	210.3	459.8	831.8	0	0	0	0	0	0	100	0	0
145	148 SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China†	209.1	740.2	1,348.5	0	0	100	0	0	0	0	0	0
146	142 GRANIT CONSTRUCTION STOCK CO., Skopje, Rep. of Macedonia	202.2	361.3	457.2	8	0	0	0	0	0	92	0	0
147	137 CGC OVERSEAS CONSTRUCTION CO. LTD., Beijing, China†	201.5	247.2	1,201.7	12	0	0	23	0	0	65	0	0
148	** GRAHAM GROUP LTD., Calgary, Alberta, Canada	200.0	1,210.0	1,471.0	82	0	0	2	0	0	15	0	0
149	120 STFA CONSTRUCTION GROUP, Istanbul, Turkey	198.3	220.1	841.3	18	0	10	10	1	0	44	0	0
150	165 THE LAUREN CORP., Abilene, Texas, U.S.A.†	188.0	292.0	335.0	0	0	3	1	0	96	0	0	0
151	** BONATTI SPA, Parma, Italy	187.9	344.9	842.8	0	0	18	0	0	82	0	0	0
152	128 HAZINEDAROGLU CONSTRUCTION GROUP, Istanbul, Turkey†	185.6	338.7	283.8	75	0	0	25	0	0	0	0	0
153	195 AL-ARRAB CONTRACTING CO. LTD., Riyadh, Saudi Arabia†	185.5	403.8	1,015.3	60	6	34	0	0	0	0	0	1
154	154 CHINA DALIAN INT'L ECO. & TECHN. COOPERATIVE GRP., Dalian, China	176.7	241.9	955.0	91	0	0	0	0	0	9	0	0
155	139 DESCON ENGINEERING LTD., Lahore, Pakistan†	174.0	395.0	493.4	0	0	0	0	0	100	0	0	0
156	132 THE SHAW GROUP INC., Baton Rouge, La., U.S.A.†	172.6	2,616.0	6,617.9	5	0	45	0	4	28	8	10	0
157	204 WALBRIDGE ALDINGER, Detroit, Mich., U.S.A.†	171.0	1,000.0	1,200.0	1	95	0	0	0	0	4	0	0
158	168 BEIJING CONSTRUCTION ENGINEERING GROUP CO., Beijing, China†	164.5	2,648.0	3,898.1	91	2	0	0	0	0	8	0	0
159	129 B.L. HARBERT INTERNATIONAL LLC, Birmingham, Ala., U.S.A.	164.4	426.2	594.7	100	0	0	0	0	0	0	0	0
160	164 SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey†	157.5	157.5	400.0	100	0	0	0	0	0	0	0	0

# The Top 225 International Contractors

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
161	**	SELI SPA, Rome, Italy†	155.6	243.5	584.8	0	3	33	9	0	0	55	0	0
162	121	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey†	150.2	171.1	1,040.4	85	0	0	0	0	15	0	0	0
163	149	INSITUFORM TECHNOLOGIES INC., Chesterfield, Mo., U.S.A.†	149.6	542.3	485.2	0	0	0	2	81	17	0	0	0
164	125	TIC HOLDINGS INC., Steamboat Springs, Colo., U.S.A.†	148.3	2,119.9	NA	0	0	21	0	0	79	0	0	0
165	158	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	146.9	202.3	40.5	5	0	95	0	0	0	0	0	0
166	163	CHINA SHANGHAI SFECO, Shanghai, China†	146.0	146.0	326.3	0	4	52	0	0	3	40	0	0
167	166	ENERGOPROJEKT HOLDING, Belgrade, Serbia†	145.4	262.1	482.7	57	0	3	0	0	0	40	0	0
168	175	STRUCTURE TONE, New York, N.Y., U.S.A.†	144.6	3,333.2	3,196.0	100	0	0	0	0	0	0	0	0
169	172	GREAT LAKES DREDGE & DOCK CORP. LLC, Oak Brook, Ill., U.S.A.†	140.4	439.8	354.5	0	0	0	0	0	0	100	0	0
170	157	AECON GROUP INC., Toronto, Ontario, Canada†	139.4	1,389.0	NA	29	0	21	0	0	0	49	0	0
171	221	MUSHRIF TRADING & CONTRACTING CO., KSCC, Kuwait, Kuwait†	138.0	313.0	55.0	46	0	0	0	54	0	0	0	0
172	155	CHINA HENAN INT'L COOPERATION GRP. CO., Zhengzhou, Henan, China	137.6	137.6	298.1	2	0	10	16	0	0	72	0	0
173	**	YENIGUN CONSTRUCTION INC., Ankara, Turkey	137.3	141.3	345.0	70	0	0	0	0	0	30	0	0
174	118	CADDELL CONSTRUCTION CO. INC., Montgomery, Ala., U.S.A.	137.2	344.6	450.4	100	0	0	0	0	0	0	0	0
175	152	LAYNE CHRISTENSEN CO., Mission Woods, Kan., U.S.A.†	137.1	807.6	866.8	0	0	0	0	0	0	0	0	0
176	**	BENTINI SPA, Faenza (RA), Italy†	136.6	204.1	337.2	55	0	0	0	0	45	0	0	0
177	135	PERINI CORP., Framingham, Mass., U.S.A.†	133.0	4,628.0	3,745.0	98	0	0	0	0	0	2	0	0
178	**	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	131.5	494.2	1,037.1	0	100	0	0	0	0	0	0	0
179	131	HEEREMA FABRICATION GRP. BV, Zwynrecht, The Netherlands†	129.0	223.0	436.0	0	0	0	0	0	100	0	0	0
180	179	WEIHAI INTERNATIONAL ECO. & TECH. COOP. CO. LTD., Weihai, China	126.9	126.9	247.2	46	0	0	18	0	0	36	0	0
181	117	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey†	126.1	605.9	1,884.5	0	0	0	0	0	0	67	0	0
182	162	TODA CORP., Tokyo, Japan†	126.0	4,495.0	4,297.0	17	57	0	0	0	25	0	0	0
183	147	CHINA NATIONAL MACHINERY IMP. & EXP. CORP., Beijing, China	124.1	124.1	561.5	0	27	10	0	0	16	39	0	0
184	198	RASEN CONSTRUCTION & INVESTMENT INC., Istanbul, Turkey†	121.3	121.3	NA	100	0	0	0	0	0	0	0	0
185	160	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey	120.0	261.6	638.4	0	0	0	0	21	0	79	0	0
186	193	CHINA JIANGXI CORP. FOR INT'L ECO. & TECH. COOP'N, Nanchang, China†	119.7	124.7	202.9	28	0	0	68	0	0	3	0	0
187	156	ZACHRY GROUP, San Antonio, Texas, U.S.A.†	118.7	2,188.0	2,659.8	86	0	0	0	0	14	0	0	0
188	130	KHARAFI NATIONAL, Safat, Kuwait†	118.0	763.0	1,157.0	48	0	0	0	12	37	0	0	0
189	184	ALARKO CONTRACTING GROUP, Gebze, Kocaeli, Turkey	113.3	568.1	603.1	0	0	0	0	58	7	35	0	0
190	**	MESA MESKEN SANAYIL AS, Ankara, Turkey	107.6	231.1	1,755.0	100	0	0	0	0	0	0	0	0
191	**	CHINA NATIONAL TECHNICAL IMP. & EXP. CORP., Beijing, China	107.3	107.3	431.4	0	0	44	0	0	56	0	0	0
192	**	POSCO ENGINEERING & CONSTRUCTION, Seoul, S. Korea	105.5	3,631.1	8,213.9	3	0	39	0	0	58	0	0	0
193	180	TUTOR-SALIBA CORP., Sylmar, Calif., U.S.A.†	100.0	1,814.0	2,236.0	49	0	0	0	0	0	51	0	0
194	144	ZHEJIANG CONSTR. INVESTMENT GROUP CO. LTD., Hangzhou, China†	98.0	3,314.6	3,702.5	95	0	0	0	0	0	4	0	0
195	167	BARAN GROUP LTD., Beit Dagan, Israel†	97.8	232.4	249.0	3	7	0	0	0	2	0	0	87
196	181	DICK CONSTRUCTION CO., Pittsburgh, Pa., U.S.A.†	97.0	678.0	1,187.0	97	0	0	0	3	0	0	0	0
197	**	SICIM SPA, Busseto (PR), Italy	95.6	139.6	130.8	0	0	0	0	0	100	0	0	0
198	**	ANSALDO SISTEMI INDUSTRIALI SPA, Milan, Italy	94.9	132.0	125.0	0	2	5	0	0	93	0	0	0
199	**	XINJIANG BEIXIN CONSTRUCTION & ENG'G (GROUP) CO., Urumqi, China†	94.7	630.4	684.8	5	0	0	14	0	0	82	0	0
200	153	PREZIOSO TECHNILOR, St. Clair Du Rhone, France†	94.0	241.0	128.0	0	0	0	5	4	90	0	0	0
201	**	GHIZZONI SPA, Polesine Parmense, Italy	92.9	198.2	438.0	0	0	0	0	0	100	0	0	0
202	146	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy†	91.4	998.6	NA	0	0	0	25	0	0	75	0	0
203	173	BE&K INC., Birmingham, Ala., U.S.A.†	88.9	1,723.5	1,924.6	1	0	0	0	0	99	0	0	0
204	**	KUMHO INDUSTRIAL, Seoul, S. Korea	88.0	1,716.0	4,435.0	100	0	0	0	0	0	0	0	0
205	219	GUANGDONG XINGUANG INT'L GROUP, Guangzhou, China†	86.3	506.1	513.8	65	0	0	14	0	0	22	0	0
206	187	CHINA WU YI CORP. LTD., Fuzhou, Fujian, China†	83.6	363.9	580.2	13	27	0	5	0	0	55	0	0
207	87	PARSONS, Pasadena, Calif., U.S.A.†	83.4	1,231.6	1,614.5	6	0	0	0	0	10	32	52	0
208	171	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO. LTD., Nantong, China†	80.3	789.9	733.2	45	0	0	0	0	55	0	0	0
209	**	ZHONGDING INT'L ENGINEERING CO. LTD., Ping Xiang, Jiangxi, China†	80.1	80.1	105.2	29	0	0	23	33	0	0	0	0
210	192	CHINA HUANQIU CONTRACTING & ENG'G CORP., Beijing, China†	79.5	277.1	812.9	0	0	0	0	0	100	0	0	0

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 INT'L REVENUE)								
			INTERNATIONAL	TOTAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
211	170	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.†	78.2	1,604.2	386.0	0	0	0	0	0	100	0	0	0
212	203	QUATTROGEMINI LTD., Espoo, Finland†	76.9	142.1	149.7	96	0	0	0	0	4	0	0	0
213	174	PRIMORIS CORP., Lake Forest, Calif., U.S.A.†	75.0	595.0	650.0	0	0	20	0	0	80	0	0	0
214	**	YASAR OZKAN ENG'G AND CONTRACTING CO. INC., Ankara, Turkey	73.6	73.6	73.7	100	0	0	0	0	0	0	0	0
215	169	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea†	72.6	3,787.2	8,538.1	79	0	0	0	1	0	20	0	0
216	191	WESTON SOLUTIONS INC., West Chester, Pa., U.S.A.†	69.1	318.1	NA	100	0	0	0	0	0	0	0	0
217	**	RONCELLI INC., Sterling Heights, Mich., U.S.A.	69.0	236.0	239.0	0	100	0	0	0	0	0	0	0
218	177	CHINA JIANGSU CONSTRUCTION CORP., Nanjing, Jiangsu, China†	66.7	358.0	406.5	100	0	0	0	0	0	0	0	0
219	199	CCC GROUP INC., San Antonio, Texas, U.S.A.	66.5	498.8	550.5	0	0	0	0	0	88	0	0	0
220	**	SHANGHAI URBAN CONSTRUCTION (GRP) CORP., Shanghai, China†	65.9	2,730.3	65.9	19	0	0	0	0	0	81	0	0
221	185	BEIJING UNI-CONSTRUCTION GROUP CO. LTD., Beijing, China†	65.4	1,520.2	1,106.3	99	0	0	1	0	0	0	0	0
222	**	TML CONSTRUCTION CO., Istanbul, Turkey	64.0	75.0	278.3	49	0	0	0	0	0	0	0	0
223	201	CHINA CHONGQING INT'L CONSTRUCTION CORP., Chongqing, China†	63.0	110.0	90.3	0	0	0	0	0	0	100	0	0
224	**	USTAY YAPI TAAHHUT VE TICARET ANONIM SIRKETI, Istanbul, Turkey†	62.6	67.6	62.3	0	0	0	0	0	86	14	0	0
225	**	CHINA NATIONAL ELECTRONICS IMP. & EXP. CORP., Beijing, China	62.3	62.3	174.5	93	0	0	7	0	0	0	0	0

## Where To Find the Top 225 International Contractors

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK		
<b>A</b>									
ABEINSA SA	54	CHINA NATIONAL TECHNICAL IMPORT & EXPORT CORP.	191	IBERDOLA INGENIERIA Y CONSTRUCCION	57	SAIPEM	7		
ACCIONA SA	34	CHINA NATIONAL MACHINERY IMPORT & EXPORT CORP.	183	CONSTRUCTORA ICA SA DE CV	121	SALINI COSTRUTTORI SPA	70		
GRUPO ACS	19	CHINA NONFERROUS METAL INDUSTRY FOREIGN ENG'G & CONSTRUCTION	134	IMPREGILO SPA	41	SAMSUNG C&T CORP.	69		
AECON GROUP INC.	170	CHINA OVERSEAS ENGINEERING GROUP CO. LTD.	127	INSITUFORM TECHNOLOGIES INC.	163	SAMSUNG ENGINEERING CO. LTD.	46		
AL-ARRAB CONTRACTING CO. LTD.	153	CHINA PETROLEUM ENGINEERING & CONSTRUCTION (GROUP) CORP.	76	<b>JKL</b>					
ALBERICI CORP.	139	CHINA PETROLEUM PIPELINE BUREAU	118	JACOBS	40	SEPCOIII ELECTRIC POWER CONSTRUCTION CORP.	142		
ALARKO CONTRACTING GROUP	189	CHINA RAILWAY CONSTRUCTION CORP.	102	JGC CORP.	25	SHANDONG ELECTRIC POWER CONSTRUCTION CORP.	107		
AMEC PLC	85	CHINA RAILWAY GROUP LTD.	71	JOANNOU & PARASKEVAIDES GROUP OF COS.	45	SHANGHAI CONSTRUCTION (GROUP) GENERAL CO.	90		
ANSALDO ENERGIA	106	CHINA SHANGHAI SFECO	166	KAJIMA CORP.	24	SHANGHAI ELECTRIC GROUP CO. LTD.	145		
ANSALDO SISTEMI INDUSTRIALI SPA	198	CHINA STATE CONSTRUCTION ENGINEERING CORP.	21	KAYI INSAAT SAN. VE TIC. AS	105	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP.	220		
THE ARAB CONTRACTORS (O.A.O & CO.)	117	CHINA WANBAO ENGINEERING CORP.	122	KBR	15	THE SHAW GROUP INC.	156		
ARABIAN CONSTRUCTION CO.	62	CHINA WU YI CORP. LTD.	206	KHARAFI NATIONAL	188	SHIMIZU CORP.	52		
ASTALDI SPA	58	CHINA ZHONGYUAN ENGINEERING CORP.	165	KIEWIT CORP.	56	SICIM SPA	197		
<b>B</b>									
BALFOUR BEATTY PLC	14	CHIYODA CORP.	17	KINDEN CORP.	126	SINOHYDRO CORP.	50		
ROYAL BAM GROUP NV	12	CITIC CONSTRUCTION	72	KUMHO INDUSTRIAL	204	SINOPEC ENGINEERING INC.	103		
BARAN GROUP LTD.	195	GRUPO COMSA	133	LARSEN & TOUBRO LTD.	67	SINOSTEEL EQUIPMENT & ENGINEERING CO.	178		
BAUER AG	89	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA	202	THE LAUREN CORP.	150	JOHN SISK & SON LTD.	91		
BAYTUR CONSTRUCTION AND CONTRACTING CO.	109	CONSOLIDATED CONTRACTORS GROUP	16	LAYNE CHRISTENSEN CO.	175	SK ENGINEERING & CONSTRUCTION	66		
BE&K INC.	203	CONTRACTING & TRADING CO. "C.A.T."	16	LEIGHTON HOLDINGS LTD.	51	SKANSKA AB	3		
BECHTEL	6	GROUP OF COS.	95	LOTTE ENGINEERING & CONSTRUCTION CO. LTD.	215	SKE GROUP	87		
BEIJING CONSTRUCTION ENGINEERING GROUP CO.	158	GRUPO ISOLUX CORSAN SA	78	<b>MNO</b>					
BEIJING UNI-CONSTRUCTION GROUP CO. LTD.	221	CTCI CORP.	88	MAEDA CORP.	104	SOARES DA COSTA - GRUPO SGPS	96		
BENTINI SPA	176	<b>DEF</b>							
BESIX SA	47	DAEWOO E&C CO. LTD.	63	MAIRE TECNIMONT	33	SOLEL BONEH INTERNATIONAL LTD.	93		
BILFINGER BERGER AG	9	DANIELI GROUP	38	MAK-YOL CONSTR. INDUS. TOURISM & TRADING INC.	144	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD.	112		
BLACK & VEATCH	65	DESCON ENGINEERING LTD.	155	MCCONNELL DOWELL CORP.	113	STFA CONSTRUCTION GROUP	149		
BONATTI SPA	151	DICK CONSTRUCTION CO.	196	MCDERMOTT INTERNATIONAL INC.	32	STRABAG SE	4		
BOUYGUES	5	DOGUS INSAAT VE TICARET AS	185	MERCURY ENGINEERING	123	PJSC STROYTRANSGAZ	124		
BOVIS LEND LEASE	10	DONGFANG ELECTRIC CORP.	86	MESA MESKEN SANAYIL AS	190	STRUCTURE TONE	168		
<b>C</b>									
C.M.C. DI RAVENNA	119	EARTH TECH INC.	116	MOTA-ENGL	74	SUMITOMO MITSUI CONSTRUCTION CO. LTD.	115		
CADELL CONSTRUCTION CO. INC.	174	ENERGOPROJEKT HOLDING	167	MUSHRIF TRADING & CONTRACTING CO., KSCC	171	SUMMA TURIZM YATIRIMCILIGI AS	160		
CONSTRUCOES E COMERCIO CAMARGO CORREA	136	ENKA CONSTRUCTION & INDUSTRY CO. INC.	37	<b>TUV</b>					
CC&I	29	FATA SPA	131	TAIKISHA LTD.	79	TAISEI CORP.	36		
CCB GROUP INC.	219	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA	13	TAKENAKA CORP.	49	TAV CONSTRUCTION	120		
CEGELEC	42	FERRUVIAL AGROMAN SA	35	TAV CONSTRUCTION	120	TECHINT GROUP	43		
CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC.	181	FLUOR CORP.	11	TECHNIP	8	TECHNIP KTI	141		
CGC OVERSEAS CONSTRUCTION CO. LTD.	147	FOSTER WHEELER LTD.	22	TECNICAS REUNIDAS	27	TEKFEN CONSTRUCTION & INSTALLATION CO.	75		
CH2M HILL	99	<b>GHI</b>							
CHINA CHONGQING INTERNATIONAL CONSTRUCTION CORP.	223	GAMA	60	TICARET AS	162	TIC HOLDINGS INC.	164		
CHINA CIVIL ENGINEERING CONSTRUCTION CORP.	100	GAP INSAAT YATIRIM VE DIS TICARET AS	162	GHELLA SPA	82	TML CONSTRUCTION CO.	222		
CHINA COMMUNICATIONS CONSTRUCTION GROUP	18	GHIZZONI SPA	201	GRAHAM GROUP LTD.	148	TODA CORP.	182		
CHINA DALIAN INTERNATIONAL ECO. & TECHNICAL COOPERATIVE GRP.	154	GRANIT CONSTRUCTION STOCK CO.	146	GREAT LAKES DREDGE & DOCK CORP. LLC	169	TODINI COSTRUZIONI SPA	130		
CHINA GEO-ENGINEERING CORP.	132	GS ENGINEERING & CONSTRUCTION	64	GUANGDONG XINGUANG INTERNATIONAL GROUP	205	TOYO ENGINEERING CORP.	26		
CHINA GEZHOUBA GROUP CO. LTD.	129	GUANGDONG XINGUANG INTERNATIONAL GROUP	205	CONSTRUTORA ANDRADE GUTIERREZ SA	128	TURNER INDUSTRIES GROUP LLC	211		
CHINA HENAN INTERNATIONAL COOPERATION GROUP CO.	172	HANJIN HEAVY INDUSTRIES & CONSTRUCTION	84	B.L. HARBERT INTERNATIONAL LLC	159	TUTOR-SALIBA CORP.	193		
CHINA HUANQIU CONTRACTING & ENGINEERING CORP.	210	B.L. HARBERT INTERNATIONAL LLC	159	HARBIN POWER ENGINEERING CO. LTD.	140	URS CORP.	80		
CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE)	110	HAZAMA CORP.	111	HAZINEDAROGLU CONSTRUCTION GROUP	152	USTAY YAPI TAAHHUT VE TIC. ANONIM SIRKETI	224		
CHINA JIANGSU CONSTRUCTION CORP.	218	HAZINEDAROGLU CONSTRUCTION GROUP	152	HEEREMA FABRICATION GRP. BV	179	VEIDEKKE ASA	61		
CHINA JIANGSU INTERNATIONAL ECON-TECHNICAL COOP. CORP.	143	HEEREMA FABRICATION GRP. BV	179	HOCHTIEF AG	1	VINCI	2		
CHINA JIANGXI CORP. FOR INT'L ECONOMIC & TECH. COOPERATION	186	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.	59	<b>PQR</b>					
CHINA METALLURGICAL GROUP CORP.	81	<b>S</b>							
CHINA NATIONAL CHEMICAL ENGINEERING GROUP CORP.	97	<b>S</b>							
CHINA NATIONAL ELECTRONICS IMPORT & EXPORT CORP.	225	<b>S</b>							
CHINA NATIONAL MACHINERY INDUSTRY CORP.	48	<b>S</b>							
<b>S</b>									
SACYR VALLEHERMOSO	44	<b>S</b>							

# The Top Global Contractors

The worldwide construction industry is rapidly becoming an arena where megafirms compete. These huge firms no longer are limited to the U.S., Japan and a few European countries. This year's ENR Top 225 Global Contractors list contains 160 firms from 29 countries in all corners of the world with revenue of at least \$1 billion in 2007, including 26 showing contracting revenue of at least \$10 billion. Among them, the ENR Top 225 Global Contractors accounted for \$900.19 billion in contracting revenue from projects both at home and abroad in 2007.

## HOW TO USE THE TABLES

- **COMPANIES** are ranked on the Top Global Contractors list by their total 2007 construction contracting revenue, both at home and abroad. This differs from the Top International Contractors ranking (page 40), which ranks firms based only on revenue from projects outside their home countries. Revenue is in U.S. \$ millions (\*). Firms not ranked last year are designated \*\*. Markets may not add up to 100% due to omission of "other" miscellaneous market category and rounding.
- **FIGURES:** Includes prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management "at-risk" contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.
- **GENERAL BUILDING**=commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.
- **MANUFACTURING**=auto assembly, electronic assembly, textile plants, etc.

- **POWER**=thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.
- **WATER SUPPLY**=dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking water treatment plants, pumping stations, etc.
- **SEWERAGE/SOLID WASTE**=sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.
- **INDUSTRIAL PROCESS**=pulp and paper mills, steel mills, nonferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.
- **PETROLEUM**=refineries, petrochemical plants, offshore facilities, pipelines, etc.
- **TRANSPORTATION**=airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.
- **HAZARDOUS WASTE**=chemical and nuclear waste treatment, asbestos and lead abatement, etc.
- **TELECOMMUNICATIONS**=transmission lines and cabling, towers and antennae, Web hotels, etc.

## The Top 225 Global Contractors

(Based on Total Firm Contracting Revenue)

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
1	1	VINCI, Rueil-Malmaison, France	41,715.6	14,684.7	42,687.9	20	0	6	3	0	4	43	0	4
2	2	BOUYGUES, Paris, France	32,062.0	12,090.0	38,947.0	34	0	8	1	1	1	53	0	1
3	3	CHINA RAILWAY GROUP LTD., Beijing, China	27,018.4	867.2	34,513.5	9	0	0	0	0	3	71	0	0
4	6	CHINA RAILWAY CONSTRUCTION CORP., Beijing, China	24,298.4	416.4	29,429.7	6	0	1	4	1	0	86	0	0
5	4	HOCHTIEF AG, Essen, Germany	23,861.0	21,313.4	32,435.5	50	0	2	4	2	2	18	0	5
6	5	GRUPO ACS, Madrid, Spain	23,130.1	3,653.1	NA	19	0	18	3	8	10	35	0	1
7	7	CHINA STATE CONSTRUCTION ENG'G CORP., Beijing, China	21,517.4	3,244.5	41,485.4	77	2	1	1	1	3	7	0	0
8	10	CHINA COMMUNICATIONS CONSTRUCTION GRP., Beijing, China	20,004.6	4,177.9	30,858.9	2	0	0	0	0	0	93	0	0
9	17	FCC, FOMENTO DE CONSTR. Y CONTRATAS SA, Madrid, Spain	19,046.8	6,854.9	NA	37	0	3	4	5	2	47	0	2
10	8	SKANSKA AB, Solna, Sweden	18,546.9	13,982.2	21,705.0	63	0	1	1	3	6	24	1	1
11	9	BECHTEL, San Francisco, Calif., U.S.A.	17,696.0	11,742.0	17,458.0	0	0	16	0	0	52	20	10	2
12	18	CHINA METALLURGICAL GROUP CORP., Beijing, China	16,906.8	625.7	24,131.7	21	3	1	0	1	67	3	0	0
13	12	KAJIMA CORP., Tokyo, Japan	16,413.2	3,006.5	17,487.3	56	14	2	2	1	3	12	0	0
14	16	OBAYASHI CORP., Tokyo, Japan	15,877.0	3,013.0	11,390.0	55	8	1	2	2	6	24	1	0
15	14	STRABAG SE, Vienna, Austria	15,797.0	12,689.2	17,925.2	37	8	8	2	0	7	33	0	4
16	11	TAISEI CORP., Tokyo, Japan	15,149.0	2,144.0	15,661.0	58	9	1	3	1	0	19	0	0
17	23	BALFOUR BEATTY PLC, London, U.K.	14,986.0	6,469.0	11,500.0	47	1	12	8	1	1	28	0	4
18	20	FLUOR CORP., Irving, Texas, U.S.A.	13,332.3	7,940.4	22,590.1	7	1	12	0	0	71	3	4	2
19	22	BILFINGER BERGER AG, Mannheim, Germany	12,642.0	8,475.0	15,456.0	29	0	8	0	2	24	37	0	0
20	15	SHIMIZU CORP., Tokyo, Japan	12,603.3	1,342.8	13,939.0	54	18	1	1	2	9	7	0	0
21	**	ACCIONA SA, Madrid, Spain	12,406.7	2,271.7	14,360.6	9	6	21	5	0	9	51	0	0
22	21	ROYAL BAM GROUP NV, Bunnik, The Netherlands	12,275.0	7,007.0	NA	52	0	0	0	0	0	44	0	0
23	**	SAIPEM, San Donato Milanese, Italy	11,757.0	11,339.0	16,455.0	0	0	0	0	0	100	0	0	0
24	19	TAKENAKA CORP., Osaka, Japan	10,721.0	1,458.0	10,975.0	72	22	0	0	1	0	3	0	0
25	27	LEIGHTON HOLDINGS LTD., St. Leonards, NSW, Australia	10,106.0	1,396.0	14,397.0	14	1	2	5	4	8	27	0	7
26	25	TECHNIP, Paris la Defense, France	10,004.0	9,843.0	9,865.0	0	0	0	0	0	100	0	0	0
27	24	BOVIS LEND LEASE, Millers Point, NSW, Australia	9,648.7	8,011.2	12,752.3	45	0	0	0	0	1	2	0	0
28	28	SACYR VALLEHERMOSO, Madrid, Spain	8,870.4	1,871.1	11,163.5	41	0	1	3	7	0	44	0	0
29	30	SHANGHAI CONSTR. (GROUP) GENERAL CO., Shanghai, China	8,282.5	502.8	8,241.4	71	8	0	0	1	0	13	0	1
30	26	KBR, Houston, Texas, U.S.A.	7,159.1	6,319.0	4,468.5	3	0	0	0	0	18	1	0	0
31	29	FERROVIAL AGROMAN SA, Madrid, Spain	7,155.5	2,229.3	8,681.0	41	0	0	14	0	1	43	0	0
32	35	SINOHYDRO CORP., Beijing, China	6,979.5	1,405.9	8,461.6	3	3	69	9	3	0	13	0	0
33	31	GS ENGINEERING & CONSTRUCTION, Seoul, S. Korea	6,407.5	1,028.0	11,338.2	47	3	4	0	3	30	10	0	0
34	32	DAEWOO E&C CO. LTD., Seoul, S. Korea	6,226.6	1,052.5	9,307.3	53	0	10	0	3	14	19	1	0
35	34	HYUNDAI ENGINEERING & CONSTR. CO. LTD., Seoul, S. Korea	6,021.2	1,154.9	12,553.0	49	3	10	1	23	12	0	0	0
36	33	SAMSUNG C&T CORP., Seoul, S. Korea	6,001.8	901.6	7,155.5	53	23	3	1	1	3	16	0	0
37	36	KIEWIT CORP., Omaha, Neb., U.S.A.	5,628.3	1,160.3	7,673.4	12	2	16	5	5	17	40	0	0
38	37	OHL SA (OBRASCON HUARTE LAIN SA), Madrid, Spain	5,540.6	2,494.8	3,886.6	28	0	1	0	1	0	49	0	0
39	41	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece	5,471.0	5,471.0	6,248.4	8	0	0	4	2	82	3	0	0
40	47	LARSEN & TOUBRO LTD., Mumbai, India	5,420.0	981.0	6,663.0	12	7	21	6	0	30	19	0	0
41	48	CHIYODA CORP., Yokohama, Japan	5,303.0	4,606.0	1,921.0	0	1	2	0	0	96	0	0	0
42	**	KINDEN CORP., Tokyo, Japan	5,296.0	294.0	5,296.0	58	0	19	2	6	2	0	0	13
43	38	PCL CONSTRUCTION ENTERPRISES, Edmonton, Alberta, Canada	4,999.9	2,427.3	6,536.6	63	0	4	4	2	15	11	2	0
44	49	CONSTRUTORA ODEBRECHT, Sao Paulo, Brazil	4,950.0	3,423.0	4,950.0	13	0	12	14	5	19	37	0	0
45	42	CEGELEC, Nanterre Cedex, France	4,647.0	1,983.0	4,700.0	29	9	16	3	1	22	7	1	4
46	59	PERINI CORP., Framingham, Mass., U.S.A.	4,628.0	133.0	3,745.0	92	3	0	0	1	0	4	0	0
47	39	JACOBS, Pasadena, Calif., U.S.A.	4,589.4	2,042.3	11,314.2	1	5	1	0	1	68	15	10	0
48	58	MCDERMOTT INTERNATIONAL INC., Houston, Texas, U.S.A.	4,574.1	2,427.0	6,542.9	0	0	49	0	0	49	0	1	0
49	64	DONGFANG ELECTRIC CORP., Chengdu, Sichuan, China	4,560.9	540.1	11,592.1	0	0	99	0	0	0	1	0	0
50	44	TODA CORP., Tokyo, Japan	4,495.0	126.0	4,297.0	62	16	2	3	3	2	10	0	0
51	57	CB&I, The Woodlands, Texas, U.S.A.	4,447.0	2,460.0	7,307.0	0	0	2	4	0	93	0	0	0
52	43	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Tokyo, Japan	4,391.0	328.0	4,079.0	63	8	0	2	3	4	17	0	0
53	54	SK ENGINEERING & CONSTRUCTION, Seoul, S. Korea	4,388.2	1,011.7	7,231.2	30	1	2	1	1	46	11	0	10
54	55	CLARK GROUP, Bethesda, Md., U.S.A.	4,208.0	0.0	4,610.6	75	4	1	1	0	0	16	0	0
55	56	ED. ZUBLIN AG, Stuttgart, Germany	4,100.0	1,245.0	3,942.0	67	0	3	2	2	3	5	0	0
56	52	THE WHITING-TURNER CONTRACTING, Baltimore, Md., U.S.A.	3,965.0	0.0	4,600.0	88	3	0	0	1	2	3	0	3
57	40	NISHIMATSU CONSTRUCTION CO. LTD., Tokyo, Japan	3,911.7	233.4	3,796.3	65	7	2	5	1	0	15	0	0
58	45	JGC CORP., Yokohama, Japan	3,884.0	2,845.0	2,875.0	1	0	1	0	0	98	0	0	0
59	51	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, S. Korea	3,787.2	72.6	8,538.1	74	0	1	1	1	11	9	0	0
60	46	MAEDA CORP., Tokyo, Japan	3,681.0	397.0	3,205.0	63	0	1	3	3	0	21	0	0

# The Top 225 Global Contractors

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS/ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
61	53	IMPREGILO SPA, Milan, Italy	3,649.0	2,014.0	5,831.0	1	0	0	23	16	0	53	0	0
62	62	THE WALSH GROUP LTD., Chicago, Ill., U.S.A.	3,635.7	0.0	2,649.4	29	0	0	7	7	0	56	0	0
63	**	POSCO ENGINEERING & CONSTRUCTION, Seoul, S. Korea	3,631.1	105.5	8,213.9	50	0	4	0	5	29	12	0	0
64	79	FOSTER WHEELER LTD., Clinton, N.J., U.S.A.	3,448.0	3,161.0	7,088.0	0	0	19	0	0	78	0	2	0
65	63	STRUCTURE TONE, New York, N.Y., U.S.A.	3,333.2	144.6	3,196.0	81	0	0	0	0	3	0	0	16
66	68	ZHEJIANG CONSTR. INVESTMENT GROUP CO. LTD., Hangzhou, China	3,314.6	98.0	3,702.5	61	3	8	2	1	18	7	0	0
67	86	TOYO ENGINEERING CORP., Chiba, Japan	3,267.8	2,561.1	2,680.9	0	6	0	0	0	89	0	0	0
68	76	CHINA NATIONAL CHEMICAL ENG'G GRP. CORP., Beijing, China	3,232.8	465.5	6,110.1	8	1	9	0	1	75	0	0	0
69	71	GRUPO ISOLUX CORSAN SA, Madrid, Spain	3,172.7	665.1	7,454.7	23	11	16	2	4	3	28	0	8
70	93	TECNICAS REUNIDAS, Madrid, Spain	3,108.0	2,547.0	5,552.0	0	0	12	0	2	85	2	0	0
71	74	VEIDEKKE ASA, Oslo, Norway	3,031.1	1,090.0	1,977.7	80	0	2	0	0	4	12	0	0
72	**	URS CORP., San Francisco, Calif., U.S.A.	2,985.8	644.7	3,198.2	6	5	26	5	0	17	13	21	0
73	65	GILBANE BUILDING CO., Providence, R.I., U.S.A.	2,973.4	0.0	3,873.7	90	0	0	0	0	5	2	0	3
74	72	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.	2,900.0	0.0	3,990.0	80	0	1	0	1	8	10	0	0
75	70	PENTA-OCEAN CONSTRUCTION CO. LTD., Tokyo, Japan	2,797.7	486.7	3,344.3	36	4	0	3	8	6	42	0	0
76	67	AMEC PLC, London, U.K.	2,751.4	573.4	NA	34	1	31	1	0	25	5	0	0
77	61	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	2,737.9	0.0	2,149.5	1	0	0	1	0	0	67	0	0
78	**	SHANGHAI URBAN CONSTRUCTION (GRP) CORP., Shanghai, China	2,730.3	65.9	65.9	3	0	0	13	0	0	72	0	4
79	117	MAIRE TECNIMONT, Rome, Italy	2,715.1	2,290.6	3,525.7	1	0	5	0	0	80	13	0	0
80	66	BEIJING CONSTRUCTION ENG'G GROUP CO., Beijing, China	2,648.0	164.5	3,898.1	69	4	3	3	1	14	5	1	0
81	69	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo., U.S.A.	2,634.4	0.0	3,020.8	100	0	0	0	0	0	0	0	0
82	50	THE SHAW GROUP INC., Baton Rouge, La., U.S.A.	2,616.0	172.6	6,617.9	3	0	49	2	2	21	1	22	0
83	75	HENSEL PHELPS CONSTRUCTION CO., Greeley, Colo., U.S.A.	2,519.3	34.7	2,922.3	87	3	0	0	0	0	10	0	0
84	103	JAN DE NUL GROUP, Hofstade/Aalst, Belgium	2,496.0	2,101.0	1,747.0	7	0	0	0	0	0	93	0	0
85	96	BESIX SA, Brussels, Belgium	2,460.0	1,589.0	3,506.0	52	0	0	0	2	11	32	0	0
86	78	JOHN SISK & SON LTD., Dublin, Ireland	2,446.6	495.0	2,522.3	76	0	0	0	0	11	13	0	0
87	84	PETROFAC LTD., Jersey, Channel Islands, U.K.	2,440.3	2,440.3	2,428.9	0	0	0	0	0	100	0	0	0
88	80	SAMSUNG ENGINEERING CO. LTD., Seoul, S. Korea	2,367.0	1,650.0	5,165.0	0	15	1	2	10	72	0	0	0
89	99	TECHINT GROUP, Milan, Italy	2,301.0	1,924.0	2,467.0	4	0	13	0	0	75	6	0	2
90	112	ENKA CONSTRUCTION & INDUSTRY CO. INC., Istanbul, Turkey	2,251.8	2,141.5	2,705.4	57	3	0	2	0	21	15	0	0
91	**	DANIELI GROUP, Buttrio, Italy	2,247.0	2,134.0	3,545.0	100	0	0	0	0	0	0	0	0
92	105	CHINA NATIONAL MACHINERY INDUS. CORP., Beijing, China	2,244.0	1,514.0	7,562.0	8	10	36	8	2	8	16	0	5
93	94	ZACHRY GROUP, San Antonio, Texas, U.S.A.	2,188.0	118.7	2,659.8	9	0	31	0	0	47	14	0	0
94	**	CHINA GEZHOUBA GROUP CO. LTD., Wuhan City, Hubei, China	2,153.7	273.0	5,610.5	1	15	62	1	0	0	7	0	0
95	107	M.A. MORTENSON CO., Minneapolis, Minn., U.S.A.	2,135.3	9.6	2,219.2	71	0	25	0	0	0	0	0	4
96	90	TIC HOLDINGS INC., Steamboat Springs, Colo., U.S.A.	2,119.9	148.3	NA	0	0	26	6	6	59	2	0	0
97	122	BLACK & VEATCH, Overland Park, Kan., U.S.A.	2,099.3	1,023.0	3,124.3	0	0	54	15	20	8	0	0	2
98	134	FAGEN INC., Granite Falls, Minn., U.S.A.	2,075.2	0.0	1,312.1	0	0	0	0	0	100	0	0	0
99	88	ABEINSA SA, Seville, Spain	2,045.9	1,163.4	4,316.3	6	3	65	0	1	7	5	0	10
100	85	HAZAMA CORP., Tokyo, Japan	2,030.0	357.0	2,531.0	37	14	6	7	5	2	23	5	0
101	128	CONSTRUCOES E COMERCIO CAMARGO CORREA, São Paulo, Brazil	2,029.4	238.2	2,571.4	8	1	33	3	1	21	22	0	0
102	83	WEBCOR BUILDERS, San Mateo, Calif., U.S.A.	2,023.9	0.0	2,595.2	100	0	0	0	0	0	0	0	0
103	82	BRASFIELD & GORRIE LLC, Birmingham, Ala., U.S.A.	2,003.1	0.0	2,279.3	89	0	1	2	5	1	1	0	1
104	81	HUNT CONSTRUCTION GROUP INC., Scottsdale, Ariz., U.S.A.	2,000.0	0.0	3,400.0	85	0	0	0	0	1	14	0	0
105	89	SWINERTON INC., San Francisco, Calif., U.S.A.	1,993.0	0.0	2,446.0	100	0	0	0	0	0	0	0	0
106	73	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	1,982.9	11.5	2,161.5	77	11	2	0	0	2	7	0	0
107	**	PUNJI LLOYD LTD., Haryana, India	1,966.8	1,162.9	2,929.2	8	0	7	0	1	67	13	0	1
108	101	ZHONGYUAN PETROLEUM EXPLOR. BUREAU, Puyang City, China	1,910.9	473.2	NA	0	0	0	0	0	100	0	0	0
109	92	OPUS GROUP, Minnetonka, Minn., U.S.A.	1,882.0	34.0	1,546.0	100	0	0	0	0	0	0	0	0
110	111	ASTALDI SPA, Rome, Italy	1,874.6	1,155.6	3,796.6	9	0	0	9	1	4	76	1	0

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RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	HAZ. TRANSP.	WASTE	TELE- COMM.
111	121	JOANNOU & PARASKEVAIDES GROUP OF COS., Guernsey, U.K.	1,827.7	1,827.7	4,930.8	29	0	8	1	2	12	48	0	0
112	162	TUTOR-SALIBA CORP., Sylmar, Calif., U.S.A.	1,814.0	100.0	2,236.0	82	0	0	0	0	0	18	0	0
113	**	GRUPO COMSA, Madrid, Spain	1,791.0	254.4	NA	0	0	0	0	0	0	92	0	0
114	**	DOOSAN CONSTRUCTION & ENGINEERING CO. LTD., Seoul, S. Korea	1,784.1	0.0	3,164.7	77	1	0	0	2	0	20	0	0
115	**	HANWHA ENGINEERING & CONSTRUCTION CORP., Seoul, S. Korea	1,773.8	0.0	3,549.1	15	0	11	0	3	10	9	0	3
116	114	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	1,744.9	0.0	1,965.0	52	1	0	0	0	19	28	0	0
117	113	SHANDONG ELECTRIC POWER CONSTR. CORP., Jinan City, China	1,725.0	378.9	3,879.6	0	0	100	0	0	0	0	0	0
118	125	BE&K INC., Birmingham, Ala., U.S.A.	1,723.5	88.9	1,924.6	42	6	10	0	0	42	0	0	0
119	**	IBERDOLA INGENIERIA Y CONSTRUCCION, Madrid, Spain	1,721.4	1,156.0	3,923.4	0	0	97	0	0	0	0	0	3
120	106	KUMHO INDUSTRIAL, Seoul, S. Korea	1,716.0	88.0	4,435.0	71	0	0	1	5	1	21	0	0
121	91	TAIKISHA LTD., Tokyo, Japan	1,671.5	659.9	NA	18	74	0	0	0	6	1	0	0
122	**	CONSTRUCTORAS ICA SA DE CV, Mexico City, Mexico	1,619.1	316.1	3,437.0	40	0	4	1	3	43	9	0	0
123	104	THE WEITZ CO. LLC, Des Moines, Iowa, U.S.A.	1,614.4	8.0	1,601.9	93	0	0	0	0	7	0	0	0
124	102	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	1,604.2	78.2	386.0	0	0	3	0	0	95	0	3	0
125	116	THE ARAB CONTRACTORS (O.A.O & CO.), Cairo, Egypt	1,587.0	321.7	1,615.0	22	0	3	23	26	3	22	0	1
126	123	DAQING OILFIELD CONSTRUCTION CO., Daqing City, China	1,561.0	6.0	1,394.0	2	0	0	0	0	86	12	0	0
127	**	MOTA-ENGIL, Porto, Portugal	1,545.4	731.6	2,008.0	29	0	0	0	0	0	59	0	0
128	127	QINGJIAN GROUP CORP., Qingdao City, China	1,525.0	240.0	1,392.0	96	0	0	1	0	2	1	0	0
129	124	BEIJING UNI-CONSTRUCTION GROUP CO. LTD., Beijing, China	1,520.2	65.4	1,106.3	100	0	0	0	0	0	0	0	0
130	87	PJSC STROYTRANSGAZ, Moscow, Russia	1,505.9	298.0	237.4	1	0	3	0	1	96	0	0	0
131	110	HANJIN HEAVY INDUSTRIES & CONSTR., Seoul, S. Korea	1,502.0	605.8	2,397.0	17	0	3	3	1	0	72	0	2
132	98	DPR CONSTRUCTION INC., Redwood City, Calif., U.S.A.	1,467.3	0.0	1,735.0	52	0	0	0	0	33	0	0	15
133	109	BARTON MALOW CO., Southfield, Mich., U.S.A.	1,406.8	51.4	1,707.5	51	13	30	0	3	0	2	0	0
134	133	AECON GROUP INC., Toronto, Ontario, Canada	1,389.0	139.4	NA	21	1	18	0	1	22	29	0	5
135	97	SSANGYONG ENGINEERING & CONSTR. CO. LTD., Seoul, S. Korea	1,332.8	345.2	2,700.8	64	0	1	3	3	2	27	0	1
136	118	CH2M HILL, Englewood, Colo., U.S.A.	1,274.9	451.2	3,018.6	8	19	16	12	0	17	12	16	0
137	142	PEPPER CONSTRUCTION GROUP, Chicago, Ill., U.S.A.	1,236.6	0.0	1,129.0	97	0	0	0	2	0	0	0	0
138	115	PARSONS, Pasadena, Calif., U.S.A.	1,231.6	83.4	1,614.5	11	0	0	1	7	43	31	7	0
139	151	HOLDER CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,229.0	0.0	1,388.0	39	0	0	0	0	0	0	0	61
140	130	MANHATTAN CONSTRUCTION CO., Tulsa, Okla., U.S.A.	1,227.0	51.8	990.3	97	0	0	0	0	0	3	0	0
141	120	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass., U.S.A.	1,219.7	0.0	1,576.0	100	0	0	0	0	0	0	0	0
142	**	GRAHAM GROUP LTD., Calgary, Alberta, Canada	1,210.0	200.0	1,471.0	51	0	5	5	12	4	21	0	0
143	137	CTCI CORP., Taipei, Taiwan	1,199.6	522.4	607.1	1	8	24	0	7	49	10	1	0
144	129	E. PIHL & SON AS, Kgs. Lyngby, Denmark	1,195.5	608.2	1,330.5	49	3	9	1	1	2	34	0	0
145	147	GAMA, Ankara, Turkey	1,191.0	1,105.6	2,023.2	3	0	33	0	0	53	11	0	0
146	95	HOFFMAN CORP., Portland, Ore., U.S.A.	1,188.0	0.0	NA	61	28	0	0	3	6	3	0	0
147	126	CONSTRUTORA ANDRADE GUTIERREZ SA, Sao Paulo, Brazil	1,157.9	276.4	818.4	10	0	16	4	13	15	42	0	0
148	152	NATIONAL PETROLEUM CONSTRUCTION CO., Abu Dhabi, U.A.E.	1,154.8	849.8	2,000.0	0	0	0	0	0	100	0	0	0
149	143	ALBERICI CORP., St. Louis, Mo., U.S.A.	1,152.6	232.8	923.0	27	19	10	11	5	18	6	0	0
150	**	IMPRESSA PIZZAROTTI & C. SPA, Parma, Italy	1,142.3	233.6	1,528.8	25	0	2	2	0	0	70	0	0
151	140	ARABIAN CONSTRUCTION CO., Beirut, Lebanon	1,131.0	1,083.1	2,487.4	87	0	3	1	0	0	0	0	0
152	**	ANSALDO ENERGIA, Genova, Italy	1,104.5	378.9	1,497.0	0	0	100	0	0	0	0	0	0
153	136	DUKE CONSTRUCTION, Indianapolis, Ind., U.S.A.	1,068.0	0.0	1,117.0	95	0	0	0	0	0	5	0	0
154	**	ARABTEC CONSTRUCTION LLC, Dubai, U.A.E.	1,061.6	9.6	2,988.0	96	0	0	0	1	0	3	0	0
155	159	THE FLINTCO COS. INC., Tulsa, Okla., U.S.A.	1,048.0	0.0	1,435.0	100	0	0	0	0	0	0	0	0
156	160	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	1,037.7	0.0	846.5	100	0	0	0	0	0	0	0	0
157	132	THE LANE CONSTRUCTION CORP., Cheshire, Conn., U.S.A.	1,025.3	0.0	1,311.0	0	0	0	0	0	0	100	0	0
158	189	SALINI COSTRUTTORI SPA, Rome, Italy	1,022.0	867.8	806.7	10	0	0	61	0	0	29	0	0
159	100	ORASCOM CONSTRUCTION INDUSTRIES (OCI), Cairo, Egypt	1,003.6	686.7	2,927.0	10	0	5	0	0	59	3	0	0
160	138	WALBRIDGE ALDINGER, Detroit, Mich., U.S.A.	1,000.0	171.0	1,200.0	29	56	4	0	2	0	9	0	0

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# The Top 225 Global Contractors

RANK 2008	RANK 2007	FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 GLOBAL REVENUE)								
			TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/ WASTE	INDUS./ PETRO.	TRANSP.	HAZ. WASTE	TELE- COMM.
161	139	SOCIETA ITALIANA PER CONDOTTE D'ACQUA SPA, Rome, Italy	998.6	91.4	NA	0	0	0	6	0	14	81	0	0
162	135	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.	987.9	58.2	675.0	4	0	86	0	0	10	0	0	0
163	**	CITIC CONSTRUCTION, Beijing, China	974.8	859.9	386.8	13	5	8	1	0	12	60	0	0
164	154	EMJ CORP., Chattanooga, Tenn., U.S.A.	959.1	0.0	NA	96	0	4	0	0	0	0	0	0
165	150	RENAISSANCE CONSTRUCTION, Ankara, Turkey	949.7	911.9	1,838.6	95	0	0	0	0	4	0	0	0
166	141	VALLEYCREST COS., Calabasas, Calif., U.S.A.	935.0	0.0	NA	100	0	0	0	0	0	0	0	0
167	144	SINOPEC ENGINEERING INC., Beijing, China	908.1	400.8	1,784.3	0	0	0	0	0	100	0	0	0
168	174	ROBINS & MORTON, Birmingham, Ala., U.S.A.	900.1	0.0	1,057.0	100	0	0	0	0	0	0	0	0
169	180	MERCURY ENGINEERING, Dublin, Ireland	900.0	300.0	620.0	83	10	0	0	0	1	6	0	0
170	163	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	892.7	0.0	1,036.0	62	0	0	9	7	0	19	0	0
171	167	HITT CONTRACTING INC., Fairfax, Va., U.S.A.	892.6	0.0	421.3	100	0	0	0	0	0	0	0	0
172	196	MICHELSON CORP., Brownsville, Wis., U.S.A.	891.8	17.7	891.8	0	5	23	0	6	42	5	0	7
173	165	THE HOWARD S. WRIGHT COS., Seattle, Wash., U.S.A.	886.2	0.0	1,143.0	100	0	0	0	0	0	0	0	0
174	131	CHINA PETROLEUM PIPELINE BUREAU, Langfang City, China	880.1	319.1	2,276.1	0	0	0	0	0	88	0	0	0
175	149	C.M.C. DI RAVENNA, Ravenna, Italy	877.9	318.2	992.2	19	0	1	14	1	0	65	0	0
176	179	CLAYCO INC., St. Louis, Mo., U.S.A.	871.0	0.0	965.0	100	0	0	0	0	0	0	0	0
177	190	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	850.6	0.0	784.0	100	0	0	0	0	0	0	0	0
178	161	BAUER AG, Schrobenuhausen, Germany	840.9	519.9	1,062.7	27	7	13	7	7	15	18	0	4
179	145	HARDIN CONSTRUCTION CO. LLC, Atlanta, Ga., U.S.A.	837.0	0.0	645.0	100	0	0	0	0	0	0	0	0
180	200	HATHAWAY DINWIDDIE CONSTR., San Francisco, Calif., U.S.A.	830.9	0.0	1,115.0	100	0	0	0	0	0	0	0	0
181	164	KRAUS-ANDERSON CONSTRUCTION CO., Minneapolis, Minn., U.S.A.	823.0	0.0	905.0	98	0	0	0	0	0	0	0	2
182	**	WILLBROS GROUP INC., Houston, Texas, U.S.A.	821.3	335.0	1,281.9	0	0	0	0	0	100	0	0	0
183	172	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md., U.S.A.	813.0	0.0	889.0	100	0	0	0	0	0	0	0	0
184	225	MCCONNELL DOWELL CORP., Burwood East, Victoria, Australia	812.3	336.1	1,305.4	0	0	19	28	1	19	33	0	0
185	169	LAYNE CHRISTENSEN CO., Mission Woods, Kan., U.S.A.	807.6	137.1	866.8	0	0	0	44	24	7	0	1	0
186	158	TEKFEN CONSTRUCTION & INSTALLATION CO., Istanbul, Turkey	792.0	723.0	1,002.0	0	0	5	4	0	76	15	0	0
187	194	NANTONG CONSTRUCTION GROUP JOINT-STOCK CO., Nantong, China	789.9	80.3	733.2	72	5	1	1	1	17	3	0	0
188	170	ADOLFSON & PETERSON CONSTR., Minneapolis, Minn., U.S.A.	782.4	0.0	800.0	92	3	0	0	0	0	4	0	0
189	211	L.F. DRISCOLL CO., Bala Cynwyd, Pa., U.S.A.	779.7	0.0	779.7	100	0	0	0	0	0	0	0	0
190	204	DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	777.0	0.0	900.0	90	10	0	0	0	0	0	0	0
191	201	HINDUSTAN CONSTRUCTION CO. LTD., Mumbai, India	771.6	9.2	594.1	0	0	19	24	0	0	48	4	0
192	153	THE BECK GROUP, Dallas, Texas, U.S.A.	765.0	58.7	984.2	84	0	0	0	0	0	0	0	16
193	168	THE KOKOSING GROUP, Fredericktown, Ohio, U.S.A.	764.6	0.0	1,065.7	16	0	2	3	14	12	48	0	0
194	171	KHARAFI NATIONAL, Safat, Kuwait	763.0	118.0	1,157.0	21	0	0	0	5	39	0	0	0
195	**	CHINA INT'L WATER & ELECTRIC CORP. (CWE), Beijing, China	750.6	358.1	955.7	3	0	6	72	2	0	6	0	0
196	193	THE LAYTON COS., Sandy, Utah, U.S.A.	748.0	0.0	1,008.5	88	2	1	0	0	8	1	0	0
197	**	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	740.2	209.1	1,348.5	0	0	100	0	0	0	0	0	0
198	178	CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	735.3	0.0	880.2	91	0	0	0	2	0	1	0	0
199	**	DAVID E. HARVEY BUILDERS INC., Houston, Texas, U.S.A.	720.0	0.0	697.0	100	0	0	0	0	0	0	0	0
200	181	THE HASKELL CO., Jacksonville, Fla., U.S.A.	714.7	28.0	687.4	82	12	0	0	6	0	0	0	0
201	197	POMERLEAU, Montreal, Quebec, Canada	714.2	39.0	602.7	70	0	3	0	11	0	16	0	0
202	183	VCC, Little Rock, Ark., U.S.A.	710.0	0.0	1,050.0	100	0	0	0	0	0	0	0	0
203	203	THE BOLDT CO., Appleton, Wis., U.S.A.	709.6	0.0	643.0	76	2	12	0	0	8	1	0	0
204	207	GHELLA SPA, Rome, Italy	708.0	623.0	472.0	2	2	6	0	0	0	90	0	0
205	192	OKLAND CONSTRUCTION CO. INC., Salt Lake City, Utah, U.S.A.	698.9	0.0	732.2	100	0	0	0	0	0	0	0	0
206	220	GRANDI LAVORI FINCOSIT SPA, Rome, Italy	696.9	20.0	513.5	6	0	0	0	0	0	94	0	0
207	186	CHINA PETROLEUM ENG'G & CONSTR. (GROUP) CORP., Beijing, China	694.3	694.3	1,076.1	0	0	0	0	0	100	0	0	0
208	**	HUNT BUILDING CO. LTD., El Paso, Texas, U.S.A.	687.0	0.0	1,479.0	100	0	0	0	0	0	0	0	0
209	**	JAMES MCHUGH CONSTRUCTION CO., Chicago, Ill., U.S.A.	684.2	0.0	845.9	88	0	0	0	0	0	12	0	0
210	185	DICK CONSTRUCTION CO., Pittsburgh, Pa., U.S.A.	678.0	97.0	1,187.0	81	0	1	0	0	0	18	0	0

RANK		FIRM	2007 REVENUE (\$ MIL.)		NEW CONTRACTS IN 2007 (\$ MIL.)	MARKETS (% OF 2007 GLOBAL REVENUE)								
2008	2007		TOTAL	INTERNATIONAL		GEN. BLDG.	MFG.	POWER	WATER SUPPLY	SEWER/WASTE	INDUS./PETRO.	TRANSP.	HAZ. WASTE	TELE-COMM.
211	157	WALTON CONSTRUCTION CO. LLC, Kansas City, Mo., U.S.A.	676.0	0.0	858.0	95	0	0	0	0	0	5	0	0
212	**	GRAYCOR, Homewood, Ill., U.S.A.	672.0	10.0	736.0	36	7	20	4	0	34	0	0	0
213	173	SOARES DA COSTA - GRUPO SGPS, Porto, Portugal	662.0	466.3	659.2	71	0	0	4	2	0	24	0	0
214	195	MESSER CONSTRUCTION, Cincinnati, Ohio, U.S.A.	653.2	0.0	716.2	98	0	0	0	0	0	1	0	0
215	177	PANATTONI CONSTRUCTION INC., Sacramento, Calif., U.S.A.	651.2	0.4	645.5	100	0	0	0	0	0	0	0	0
216	218	MOSS & ASSOCIATES LLC, Fort Lauderdale, Fla., U.S.A.	649.7	32.6	845.6	100	0	0	0	0	0	0	0	0
217	219	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	639.8	14.3	412.4	0	0	11	0	1	85	0	0	0
218	212	AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	635.2	0.0	664.7	12	0	1	5	7	14	61	0	0
219	184	KITCHELL CORP., Phoenix, Ariz., U.S.A.	633.0	0.0	615.7	100	0	0	0	0	0	0	0	0
220	**	XINJIANG BEIXIN CONSTR. & ENG'G (GROUP) CO. LTD., Urumqi, China	630.4	94.7	684.8	28	0	0	10	0	0	60	0	0
221	**	WILLIAM A. BERRY & SON INC., Danvers, Mass., U.S.A.	629.6	15.5	808.0	100	0	0	0	0	0	0	0	0
222	**	TODINI COSTRUZIONI SPA, Rome, Italy	622.5	267.0	460.0	2	0	0	7	0	0	91	0	0
223	**	THE MCSHANE COS., Rosemont, Ill., U.S.A.	619.7	0.0	776.3	91	9	0	0	0	0	0	0	0
224	198	INDUSTRIAL DEV'T & RENOVATION ORG. OF IRAN, Tehran, Iran	613.0	16.8	1,325.1	5	37	1	1	0	51	4	0	0
225	176	NUROL CONSTRUCTION AND TRADING CO., Ankara, Turkey	610.0	295.0	771.0	28	14	2	13	7	12	24	0	0

## Where To Find the Top 225 Global Contractors

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
<b>A</b>		<b>DEF</b>		<b>MNO</b>		<b>STUV</b>	
ABEINSA SA	99	CONSTRUCTORAS ICA SA DE CV	122	JOANNOU & PARASKEVAIDES GROUP		SACYR VALLEHERMOSO	28
ACCIONA SA	21	GRUPO ISOLUX CORSAN SA	69	OF COS.	111	SAIPEM	23
GRUPO ACS	6	CTGI CORP.	143	KAJIMA CORP.	13	SALINI COSTRUTTORI SPA	158
ADOLFSON & PETERSON CONSTR.	188	<b>DEF</b>		KBR	30	SAMSUNG C&T CORP.	36
AECON GROUP INC.	134	DAEWOO E&C CO. LTD.	34	KHARAFI NATIONAL	194	SAMSUNG ENGINEERING CO. LTD.	88
ALBERICI CORP.	149	DANIELI GROUP	91	KIEWIT CORP.	37	SHANDONG ELECTRIC POWER	
AMEC PLC	76	DAQING OILFIELD CONSTRUCTION		KINDEN CORP.	42	CONSTRUCTION CORP.	117
AMES CONSTRUCTION INC.	218	CO.	126	KITCHELL CORP.	219	SHANGHAI CONSTRUCTION (GROUP)	
ANSALDO ENERGIA	152	JAMES G. DAVIS CONSTRUCTION		THE KOKOSING GROUP	193	GENERAL CO.	29
THE ARAB CONTRACTORS		CORP.	183	KRAUS-ANDERSON CONSTRUCTION		SHANGHAI ELECTRIC GROUP	
(O.A.O & CO.)	125	DAY & ZIMMERMANN	162	CO.	181	CO. LTD.	197
ARABIAN CONSTRUCTION CO.	151	DEVCON CONSTRUCTION INC.	190	KUMHO INDUSTRIAL	120	SHANGHAI URBAN CONSTRUCTION	
ARABTEC CONSTRUCTION LLC	154	DICK CONSTRUCTION CO.	210	THE LANE CONSTRUCTION CORP.	157	(GRP) CORP.	78
GRUPO COMSA	113	DONGFANG ELECTRIC CORP.	49	LARSEN & TOUBRO LTD.	40	THE SHAW GROUP INC.	82
ASTALDI SPA	110	DOOSAN CONSTRUCTION &		LAYNE CHRISTENSEN CO.	185	SHAWMUT DESIGN AND	
AUSTIN INDUSTRIES	116	ENGINEERING CO. LTD.	114	THE LAYTON COS.	196	CONSTRUCTION	177
<b>B</b>		DPR CONSTRUCTION INC.	132	LEIGHTON HOLDINGS LTD.	25	SHIMIZU CORP.	20
BALFOUR BEATTY PLC	17	L.F. DRISCOLL CO.	189	LOTTE ENGINEERING &		SINOHYDRO CORP.	32
ROYAL BAM GROUP NV	22	DUKE CONSTRUCTION	153	CONSTRUCTION CO. LTD.	59	SINOPEC ENGINEERING INC.	167
BARTON MALOW CO.	133	JE DUNN CONSTRUCTION GROUP	81	<b>MNO</b>		JOHN SISK & SON LTD.	86
BAUER AG	178	EMJ CORP.	164	AEDA CORP.	60	SK ENGINEERING &	
BE&K INC.	118	ENKA CONSTRUCTION & INDUSTRY		MAIRE TECNIMONT	79	CONSTRUCTION	53
BECHTEL	11	CO. INC.	90	MANHATTAN CONSTRUCTION CO.	140	SKANSKA AB	10
THE BECK GROUP	192	FAGEN INC.	98	MATRIX SERVICE CO.	217	SOARES DA COSTA - GRUPO	
BEIJING CONSTRUCTION ENG'G		FCC, FOMENTO DE CONSTR. Y		MCCARTHY HOLDINGS INC.	74	SGPS	213
GROUP CO.	80	CONTRATAS SA	9	MCCONNELL DOWELL CORP.	184	SSANGYONG ENGINEERING &	
BEIJING UNI-CONSTRUCTION GROUP		FERROVIAL AGROMAN SA	31	MCDERMOTT INTERNATIONAL INC.	48	CONSTRUCTION CO. LTD.	135
CO. LTD.	129	THE FLINTCO COS. INC.	155	JAMES MCHUGH CONSTRUCTION		STRABAG SE	15
WILLIAM A. BERRY & SON INC.	221	FLUOR CORP.	18	CO.	209	PJSC STROYTRANSGAZ	130
BESIX SA	85	FOSTER WHEELER LTD.	64	THE MCSHANE COS.	223	STRUCTURE TONE	65
BILFINGER BERGER AG	19	<b>GHI</b>		MERCURY ENGINEERING	169	SUFFOLK CONSTRUCTION CO. INC.	141
BLACK & VEATCH	97	GAMA	145	MESSER CONSTRUCTION	214	SUMITOMO MITSUI CONSTRUCTION	
THE BOLDT CO.	203	GHELLA SPA	204	MICHEL'S CORP.	172	CO. LTD.	52
BOUYGUES	2	GILBANE BUILDING CO.	73	M.A. MORTENSON CO.	95	SUNDT CONSTRUCTION INC.	170
BOVIS LEND LEASE	27	GRAHAM GROUP LTD.	142	MOSS & ASSOCIATES LLC	216	SWINERTON INC.	105
BRASFIELD & GORRIE LLC	103	GRANDI LAVORI FINCOSIT SPA	206	MOTA-ENGIL	127	TAIKISHA LTD.	121
<b>C</b>		GRANITE CONSTRUCTION INC.	77	NANTONG CONSTRUCTION GROUP		TAISEI CORP.	16
C.M.C. DI RAVENNA	175	GRAYCOR	212	JOINT-STOCK CO. LTD.	187	TAKENAKA CORP.	24
CONSTRUCOES E COMERCIO		GS ENGINEERING &		NATIONAL PETROLEUM CONSTRUCTION		TECHINT GROUP	89
CAMARGO CORREA	101	CONSTRUCTION	33	CO.	148	TECHNIP	26
CB&I	51	CONSTRUTORA ANDRADE		NISHIMATSU CONSTRUCTION		TECNICAS REUNIDAS	70
CEGELEC	45	GUTIERREZ SA	147	CO. LTD.	57	TEKFEN CONSTRUCTION &	
CH2M HILL	136	HANJIN HEAVY INDUSTRIES &		JAN DE NUL GROUP	84	INSTALLATION CO.	186
CHINA COMMUNICATIONS		CONSTRUCTION	131	NUROL CONSTRUCTION AND TRADING		TIC HOLDINGS INC.	96
CONSTRUCTION GRP.	8	HANWHA ENGINEERING &		CO.	225	TODA CORP.	50
CHINA GEZHOUBA GROUP CO. LTD.	94	CONSTRUCTION CORP.	115	OBAYASHI CORP.	14	TODINI COSTRUZIONI SPA	222
CHINA INTERNATIONAL WATER &		HARDIN CONSTRUCTION CO. LLC	179	OHL SA (OBRASCON HUARTE		TOYO ENGINEERING CORP.	67
ELECTRIC CORP. (CWE)	195	DAVID E. HARVEY BUILDERS INC.	199	LAIN SA)	38	TURNER INDUSTRIES GROUP LLC	124
CHINA METALLURGICAL GROUP		THE HASKELL CO.	200	CONSTRUTORA ODEBRECHT	44	TUTOR-SALIBA CORP.	112
CORP.	12	HATHAWAY DINWIDDIE		OKLAND CONSTRUCTION CO. INC.	205	URS CORP.	72
CHINA NATIONAL CHEMICAL		CONSTRUCTION	180	OPUS GROUP	109	VALLEYCREST COS.	166
ENGINEERING GRP. CORP.	68	HAZAMA CORP.	100	ORASCOM CONSTRUCTION		VCC	202
CHINA NATIONAL MACHINERY		HENSEL PHELPS CONSTRUCTION		INDUSTRIES (OCI)	159	VEIDEKKE ASA	71
INDUSTRY CORP.	92	CO.	83	<b>PQR</b>		VINCI	1
CHINA PETROLEUM ENGINEERING &		HINDUSTAN CONSTRUCTION		PANATTONI CONSTRUCTION INC.	215	<b>WXYZ</b>	
CONSTRUCTION (GROUP) CORP.	207	CO. LTD.	191	PARSONS	138	WALBRIDGE ALDINGER	160
CHINA PETROLEUM PIPELINE		HITT CONTRACTING INC.	171	PCL CONSTRUCTION		THE WALSH GROUP LTD.	62
BUREAU	174	HOCHTIEF AG	5	ENTERPRISES	43	WALTON CONSTRUCTION CO. LLC	211
CHINA RAILWAY CONSTRUCTION		HOFFMAN CORP.	146	PENTA-OCEAN CONSTRUCTION		WEBCOR BUILDERS	102
CORP.	4	HOLDER CONSTRUCTION CO.	139	CO. LTD.	75	THE WEITZ CO. LLC	123
CHINA RAILWAY GROUP LTD.	3	HUNT CONSTRUCTION GROUP INC.	104	PEPPER CONSTRUCTION GROUP	137	THE WHITING-TURNER	
CHINA STATE CONSTRUCTION		HUNT BUILDING CO. LTD.	208	PERINI CORP.	46	CONTRACTING CO.	56
ENGINEERING CORP.	7	HYUNDAI ENGINEERING &		PIETROFAC LTD.	87	WILLBROS GROUP INC.	182
CHIYODA CORP.	41	CONSTRUCTION CO. LTD.	35	E. PIHL & SON AS	144	THE HOWARD S. WRIGHT COS.	173
CHOATE CONSTRUCTION CO.	198	IBERDOLA INGENIERIA Y		IMPRESSA PIZZAROTTI & C. SPA	150	XINJIANG BEIXIN CONSTRUCTION &	
CITIC CONSTRUCTION	163	CONSTRUCCION	119	POMERLEAU	201	ENGINEERING (GROUP) CO.	220
CLARK GROUP	54	IMPREGILO SPA	61	POSCO ENGINEERING &		THE YATES COS. INC.	106
CLAYCO INC.	176	INDUSTRIAL DEVELOPMENT &		CONSTRUCTION	63	ZACHRY GROUP	93
SOCIETA ITALIANA PER CONDOTTE		RENOVATION ORG. OF IRAN	224	PUNJI LLOYD LTD.	107	ZHEJIANG CONSTRUCTION	
D'ACQUA SPA	161	<b>JKL</b>		QINGJIAN GROUP CORP.	128	INVESTMENT GROUP CO. LTD.	66
CONSOLIDATED CONTRACTORS		JACOBS	47	RENAISSANCE CONSTRUCTION	165	ZHONGYUAN PETROLEUM	
GROUP	39	JGC CORP.	58	ROBINS & MORTON	168	EXPLORATION BUREAU	108
				RYAN COS. US INC.	156	ED. ZUBLIN AG	55

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
1	<b>HOCHTIEF AG</b>	Flatiron Construction Corp. Hochtief (UK) Construction Ltd. HOCHTIEF Construction AG Hochtief CZ as Hochtief do Brazil SA HOCHTIEF Facility Management GmbH Hochtief Polska Sp. z o.o. HOCHTIEF PPP Solutions (UK) Ltd. HOCHTIEF Projektentwicklung GmbH Hochtief Russia Leighton Holdings Ltd. STREIF Baulogistik GmbH The Turner Construction	5	<b>BOUYGUES</b>	Bouygues Construction Bouygues Immobilier COLAS
2	<b>VINCI</b>	ASF (Motorways concessions) CFE (Building, Civil works and Dredging) COFIROUTE (Motorways concessions) Entrepose Contracting (Civil works) ESCOTA (Motorways concessions) Eurovia (road works) Freyssinet (Civil Works) Solétanche (Civil works) VINCI Concessions (Other Various Concessions arrangements) VINCI Construction Filiales Internationales (Civil works) Vinci Construction France (Building and Civil works) VINCI Construction Grand Projects VINCI Energies (Electrical works and Industrial process) VINCI Immobilier VINCI PLC (Building and Civil works) VINCI-Construction (Building and Civil works)	6	<b>Bechtel</b>	Bechtel Communications Bechtel Construction Co. Bechtel Corp. Bechtel Oil, Gas & Chemicals Bechtel Power Corp. Bechtel Systems and Infrastructure Inc. BECON Construction Co.
3	<b>Skanska AB</b>	Skanska Construction U.K. Skanska CZ Skanska Holding A/S Skanska Inc. Skanska Norge A/S Skanska Oy Skanska SA (Argentina) Skanska SA (Poland) Skanska Sverige AB	7	<b>Saipem</b>	Er Sai Caspian Contractor LLC Global Petroprojects Services AG Petrex SA Saipem (P) Comercio Maritimo Lda. Saipem America Inc. Saipem Asian Sdn Bhd Saipem Contracting Nigeria Ltd. Saipem Energy Services SpA Saipem Nigeria Ltd. Saipem Perfuracoes e Construcoes Petroliferas Lda. Saipem SA Saipem U.K. Ltd. Saudi Arabian Saipem Ltd. Snamprogetti SpA
4	<b>STRABAG SE</b>	Dywidag Ed. Zublin AG STRABAG AG Deutschland STRABAG as STRABAG Austria STRABAG Sp. z o.o.	8	<b>TECHNIP</b>	Technip Brazil Technip France Technip Germany Technip Italy Technip Malaysia Technip Norge AS Technip Offshore Finland Technip U.K. Ltd. Technip USA
			9	<b>Bilfinger Berger AG</b>	Abigroup Ltd. Baulderstone Hornibrook Bilfinger Berger (Thai) Construction Bilfinger Berger Baugesellschaft mbH Fru-Con Hydrobudowa-6 SA Julius Berger PLC Razel SA
			10	<b>Bovis Lend Lease</b>	Bovis Lend Lease Inc. Bovis Lend Lease Ltd. Bovis Lend Lease Overseas Holdings Ltd. Bovis Lend Lease Pty Ltd.
			11	<b>Fluor Corp.</b>	

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Fluor Daniel Global Services Government Industrial Infrastructure Oil & Gas Power			
<b>12</b>	<b>Royal BAM Group nv</b>	Ascon Ltd. Edmund Nuttall Ltd. HBG UK Ltd. Interbeton bv	<b>16</b>	<b>Consolidated Contractors Group</b>	Acwa Services Ltd. CCC (Underwater Engineering) Morganti Group Inc. N.P.C.C. Sicon
<b>13</b>	<b>FCC, Fomento de Constr. y Contratas SA</b>	Alpine Bau GmbH Portland Valderibas Realia Business	<b>17</b>	<b>Chiyoda Corp.</b>	Chiyoda & Public Works Co. Ltd. Chiyoda (Thailand) Ltd. Chiyoda Advanced Solutions Corp. Chiyoda Corp. (Shanghai) Chiyoda International Corp. Chiyoda Malaysia Sdn. Bhd. Chiyoda Nigeria Ltd. Chiyoda Petrostar Ltd. Chiyoda Philippines Corp. Chiyoda Singapore (Pte) Ltd. L&T- Chiyoda Ltd. PT. Chiyoda International Indonesia
<b>14</b>	<b>Balfour Beatty plc</b>	Balfour Beatty Capital Balfour Beatty Capital Group Inc. Balfour Beatty Construction LLC Balfour Beatty Construction Northern Balfour Beatty Construction Scottish & Southern Balfour Beatty Ground Engineering Balfour Beatty Inc. Balfour Beatty Infrastructure Inc. Balfour Beatty Infrastructure Services Balfour Beatty Major Civil Engineering Balfour Beatty Management Balfour Beatty Plant and Fleet Services Balfour Beatty Rail Germany Operations Balfour Beatty Rail Inc. Balfour Beatty Rail International Balfour Beatty Rail Projects Balfour Beatty Rail Rail Systems and Solutions Balfour Beatty Rail Services Balfour Beatty Regional Civil Engineering Balfour Beatty Sakti Balfour Beatty Utility Solutions Balfour Kilpatrick Dutco Balfour Beatty Gammon Construction Haden Building Management Haden Young Heery International Mansell	<b>18</b>	<b>China Communications Construction Grp.</b>	Beijing United Development Co. Ltd. Capital Expressway Develop Co. Ltd. CCC Highway Consultants Co. Ltd. CCCC China Highway & Bridge Tehcnology Consultants Co. Ltd. CCCC First Harbor Engineering Co. Ltd. CCCC First Highway Consultants Co. Ltd. CCCC First Highway Engineering Co. Ltd. CCCC Fourth Harbor Consultants Co. Ltd. CCCC Guongzhou Dredging Co. Ltd. CCCC Investment & Engineering Co. CCCC Second Harbor Consultants Co. Ltd. CCCC Second Harbor Engineering Co. Ltd. CCCC Second Highway Consultants Co. Ltd. CCCC Second Highway Engineering Co. Ltd. CCCC Shanghai Dredging Co. Ltd. CCCC Shanghai Equipment Engineering Co. Ltd. CCCC Shanghai Port Machinery Co. Ltd. CCCC Third Harbor Consultants Co. Ltd. CCCC Third Highway Engineering Co. Ltd. CCCC Tianjin Dredging Co. Ltd. CCCC Tianjin Industrial & Trading Co. Ltd. CCCC Tunnel Engineering Co. Ltd. CCCC Water Transportation Consultants Co. Ltd. Chenzhou Road Construction Machinery Factory of CRBC China Harbour Engineering Co. Ltd. China Highway Engineering Group Corp.
<b>15</b>	<b>KBR</b>	KBR Inc. KBR Ltd. KBR Services Inc. Kinhill Ltd. M.W. Kellogg Ltd.			

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		China Highway Vehicle and Machinery Co. Ltd.			Societe Nationale des Travaux de Construction de Chine (CSCEC) Agence en Algerie
		China National Communications Materials and Eqpt. Corp.	<b>22</b>	<b>Foster Wheeler Ltd.</b>	Foster Wheeler Bimas Birlesik Insaat ve. Muhendislik AS
		China Road and Bridge Corp.			Foster Wheeler Canada Ltd.
		Chuwa Bussan Co. Ltd.			Foster Wheeler Constructors Inc.
		CRBC International Co. Ltd.			Foster Wheeler Eastern Private Ltd.
		Dazhenshwa Tianjin Construction Co. Ltd.			Foster Wheeler Energia Oy
		Facility Management, Zhong Qiao, Zhongshan, CRBC			Foster Wheeler Energia Polska Sp. zoo
		Guangzhou Port Machinery Industry Corp.			Foster Wheeler Energia SA
		Shanghai Jiangtian Business Co. Ltd.			Foster Wheeler Energy Corp.
		Shanghai Zhenhua Port Machinery Co. Ltd.			Foster Wheeler Energy Ltd.
		Tianjin Zhenhua Logistics Group Co. Ltd.			Foster Wheeler Environmental Corp.
		Tianjin Zhenhua Ready-Mixed Merchandise Concrete			Foster Wheeler France SA
		Xi'an Road Construction Machinery Factory			Foster Wheeler Iberia SA
		Xinjin Road Construction Machinery Factory of CRBC			Foster Wheeler India Private Ltd.
		Zhenhua Engineering (Shenzhen) Co. Ltd.			Foster Wheeler Italiana SpA
<b>19</b>	<b>Grupo ACS</b>				Foster Wheeler North America Corp.
		Clece SA			Foster Wheeler Power Machinery Co. Ltd.
		Dragados SA			Foster Wheeler Power Systems Inc.
		Dragados SPL			Foster Wheeler USA Corp.
		Grupo Cobra			FW Management Operations Ltd.
		Urbaser	<b>23</b>	<b>Obayashi Corp.</b>	Naigai Technos
<b>20</b>	<b>Construtora Odebrecht</b>				Obayashi Road
		Bento Pedroso Construcos SA			Thai Obayashi
		CBPO Engenharia Ltda.	<b>24</b>	<b>Kajima Corp.</b>	Kajima Europe BV
		CBPO Ingenieria de Venezuela			Kajima Overseas Asia Pte. Ltd.
		Construtora Norberto Odebrecht de Ecuador SA			Kajima Road Co. Ltd.
		Dominicana Ingenieria y Construccion SA			Kajima U.S.A. Inc.
		Odebrecht Angola Proyectos e Servicios Ltda.			Taiko Trading Co. Ltd.
		Odebrecht Construction Inc.	<b>26</b>	<b>Toyo Engineering Corp.</b>	Toyo Business Engineering Corp.
		Odebrecht Djibouti SAZF			Toyo Engineering China Ltd.
		Odebrecht Ingenieria y Construccion de Mexico			Toyo Engineering India Ltd.
		Odebrecht Peru Ingenieria y Construccion SA			Toyo Engineering Korea Ltd.
		OSEL - Odebrecht Servicios no Exterior Ltda.			Toyo-Thai Corp. Ltd.
<b>21</b>	<b>China State Construction Eng'g Corp.</b>		<b>27</b>	<b>Tecnicas Reunidas</b>	Espindesa
		China Construction (South Pacific Dev. Co. Pte Ltd.)			INITEC Plantas Industriales
		China Construction America Inc.			Technicas Reunidas Internacional
		China Overseas Holdings Ltd.			Termotecnica
		China State Construction Eng'g Corp. (Middle East)			TR Ecologia
			<b>28</b>	<b>OHL SA (Obrascon Huarte Lain SA)</b>	Community Asphalt (civil works)
					CPVM
					ELSAN-PACSA
					Guinovart & OSHA
					INIMA (environmental services)

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		OHL Concesiones (Infrastructure concessions)			
		Sato (marine and port construction)			
		The Tower Group (building)			
		ZPSV			
		ZS BRNO			
<b>29</b>	<b>CB&amp;I</b>	Arabian CBI Ltd. CB&I Inc. CB&I Lummus CB&I UK Ltd. CBI Co. Ltd. CBI Constructors Pty. Ltd. CBI Constructors SA (Pty) Ltd. CBI Eastern Anstalt CBI Overseas LLC CBI Services Inc. CBI Venezolana SA Horton CBI Ltd. Lummus Technology	<b>35</b>	<b>Ferrovial Agroman SA</b>	Budimex Group Cadagua SA Compania De Obras Castillejos SA Ferrovial Agroman Ireland Ltd. Ferrovial Conservacion SA Webber Group
<b>30</b>	<b>Petrofac Ltd.</b>	Petrofac Engineering India Private Ltd. Petrofac International Ltd. Petrofac UK Holdings Ltd.	<b>36</b>	<b>Taisei Corp.</b>	CSCEC-Taisei Construction Ltd. Seiwa Renewal Works Co. Ltd. Taisei Rotec Co. Ltd. Taisei Construction Corp. Taisei Housing Corp. Taisei Service Co. Ltd. Taisei Setsubi Co. Ltd. Taisei U-Rec Co. Ltd. Yuraku Real Estate Co. Ltd.
<b>31</b>	<b>PCL Construction Enterprises</b>	Monad Industrial Constructors Inc. PCL Civil Constructors Inc. PCL Construction Management Inc. PCL Construction Resources (U.S.A.) Inc. PCL Construction Resources Inc. PCL Construction Services Inc. PCL Constructors Bahamas Ltd. PCL Constructors Canada Inc. PCL Constructors Northern Inc. PCL Constructors Westcoast Inc. PCL Industrial Construction Inc. PCL Industrial Constructors Inc. PCL Industrial Management Inc. PCL Industrial Services Inc. PCL Intracon Power Inc. Teton Industrial Construction Inc.	<b>37</b>	<b>Enka Construction &amp; Industry Co. Inc.</b>	AECO LLC Çimtas Steel Fabrication & Erection and Installation Co. Inc. Enka Teknik Gen. Contracting, Maintenance, Operation & Mgmt. Co. Enmar Closed Joint Stock Co. Kasktas Sliding Form, Substructure, Drilling, Piling & Insulation Co. Inc. Titas Soil Excavation, Construction & Contracting Co. Inc.
<b>32</b>	<b>McDermott International Inc.</b>	J. Ray McDermott SA The Babcock & Wilcox Co.	<b>38</b>	<b>Danieli Group</b>	ABS Danieli Automation Danieli C. Combustion Danieli Changsu Danieli Corp. Danieli Corus Danieli Davy Danieli Far East Danieli Metallurgical, Beijing
<b>33</b>	<b>Maire Tecnimont</b>	Maire Engineering do Brazil Maire Engineering SpA Sofregaz TCM ICB Tecnimont SpA TPI	<b>41</b>	<b>IMPREGILO SpA</b>	Consorzio Altavelocita Fisia Italimpianti
<b>34</b>	<b>Acciona SA</b>	Acciona Infraestructuras SA	<b>42</b>	<b>CEGELEC</b>	CEGELEC Abu Dhabi CEGELEC Algeria CEGELEC Angola CEGELEC Austria CEGELEC Belgium CEGELEC Brazil CEGELEC Cameroon CEGELEC China CEGELEC Czech Rep. CEGELEC France

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

- CEGELEC Germany
- CEGELEC Italy
- CEGELEC Mexico
- CEGELEC Morocco
- CEGELEC Nigeria
- CEGELEC Poland
- CEGELEC Portugal
- CEGELEC Russia
- CEGELEC Sdn Bhd
- CEGELEC Singapore
- CEGELEC Slovakia
- CEGELEC Spain
- CEGELEC Switzerland
- CEGELEC The Netherlands
- CEGELEC U.K.
- COMSIP Al A'Ali Bahrain
- COMSIP Al A'Ali Qatar
- FACEO
- PT Indokomas
- TSA
- 43 Techint Group**
- Pyromet
- Techint Compagnia Tecnica International
- Techint Compania Tecnica Internacional SACI
- Techint Engineering & Construction Inc.
- Techint Goodfellow Technologies Inc.
- Techint Industrial Technologies (Beijing) Co. Ltd.
- Techint Italmimpianti Deutschland GmbH
- Techint Italmimpianti Do Brasil Ltda
- Techint SA de CV
- Tenova LOI
- 44 SACYR Vallehermoso**
- Itinere Infraestructuras
- SACYR
- SIS
- Somague
- Testa Inmuebles En Renta
- Vallehermoso
- Valoriza
- 46 Samsung Engineering Co. Ltd.**
- Samsung Engineering (Thailand) Co. Ltd.
- Samsung Engineering Construction (Shanghai) Co. Ltd.
- Samsung Engineering India Private Ltd.
- Samsung Engineering Mo Kft.
- Samsung Engineering Trinidad Co. Ltd.
- Samsung Ingeneria Minatitlan SA de CV
- Samsung Saudi Arabia Ltd.
- 47 BESIX SA**
- B6 SOMA
- BESIX Real Estate Development SA
- BESIX Sanotec SA

**Rank Company Subsidiary**

- Cobelba SA
- Etablissements Wust SA
- Jacques Delens SA
- Lux TP SA
- Six Construct Ltd.
- Six International Ltd.
- Socogetra SA
- Van Britsom & Verheye NV
- Vanhout NV
- 48 China National Machinery Indus. Corp.**
- CAMCO International Co.
- China Automobile Industry Eng'g Corp.
- China CAMC Engineering Co. Ltd.
- China IPPR International Eng'g Corp.
- China Machine-Building Int'l Corp.
- China Nat'l Constructional & Agric. Machinery I/E Corp.
- China Nat'l Electric Eqpt. Corp.
- China Nat'l Electric Wire & Cable I/E Corp.
- China Nat'l Heavy Machinery Corp.
- China United Engineering Corp.
- Chinal Nat'l Machinery & Eqpt. I/E Corp.
- No. 6 Inst. of Proj. Planning & Res. of Machinery Ind.
- 49 Takenaka Corp.**
- Asahi Facilities Inc.
- TAK Realty Co. Ltd.
- Takenaka (China) Construction Co. Ltd.
- Takenaka Civil Engineering & Constr. Co. Ltd.
- Takenaka Corp. (U.S.A.)
- Takenaka Europe GmbH
- Thai Takenaka International Ltd.
- 50 Sinohydro Corp.**
- Sinohydro Corp. Bureau 11
- Sinohydro Corp. Bureau 13
- Sinohydro Corp. Bureau 14
- Sinohydro Corp. Bureau 4
- Sinohydro Corp. Bureau 5
- Sinohydro Corp. Bureau 7
- 51 Leighton Holdings Ltd.**
- John Holland Group Pty Ltd.
- Leighton Asia Ltd.
- Leighton Contractors Pty Ltd.
- Leighton International Ltd.
- Leighton Properties Pty Ltd.
- Thiess Pty Ltd.
- 52 Shimizu Corp.**
- PT Shimizu Bangun Cipta Kontraktor
- Shimizu Corp. (China) Ltd.
- Shimizu North America LLC
- Shimizu Philippine Contractors Inc.



## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

- 53 Ed. Zublin AG**  
Thai Zhimizu Co. Ltd.  
ZIG, Zublin International  
Zublin Spezialtiefbau
- 54 Abeinsa SA**  
Abener SA  
Abengoa Brasil SA  
Abengoa Mexico SA  
Abengoa Peru SA  
Abentel SA  
Instalaciones Inabensa SA  
Teyma Uruguay SA
- 55 Punji Lloyd Ltd.**  
PLN Construction Ltd.  
PR Sempee Indonesia  
PT Punji Lloyd Indonesia  
PT Punji Lloyd Kazakhstan LLP  
Punji Lloyd Aviation Ltd.  
Punji LLOYD Pte Ltd.  
Punji Lloyd Upstream Ltd.  
Sembawang Engineers and Constructors  
Pte Ltd.  
Simon Carves India Ltd.  
Simon Carves Ltd.  
Spectra Punji Lloyd Ltd.
- 56 Kiewit Corp.**  
Construction Kiewit Cie  
Continental Fire Sprinkler Co.  
Entretien Paramex Inc.  
Ganotec Inc.  
Ganotec Mecanique Inc.  
General Construction Co.  
Gilbert Central Corp.  
GSC Atlanta Inc.  
Kie-Con, a Division of Kiewit Pacific Co.  
Kiewit Alarm Co.  
Kiewit Building Group Inc.  
Kiewit Construction Co.  
Kiewit Energy Canada Corp.  
Kiewit Energy Group Inc.  
Kiewit Federal Group Inc.  
Kiewit Industrial Canada Co.  
Kiewit Louisiana Co.  
Kiewit Management Co.  
Kiewit Offshore Services Ltd.  
Kiewit Pacific Co.  
Kiewit Power Constructors  
Kiewit Power Engineers  
Kiewit Southern Co.  
Kiewit Texas Construction LP  
Kiewit Western Co.  
Mass Electric Construction Co.  
Muga Fab Inc.  
Peter Kiewit Sons Co.

**Rank Company Subsidiary**

- 57 Iberdola Ingenieria y Construccion**  
T-Pac, A Division of Kiewit Western Co.  
Twin Mountain Construction II Co.  
V.K. Mason Construction Co.  
Iberdola Engineering and Construction  
Brazil  
Iberdola Engineering and Construction  
Bulgaria  
Iberdola Engineering and Construction  
France  
Iberdola Engineering and Construction  
Germany GmbH  
Iberdola Engineering and Construction  
India Pvt. Ltd.  
Iberdola Engineering and Construction  
Poland S. z.o.o.  
Iberdola Engineering and Construction US  
Inc.  
Iberdola Ingenieria y Construccion Mexico  
Iberdola Ingenieria y Construccion UK Ltd.  
Iberdola Ingenieria y Construccion  
Venezuela SA  
Iberdola Inzliniring and Stroitelstro Ltd.  
Liability  
Iberinco Hellas Techniki Kai  
Kataskevastiki EPE
- 58 Astaldi SpA**  
Astaldi Arabia Ltd.  
Astaldi Construction Corp.  
Astaldi de Venezuela CA
- 60 GAMA**  
Gama Construction Ireland Ltd.  
Gama Construction Qatar WLL  
Gama Industry Arabia Ltd.  
Gate Construction, Industry & Trade Inc.
- 61 Veidekke ASA**  
Hoffmann A/S  
Veidekke Anlaggning Ost AB  
Veidekke Bygg Stockholm AB  
Veidekke Construction AB  
Veidekke Skane AB
- 62 Arabian Construction Co.**  
Arabian Construction Co. LLC  
Arabian Construction Co. SAL  
Arabian Construction Co., Egypt  
Qatari Arabian Construction Co.  
Saudi Arabian Construction Co.  
Syrian Arabian Construction Co.
- 63 Daewoo E&C Co. Ltd.**  
Beijing Lufthansa Center Co. Ltd.  
BG Env. Co. Ltd.  
Clean Water Co. Ltd.

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Daeha Co. Ltd. Daewoo America Development Inc. Daewoo Construction Philippines Inc. Daewoo E&C(M) Sdn Bhd Daewoo Nigeria Ltd. Daewoo Steel Tech Co. Ltd. GK Fixed Link Co. Ltd. Green Anseong Enviro Co.,Ltd Guilin Daewoo Hotel Co. Ltd. Gulf Co. for Engineering Construction & Contracting Korea Road Management Co. Ltd. Kumho Songdo Hotel Co., Ltd. Megaworld-Daewoo Corp. Prugio Sakhalin Ltd. Prugio Service Co. Ltd. THT Development Co. Ltd.			The Third Engineering Group Co. Ltd.
<b>64</b>	<b>GS Engineering &amp; Construction</b>	GS E&C Italy srl GS E&C Nanjing GS E&C Poland Sp. z.o.o. GS Thai Co. Ltd Hanmoo Development	<b>72</b>	<b>CITIC Construction</b>	CITIC International Contracting Inc. CITIC International Cooperation Co. Ltd.
<b>67</b>	<b>Larsen &amp; Toubro Ltd.</b>	International Seaport Dredging Ltd. Larsen & Toubro (Oman) LLC Larsen & Toubro Electromech LLC, Muscat	<b>74</b>	<b>Mota-Engil</b>	Ferrovias e Construcoes SA Maprel Lda MK Contractors LLC Mota-Engil Engenharia e Construcao SA Mota-Engil Magyarorszag RT Mota-Engil Polska SA Sefimota AS Translei SA
<b>68</b>	<b>Renaissance Construction</b>	OOO Desna Development OOO Energo-Stroy OOO Yarrenstroy ZAO Renaissance Construction ZAO Renaissance Construction and Investment ZAO Renaissance Construction, Kiev ZAO Renaissance Construction, Leningrad ZAO Renaissance Construction, Moscow	<b>75</b>	<b>Tekfen Construction &amp; Installation Co.</b>	Azfen JV Gate JV HMB AG Tekfen Engineering Tekfen Manufacturing and Engineering Tekfen-TML JV
<b>69</b>	<b>Samsung C&amp;T Corp.</b>	Samsung E&C (Shanghai) Samsung E&C Sdn. Ltd. Samsung Mexico Eng'g & Construction Samsung Pacific Construction	<b>76</b>	<b>China Petroleum Eng'g &amp; Constr. (Group) Corp.</b>	CNPC East China Design Institute
<b>70</b>	<b>Salini Costruttori SpA</b>	Salini Hydro Ltd. Salini Nigeria Ltd.	<b>78</b>	<b>Grupo Isolux Corsan SA</b>	Isolux Corsán Polonia Sp. z.o.o. Isolux de México SA de CV Isolux Energía e Participações Ltda Isolux Maroc SA Isolux Projetos e Instalações Ltda Isowat Moçambique
<b>71</b>	<b>China Railway Group Ltd.</b>	China Railway Civil Eng'g Group Corp. China Railway Electrification Eng'g Grp. Co. Ltd. China Railway First Group Co. Ltd. China Railway Seventh Group Co. Ltd. China Railway Tunnel Group Co. Ltd.	<b>79</b>	<b>Taikisha Ltd.</b>	P.T. Taikisha Indonesia Engineering P.T. Taikisha Manufacturing Indonesia Shanghai Dongbo-Taiki Conveyor System Mfg. Co. Ltd. Taikisha (Singapore) Pte Ltd. Taikisha (Taiwan) Ltd. Taikisha (Thailand) Co. Ltd. Taikisha Canada Inc. Taikisha de Mexico SA de CV Taikisha do Brazil Ltda Taikisha Engineering (M) Sdn. Bhd. Taikisha Engineering India Ltd. Taikisha Europe Ltd. Taikisha Hong Kong Ltd. Taikisha Korea Ltd. Taikisha Philippines Inc. Taikisha Trading (Thailand) Co. Ltd. Taikisha Vietnam Engineering Inc. Thaiken Maintenance & Service Co. Ltd. Tianjin Dongchun-Taiki Metal Finishing Conveyor Sys. Mfg. Co. Ltd.

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		TKA Co. Ltd.			The 20th China Metallurgical Constr. Co. Ltd.
		TKS Industrial Co.			The 3rd China Metallurgical Construction Corp.
		Token Interior & Design Co. Ltd.			The First China Metallurgical Construction Corp.
		Wu-Zhou Taikisha Engineering Co. Ltd.			WISDRI Engineering & Research Inc. Ltd.
<b>80</b>	<b>URS Corp.</b>	Advatech LLC			Wuhan Metallurgical Constr. Co. Ltd. of MCC Grp.
		Aman Environmental Construction Inc.	<b>82</b>	<b>Ghella SpA</b>	Creaurban SA
		Banshee Construction			Ghella Sogene CA
		Cash & Associates Inc.			Ghella Sogene De Costa Rica SA
		Cleveland Wrecking Co.			IECSA SA
		EC Driver & Associates			San Ruffillo Scarl
		EG&G Technical Services Inc.	<b>83</b>	<b>E. Pihl &amp; Son AS</b>	E. Pihl & Søn Grønland ApS
		Lear Siegler Services Inc.			Istak HF
		W.G. Bolivia SRL			P/F E. Pihl & Søn Føroyar
		Washington Group International			Pihl Inc.
		Washington Group Northern			Pihl UK Limited
		WG Deutschland GmbH	<b>85</b>	<b>AMEC plc</b>	AMEC Group Ltd.
		WG Jamaica Ltd.			AMEC Holdings Inc.
		WG Latin America			AMEC Inc.
<b>81</b>	<b>China Metallurgical Group Corp.</b>	ACRE Coking & Refractory Eng'g Consulting Corp., MCC			AMEC Investments Ltd.
		Beijing Research Inst. of Metallurgical Eqpt.	<b>86</b>	<b>Dongfang Electric Corp.</b>	Dongfang Boiler Works
		Beris Engineering & Research Corp.			Dongfang Electrical Machinery
		Capital Engineering Research Inc.			Dongfang Steam Turbine Works
		China Metallurgical Constr. Co. Ltd.			Dongfeng Electrical Machinery
		China Metallurgical Tiangong Constr. Corp.			Zhongzhou Steam Turbine Works
		China Nonferrous Engineering Research Institute	<b>87</b>	<b>SKE Group</b>	BOS GmbH
		China Second Metallurgical Construction Corp. Ltd.			Ehrenfels GmbH
		CISDI Engineering Co. Ltd.			SC SKE Romania SRL
		MCC Baosteel Technology Services Co. Ltd.			SKE International LLC
		MCC Changtian Int'l Eng'g Co. Ltd.			SKE Support Services GmbH
		MCC Chenggong Construction Co. Ltd.			SKE Technical Services GmbH
		MCC Communication Eng'g Technology Co. Ltd.			TM Stuttgart GmbH
		MCC Group Wuhan Surveying Geo-Tech. Research Inst.	<b>88</b>	<b>CTCI Corp.</b>	Advanced Control & System Inc.
		MCC Hi-Tech Engineering Co. Ltd.			CIMAS Engineering Co. Ltd.
		MCC Huatian Engineering Technology Co. Ltd.			CTCI (Thailand) Co. Ltd.
		MCC Jingtang Construction Corp. Ltd.			CTCI Overeas Co. Ltd.
		MCC Northeastern Eng'g & Tech. Co. Ltd.			E & C Engineering Corp.
		MCC Northern Eng'g & Technology Corp.			JingDing Engineering & Construction Co. Ltd.
		MCC Shenkan Eng'g Technology Co. Ltd.			Resources Engineering Service Inc.
		MCC Shinjiu Construction Co. Ltd.			ShangDing Engineering & Construction Ltd.
		NCMCC Resources Dev. Co. Ltd.			Sino Environmental Service Corp.
		Shanghai Baoye Constr. Co. Ltd.	<b>89</b>	<b>Bauer AG</b>	
		The 17th China Metallurgical Construction Corp.			

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Bauer Egypt SAE Bauer Hong Kong Bauer Malaysia Sdn. Bhd. Bauer Spezialtiefbau GmbH Coastal Caisson Corp.			Rizzani de Eccher Inc., Vancouver Treviso Maggiore
<b>91</b>	<b>John Sisk &amp; Son Ltd.</b>	John Sisk & Son Ltd. U.K.	<b>99</b>	<b>CH2M HILL</b>	CH2M Hill Canada Ltd. CH2M Hill Constructors Inc. CH2M Hill Constructors International Inc. CH2M Hill Energy Ltd. CH2M Hill Hanford CH2M Hill Inc. CH2M Hill Industrial Design Group & Construction Inc. CH2M Hill International CH2M Hill Management International Inc. Lockwood Greene Inc.
<b>93</b>	<b>Solel Boneh International Ltd.</b>	Nigerian Construction & Water Resources Dev. Ltd. Reynolds Construction Co. (Nigeria) Ltd. SBI - Togo SA SBI International Holdings AG SBI International Holdings AG (Uganda) SBI International Holdings AG (Kenya) Solel Boneh (Nigeria) Ltd. Solel Boneh Costa Rica SA Solel Boneh Guatemala SA Solel Boneh International SRL SONITRA - Societe Nationale Ivoirienne de Travaux SONITRA Ltd., Ghana	<b>100</b>	<b>China Civil Engineering Constr. Corp.</b>	CCECC (Algeria) Ltd. CCECC (East Africa) Ltd. CCECC Engineering (Uganda) Ltd. CCECC Nigera Ltd. China Civil Engineering Construction (Bostwana) Pty Ltd. China Civil Engineering Construction (H.K.) Co. Ltd. China Civil Engineering Construction (Macau) Co. Ltd.
<b>95</b>	<b>Contracting &amp; Trading Co. "C.A.T." Group of Cos.</b>	Buildings & Roads Co. (BARCO) WLL C.A.T. International Ltd. Qatar WLL Contracting & Trading Co. Mothercat Ltd. Nigeria Niger Construction Ltd. (NIGERCAT)	<b>101</b>	<b>Yuksel Insaat Co. Inc.</b>	Sasel Electromechanic Ind. and Trade Co. Inc. Yuksel Construction Saudia Co. Ltd
<b>96</b>	<b>Soares Da Costa - Grupo SGPS</b>	Porto Construction Group LLC SDC Construction Services LLC Soares Da Costa Mozambique sarl	<b>102</b>	<b>China Railway Construction Corp.</b>	China Railway 12th Bureau Group Co. Ltd. China Railway 14th Bureau Group Co. Ltd. China Railway 16th Bureau Group Co. Ltd. China Railway 17th Bureau Group Co. Ltd. China Railway 18th Bureau Group Co. Ltd. China Railway 19th Bureau Group Co. Ltd. China Railway First Survey and Design Inst. Grp. Co. Ltd. China Railway Fourth Survey and Design Inst. Grp. Co. Ltd.
<b>97</b>	<b>China National Chemical Eng'g Grp. Corp.</b>	China Chengda Engineering Corp> China Tianchen Chemical Eng'g Co. China Wuhuan Chemical Eng'g Corp. CNCEC 11th Construction Co. CNCEC 12th Construction Co. CNCEC 13th Construction Co. CNCEC 2nd Construction Co. CNCEC 3rd Construction Co. CNCEC 6th Construction Co. CNCEC 7th Construction Co. Donghua Engineering Corp.	<b>104</b>	<b>Maeda Corp.</b>	MKK Technologies Inc. Thai Maeda Corp.
<b>97</b>	<b>China National Chemical Eng'g Grp. Corp.</b>	Hualu Engineering Corp. Second Design Inst. of Chemical Industry	<b>105</b>	<b>Kayi Insaat San. ve Tic. AS</b>	Bilyap Insaat AS Kayi Filial Vilnius Kayi Filiali Actaha Kayi Filiali Shymkent OOO
<b>98</b>	<b>Rizzani de Eccher SpA</b>	Codest International Srl DEAL Srl	<b>106</b>	<b>Ansaldo Energia</b>	Ansaldo Energy Inc. Ansaldo Fuel Cells

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

- Ansaldo Nucleare  
 Ansaldo Ricerche  
 Asia Power Projects Private Ltd.  
 ESG  
 Sagemi  
 TTS
- 107 Shandong Electric Power Constr. Corp.**  
 Shandong Elec. Power Constr. No. 1 Co.  
 Shandong Elec. Power Constr. No. 2 Co.  
 Shandong Elec. Power Constr. No. 3 Co.  
 Shandong Elec. Power Equipment Works  
 Shandong Elec. Power Piping Constr. Co.  
 Shandong Elec. Power Transm. & Subst. Eng'g Co.
- 108 WorleyParsons Ltd.**  
 WorleyParsons Canada Ltd.  
 WorleyParsons Europe Ltd.  
 WorleyParsons Group Inc.  
 WorleyParsons International Inc.  
 WorleyParsons MEG Ltd.  
 WorleyParsons Services Pty Ltd.
- 110 China Int'l Water & Electric Corp. (CWE)**  
 China Int'l Water & Electric (Beijing) Corp.  
 China Int'l Water & Electric (Fujian) Corp.  
 China Int'l Water & Electric (Shanghai) Corp.  
 CWE Huashui Hydropower Dev't Corp.  
 Hongkong Resources Engineering Co. Ltd.
- 112 Ssangyong Engineering & Constr. Co. Ltd.**  
 Awabed Ssangyong Contracting Co. Ltd.  
 Ssangyong Engineering & Construction (America) Inc.  
 Ssangyong Konstruksi Indonesia  
 Ssangyong Residences (M) Sdn. Bhd.
- 113 McConnell Dowell Corp.**  
 Dutco McConnell Dowell Middle East Electrix Ltd.  
 Electrix Pty Ltd.  
 McConnell Dowell (American Samoa) Ltd.  
 McConnell Dowell (Fiji) Ltd.  
 McConnell Dowell Constructors (Aust) Pty Ltd.  
 McConnell Dowell Constructors Ltd.  
 McConnell Dowell Hodlings Pty Ltd.  
 McConnell Dowell New Caledonia sarl  
 McConnell Dowell S.E.A. Pte Ltd.  
 McConnell Dowell Services Pte Ltd.  
 McConnell Dowell Thai Ltd.  
 PT McConnell Dowell Indonesia  
 PT Wanamas Puspita

**Rank Company Subsidiary**

- 114 Willbros Group Inc.**  
 The Oman Construction Co. LLC  
 Willbros Canada Holdings Ltd.  
 Willbros Construction (U.S.) LLC  
 Willbros Engineers (U.S.) LLC  
 Willbros Midwest Pipeline Construction (Canada) LLC
- 115 Sumitomo Mitsui Construction Co. Ltd.**  
 Beijing M.B.R. Construction Eng'g Co. Ltd.  
 PT. SMCC Utama Indonesia  
 SMCC (Thailand) Co. Ltd.  
 SMCC Construction India Ltd.  
 SMCC Philippines Inc.  
 SMCC Shanghai
- 117 The Arab Contractors (O.A.O & Co.)**  
 Arab Contractors Qatar  
 Arab Contractors Botswana  
 Arab Contractors Cameroon  
 Arab Contractors Equatorial Guinea  
 Arab Contractors Ghana  
 Arab Contractors Kuwait  
 Arab Contractors Nigeria  
 Arab Contractors Oman  
 Arab Contractors Rwanda  
 Arab Contractors Saudi Arabia  
 Arab Contractors Sharjah  
 The Arab Contractors Uganda
- 118 China Petroleum Pipeline Bureau**  
 China Petroleum Pipeline Coating Co. Ltd.  
 China Petroleum Pipeline Crossing Co.  
 China Petroleum Pipeline Liaoyang Pipe Mill  
 China Petroleum Pipeline Manufacture Co.  
 China Petroleum Pipeline Material & Equipment Co.  
 China Petroleum Pipeline NDT Co.  
 China Petroleum Pipeline Operation Co.  
 China Petroleum Pipeline Technique Co.  
 China Petroleum Longway Consultant Co. Ltd.  
 China Petroleum No. 5 Pipeline Construction Co.  
 China Petroleum Pipeline Scientific Research and Dev't Inst.
- 119 C.M.C. di Ravenna**  
 Consorzio Alta Velocita' CAVET  
 Rodano Consortile Scarl
- 121 Constructoras ICA SA de CV**  
 ICA  
 ICA Fluor  
 Rodio

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**123 Mercury Engineering**

Mercury Ireland  
Mercury Poland

**124 PJSC Stroytransgaz**

Belstroytransgaz Ltd.  
CJSC Uralneftegazprom  
LLC PSK Gazstroydetal  
LLC SMT  
LLC SU - 7 Rhythm

**125 Nurol Construction and Trading Co.**

Nurol Algiers  
Nurol Energy Inc.  
Nurol Georgia LLC  
Nurol LLC  
Nurol Machinery Inc.  
Nurol Real Estate Inc.

**126 Kinden Corp.**

Bintai Kinden Corp. Bhd  
Kinden International Ltd.  
Kinden Pacific Corp.  
Kinden Phils. Corp.  
Kinden Vietnam Co. Ltd.  
Kindenko (Thailand) Co. Ltd.  
P.T. Kinden Indonesia  
US Kinden Corp.  
Wasa Electrical Service Inc.

**127 China Overseas Engineering Group Co. Ltd.**

Botswana (Pty) Ltd.  
COVEC - Kenya  
COVEC - Mali  
COVEC - Maroc  
COVEC SA

**128 Construtora Andrade Gutierrez SA**

Zagope

**129 China Gezhouba Group Co. Ltd.**

China Gezhouba Architecture Constr. Co. Ltd.  
China Gezhouba Int'l Co. Ltd.  
China Gezhouba Machinery & Ship Co. Ltd.  
Chongqing Daxihe Hydroelectric Dev. Co. Ltd.  
Chongqing Gezhouba Explosive Co. Ltd.  
Gezhouba Cement Co. Ltd. in Hanchuan  
Gezhouba Cement Co. Ltd. in Jingmen  
Gezhouba Cement Co. Ltd. in Qianjiang  
Gezhouba Cement Co. Ltd. in Xiangfang  
Gezhouba Cement Co. Ltd. in Yichang  
Gezhouba Cement Co. Ltd. in Yichang in Danyang

**Rank Company Subsidiary**

Gezhouba Cement Co. Ltd. in Yichang in Wuhan

Gezhouba Cement Co. Ltd. in Yincheng

Gezhouba Cement Co. Ltd. in Zaoyang

Gezhouba Finance Co. Ltd.

Gezhouba Foreign Trade Co. Ltd.

Gezhouba Foundation Treatment Co. Ltd.

Gezhouba Haiji Real Estate Dev. Co. Ltd.

Gezhouba Highway & Bridge Constr. Co.

Gezhouba Jiahong Co. Ltd.

Gezhouba Mechanical & Electrical Install. Co. Ltd.

Gezhouba No. 1 Construction Co. Ltd.

Gezhouba No. 2 Construction Co. Ltd.

Gezhouba No. 4 Construction Co. Ltd.

Gezhouba No. 5 Construction Co. Ltd.

Gezhouba No. 8 Construction Co. Ltd.

Gezhouba No.6 Construction Co. Ltd.

Gezhouba Power Supply Co. Ltd.

Gezhouba Real Estate Dev. Co. Ltd.

Gezhouba Three Gorges Industry Co. Ltd.

Hubei Daguangbei Express Highway Constr. Co. Ltd.

Hubei Gezhouba Testing Co. Ltd.

Hubei Gezhouba Construction Co. Ltd.

Hubei Nanhe Hydroelectric Dev. Co. Ltd.

Hubei Siping Hydroelectric Dev. Co. Ltd.

Hubei Wuhan Gezhouba Industry Co. Ltd.

Hubei Xianfang-Jingzhou Express Highway Constr. Co. Ltd.

Hubei Zhongge Proj. Management Co. Ltd.

Sichuan Neizhu Express Highway Constr. Co. Ltd.

Yichang Gezhouba Consulting & Supervision Co. Ltd.

Zhangjiajie Gezhouba Hydroelectric Dev. Co. Ltd.

**130 Todini Costruzioni SpA**

CGS SpA

**132 China Geo-Engineering Corp.**

CGC Southern African Ltd. Co.

China Geology (Hong Kong) Industry Ltd.

Cote D'Ivoire Regional Co.

East Africa Regional Co.

Ghana Regional Co.

Guinea-Mali Regional Co.

Kazakhstan Regional Co.

Madagascar Regional Co.

North Africa Regional Co.

Pakistan Regional Co.

Philippines Regional Co.

Sri Lanka Regional Co.

Sudan Representative Office

Togo-Benin Regional Co.

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
135	<b>Qingjian Group Corp.</b>	Qingdao Construction Group (Singapore) (Pte) Ltd. Qingdao Hai Chuan Construction & Eng'g Co. Ltd. Qingdao Installation & Construction Co. Ltd. Qingdao No. 1 Architecture Engineering Co. Ltd. Tuwana Construction Co. (Pty) Ltd.			CGC Nigeria Ltd. CGCOC Algeria Ltd. CGCOC Angola Ltd. CGCOC Branch, Kazakhstan CGCOC Cameroon Ltd. CGCOC Ethiopia Ltd. CGCOC Saudi Arabia Ltd. CGCOC Tchad Ltd.
136	<b>Construcoes e Comercio Camargo Correa</b>	CCCC - Construcoes e Edificacoes Camargo Correa CCES - Camargo Correa Equipamentos e Sistemas CNEC Engenharia	150	<b>The Lauren Corp.</b>	Kamtech Services Inc. Lauren E & C ULC Lauren Engineers & Constructors Inc.
137	<b>Impressa Pizzarotti &amp; C. SpA</b>	Garboli SpA Pizzarotti SA	151	<b>Bonatti SpA</b>	Carlo Gavazzi Arabia Carlo Gavazzi Egitto EURL Bonal Algeria
139	<b>Alberici Corp.</b>	Alberici Constructors Inc. Alberici Constructors Ltd. Gunther-Nash Inc. Marhnos-Alberici Construcciones SA de CV	152	<b>Hazinedaroglu Construction Group</b>	Hazinedaroglu Ozkan Construction Inc. Turan Hazinedaroglu Construction Trade Inc.
141	<b>Technip KTI</b>	Energeco GLT Processi Innovativi Program International Consulting Eng.	153	<b>Al-Arrab Contracting Co. Ltd.</b>	Al-Arrab Electromechanical Contracting Co., UAE Al-Arrab General Contracting Co., UAE Al-Arrab Trading & Contracting Co., Qatar Electroputere S A Specialized Electromechanical Contracting Co.
143	<b>China Jiangsu Int'l Econ-Tech. Coop. Corp.</b>	Construction Co. Continental Engineering Co. Overseas Engineering Co. Zhong Jiang(s) International Pte Ltd.	155	<b>Descon Engineering Ltd.</b>	Altern Energy (Pvt) Ltd. Descon Chemical Ltd. Descon Engineering Abu Dhabi Descon Engineering Qatar LLC Gray Mackenzie Engineering Services JGC - Descon Engineering Ltd. (JDEL) Olayan Descon Industrial Co. (ODICO) Presson Descon International Ltd. (PDIL) Rousch Power Pakistan Ltd. Tawoos Descon Engineering LLC
144	<b>Mak-Yol Constr. Indus. Tourism &amp; Trading Inc.</b>	Atlas Madencilik Taahhut ve DenizZ Ticaret AS Makenerji AS Makliman Isletmeleri AS Makmarin Kas Marina Ýsletmeciliði Turizm ve Ticaret AS Mak-Tur Turizm ve Seyahat Isletmeleri Ticaret AS Mak-Yapi Insaat Turizm ve Ticaret AS	156	<b>The Shaw Group Inc.</b>	Shaw Constructors Inc. Shaw Environmental Inc. Shaw Infrastructure Inc. Stone & Webster Canada Stone & Webster Construction Stone & Webster Inc.
145	<b>Shanghai Electric Group Co. Ltd.</b>	Shanghai Electric Power Generation Group	157	<b>Walbridge Aldinger</b>	Belding Walbridge Walbridge Canada Walbridge de Mexico Walbridge RB
147	<b>CGC Overseas Construction Co. Ltd.</b>				

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Walbridge Southern Holding			Federal Asia Shanghai Import & Export Co. Ltd.
<b>158</b>	<b>Beijing Construction Eng'g Group Co.</b>	BCEG Angola BCEG Equatorial Guinea SA BCEG Kazakhstan BCEG Rwanda BCEG Saudi Arabia BCEG Tanzania BCEG Togo BCEGZ - USA Inc. Beijing Construction Eng'g (M) Sdn. Bhd. Beijing Construction Eng'g Group (Mongolia) Co. Ltd. Beijing Construction Eng'g Group (Philippines) Co. Ltd. Beijing Construction Eng'g Group Co. Ltd. (Congo) Beijing Construction Eng'g Group Co. Ltd. (Singapore) Beijing Construction Eng'g Group Co. Ltd. Abu Dhabi Chang Cheng Esquares Co. Ltd.			Shanghai Golden Gate Co. Shanghai Int'l Engineering Co. Shanghai Jinnan Co. Ltd. Shanghai Machinery Complete Eqpt. (Grp) Corp. Ltd. Shanghai Offshore Oil Co. Shanghai SFECO Real Estate Dev't Co. Shanghai SFECO Trading Co.
<b>160</b>	<b>Summa Turizm Yatirimciligi AS</b>	Summa Libya JSC Summa Moldova SA Summa Romania SA	<b>167</b>	<b>Energoprojekt Holding</b>	Energoprojekt Entel Energoprojekt Hidroinzenjering Energoprojekt Industrija Energoprojekt Niskogradnja Energoprojekt Oprema Energoprojekt Urbanizam I Arkitectura Energoprojekt Visokogradnja
<b>161</b>	<b>SELI SpA</b>	Equipamiento Y Excavacion Del Tunel SELI Venezuela SA SELI - MONTI Srl SELI - MONTI Tunnel Srl SELI (China) Ltd. SELI Canada Inc. SELI Inc. SELI India (P) Ltd. U.M. & T. Srl	<b>168</b>	<b>Structure Tone</b>	Constructors & Associates Inc. Pavarini Construction Pavarini McGovern LLC Structure Tone International
<b>162</b>	<b>GAP Insaat Yatirim ve Dis Ticaret AS</b>	Gap Construction Sudan Gap Insaat Dubai FZE	<b>169</b>	<b>Great Lakes Dredge &amp; Dock Corp. LLC</b>	Lydon Dredging
<b>163</b>	<b>Insituform Technologies Inc.</b>	Affholder Inc. United Pipeline Systems	<b>170</b>	<b>Aecon Group Inc.</b>	Aecon Buildings Aecon Civil and Utilities Aecon Concessions Aecon Industrial
<b>164</b>	<b>TIC Holdings Inc.</b>	T.E. Ibberson Co. The Industrial Co. of Wyoming Inc. TIC - International TIC - The Industrial Co. Inc. TIC Canada TIC Maintenance Inc. Western Summit Constructors Inc.	<b>171</b>	<b>Mushrif Trading &amp; Contracting Co., KSCC</b>	Al Hamed Transport Cercon Civil Contracting CRT Gen. Trading & Cont'g Co. Foundmar Gen. Trading & Cont'g Co. Loleh Polymer Concrete Pipe Mushrif National Construction LLC OilTech Gen. Trading & Cont'g Co.
<b>166</b>	<b>China Shanghai SFECO</b>		<b>175</b>	<b>Layne Christensen Co.</b>	International Directional Services Layne De Mexico Reynolds Inc. Reynolds Inliner Stanley Mining Services Vibration Technology
			<b>176</b>	<b>Bentini SpA</b>	Benco SpA Bentini Construction Nigeria Ltd. Gepeco SpA S. Silvestro Srl
			<b>177</b>	<b>Perini Corp.</b>	



## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Cherry Hill Construction Inc. James A. Cummings Inc. Perini Building Co. Inc. Perini Management Services Inc. Rudolph and Sletten Inc.			Al Kharafi National LLC Kharafi National Sarl The National Co. for Mechanical & Electrical Works Ltd. The National Co. for Mechanical & Electrical Works SAE
<b>179</b>	<b>Heerema Fabrication Grp. BV</b>	Heerema Hartlepool Ltd. Heerema Vlissingen BV Heerema Zwyndrecht BV HFG Engineering US Inc.	<b>193</b>	<b>Tutor-Saliba Corp.</b>	Black Construction Co. Black Micronesia EE Black
<b>181</b>	<b>Cengiz Construction Industry &amp; Trade Co. Inc.</b>	Cengiz Ýnsaat-Cengiz Enerji Ordinary Partnership Cengiz-Mapa-Makyol Ordinary Partnership Makyol-Cengiz Ordinary Partnership Mapa-Cengiz Ordinary Partnership Nurul-Cengiz-Kiska-Yüksel Ordinary Partnership	<b>194</b>	<b>Zhejiang Constr. Investment Group Co. Ltd.</b>	China Zhejiang Construction Group (H.K.) Co. Ltd. Sarl Groupe de Construction et D'investment du Zhejiang
<b>182</b>	<b>Toda Corp.</b>	Construtora Toda do Brasil SA Thai Toda Corp. Toda America Inc. Toda Construction (Shanghai) Co. Ltd. Toda Corp. (Malaysia) Sdn. Bhd.	<b>195</b>	<b>Baran Group Ltd.</b>	Baran - Romania Baran Engineering Baran Industries Baran Raviv Telecom Baran South East Asia Baran Telecom Inc. BTN Baran Telecom Networks GmbH
<b>184</b>	<b>Rasen Construction &amp; Investment Inc.</b>	K&Y Construction & Trade Co. Soyak International Construction Investment Inc.	<b>196</b>	<b>Dick Construction Co.</b>	DCK Pacific LLC Dick Construction Hawaii Ltd. Dick Corp. Dick Environmental Services Ltd. Dick International Inc. Dick Pacific Construction Co Ltd. (Guam) Dick Pacific Construction Co Ltd. (Saipan) Dick Virgin Islands LLC
<b>186</b>	<b>China Jiangxi Corp. For Int'l Eco. &amp; Tech. Coop'n</b>	China Jiangxi Engineering Ghana Ltd. China Jiangxi International (Ethiopia) Ltd. China Jiangxi International (Zambia) Ltd. China Jiangxi International Kenya Ltd. China Jiangxi International Liberia Ltd. China Jiangxi International Namibia Ltd. China Jiangxi International Uganda Ltd. China Jiangxi International Zimbabwe Ltd. Three C Zambia Ltd. Zambia JX International Engineering Ltd. Zhong Gan Engineering & Constr. Corp. Botswana Ltd.	<b>199</b>	<b>Xinjiang Beixin Construction &amp; Eng'g (Group) Co. Ltd.</b>	Xinjiang Beixin Road & Bridge Construction Co. Ltd.
<b>187</b>	<b>Zachry Group</b>	Capitol Aggregates Precision Resource Proto Power Utility Engineering ZPMC	<b>200</b>	<b>Prezioso Technilor</b>	IPES Prezioso Angola Prezioso Congo Prezioso Portugal Prezioso Vietnam
<b>188</b>	<b>Kharafi National</b>	ABJ Engineering & Contracting Co.	<b>202</b>	<b>Societa Italiana Per Condotte D'Acqua SpA</b>	Condotte America Inc.
			<b>203</b>	<b>BE&amp;K Inc.</b>	Allstates Technical Services LLC BE&K Building Group LLC BE&K Construction LLC BE&K East BE&K Engineering LLC

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		BE&K Europe BE&K Government Group LLC BE&K Projekt Northstar Communications Group LLC Rintekno Group SW&B Construction Co. LLC			Huanqiu Project Management (Beijing) Co. Ltd. North China Plng. & Design Inst. of China Huanqiu Contr. & Eng'g Co. Ltd. Sembawang Huanqiu Eng'g Co. Ltd. Shanghai Chemical Industry Design Inst. Co. Ltd.
<b>205</b>	<b>Guangdong Xinguang Int'l Group</b>	Guandong Xinguang International Grp. Guangdong Overseas Construction Corp.	<b>211</b>	<b>Turner Industries Group LLC</b>	Turner Industrial Maintenance LLC Turner Specialty Services
<b>206</b>	<b>China Wu Yi Corp. Ltd.</b>	China Wu Yi (Equatorial Guinea) Co. Ltd. China Wu Yi (Kenya) Co. Ltd. Hong Kong Wu Yi (Holdings) Co. Ltd.	<b>212</b>	<b>Quattrogemini Ltd.</b>	Quattro LLC Quattrogemini Eesti OU Quattroservices Oy Rakennusgemini Oy Stroigemini LLC
<b>207</b>	<b>Parsons</b>	Parsons Construction Group Parsons Commercial Technology Group Parsons Infrastructure & Technology Group Parsons Transportation Group Parsons Water & Infrastructure	<b>213</b>	<b>Primoris Corp.</b>	ARB Inc. Born Heaters Cardinal Contractors Inc. Cardinal Mechanical Onquest Inc.
<b>208</b>	<b>Nantong Construction Group Joint-Stock Co. Ltd.</b>	Nantong Architect & Decoration Co. Ltd. Nantong Architect Science Research Co. Ltd. Nantong Construction & Installation Co. Ltd. Nantong Construction Manpower Service Co. Ltd. Nantong Construction Real Estate Co. Ltd. Nantong Huaxia Silicate Products Co. Ltd. Nantong Zhenban Real Estate Co. Ltd.	<b>215</b>	<b>Lotte Engineering &amp; Construction Co. Ltd.</b>	Lotte Engineering Construction Co. Ltd., Ho Chi Min City
<b>209</b>	<b>Zhongding Int'l Engineering Co. Ltd.</b>	JiangXi Design Inst. of Coal Comprehensive Utilization Mine Construction Co. of Zhongding Int' Co. Ltd. Real Estate Dev't Co. Zhongding Int'l Eng'g Co. Zhongding Int'l Engineering Co. Ltd. Dongguan Branch Co. Zhongding Int'l Engineering Co. Ltd. Jiangxi Branch Co. Zhongding Int'l Engineering Co. Ltd. Nanchang Branch Co. Zhongding Int'l Engineering Co. Ltd. Xiamen Branch Co. Zhongding Int'l Engineering Co. Ltd. Zhuhai Branch Co.	<b>216</b>	<b>Weston Solutions Inc.</b>	MEC Analytical Systems Inc. Moorstein Inc. Weston APG LLC Weston International Holdings Inc. Weston of New Jersey Inc. Weston Solutions (Delaware) Inc. Weston Solutions (IPR) Inc. Weston Solutions Global (BVI) - Dubai Ltd. Weston Solutions Global Inc. Weston Solutions Global Inc. Weston Solutions Global TCN (BVI) Ltd. Weston Solutions India Private Ltd. Weston Solutions of Michigan Inc. Weston Solutions of Missouri Inc. Weston Solutions of New York Inc. Weston Westminster LLC Weston-BAMC LLC Weston-North Beach LLC Weston-South Beach LLC
<b>210</b>	<b>China HuanQiu Contracting &amp; Eng'g Corp.</b>	HQSM Engineering Co.	<b>218</b>	<b>China Jiangsu Construction Corp.</b>	Jiangsu Construction Engineering (S) Pte. Ltd.
			<b>220</b>	<b>Shanghai Urban Construction (Grp) Corp.</b>	Shanghai Municipal Eng'g Constr. Co. Ltd.

## 2008 ENR Top 225 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Shanghai No. 2 Municipal Eng'g Co. Ltd. Shanghai Tunnel Engr. Rail Communication & Res. Inst. Shanghai Urban Construction Design & Res. Inst.			
<b>221</b>	<b>Beijing Uni-Construction Group Co. Ltd.</b>	Beijing Guanghua Construction Inspection & Mgmt. Co. Ltd. Beijing Jindi Real Estate Dev't Co. Ltd. Beijing Residential Construction and Install. Co. Ltd. Beijing Residential Construction Design Research Inst. Beijing Residential Construction Logistics Co. Ltd. Beijing Uni-Construction Decoration Co. Ltd. Beijing Uni-Construction Municipal Eng'g Co. Ltd. Beijing Uni-Construction Real Estate Dev't Co. Ltd. Beijing Uni-Construction Sixth Dev't and Constr. Co. Ltd. Beijing Uni-Construction Xiangye Housing Stock Co. Ltd. Beijing Zhengrong Construction Eng'g Co. Ltd.			
<b>223</b>	<b>China Chongqing Int'l Construction Corp.</b>	Africa Co. Ltd. Chengzheng Consulting Co. Ltd. Jordan Co. Ltd. No. 1 Engineering Co. No. 2 Engineering Co. No. 3 Engineering Co. No. 4 Engineering Co. No. 5 Engineering Co. Sudan Co. Ltd. Uganda Co. Ltd.			
<b>224</b>	<b>Ustay Yapi Taahhut Ve Ticaret Anonim Sirketi</b>	MISCO (Mechanical Constr. and Ind'l Svcs. Co.)			

**NORTH AMERICA**

**CANADA**

Acciona SA  
 Grupo ACS  
 Alberici Corp.  
 AMEC plc  
 Royal BAM Group nv  
 Bauer AG  
 Bechtel  
 Bilfinger Berger AG  
 Black & Veatch  
 BOUYGUES  
 CB&I  
 CCC Group Inc.  
 CH2M HILL  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 Danieli Group  
 Earth Tech Inc.  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Hazama Corp.  
 HOCHTIEF AG  
 Insituform Technologies Inc.  
 Jacobs  
 JGC Corp.  
 KBR  
 Kiewit Corp.  
 The Lauren Corp.  
 Layne Christensen Co.  
 McDermott International Inc.  
 Jan De Nul Group  
 Parsons  
 PCL Construction Enterprises  
 Primoris Corp.  
 Punji Lloyd Ltd.  
 Rizzani de Eccher SpA  
 Roncelli Inc.  
 Saipem  
 SELI SpA  
 STRABAG SE  
 Taikisha Ltd.  
 Techint Group  
 TECHNIP  
 TIC Holdings Inc.  
 URS Corp.  
 VINCI  
 Walbridge Aldinger  
 Willbros Group Inc.

**UNITED STATES**

Abeinsa SA  
 Acciona SA  
 Grupo ACS  
 Aecon Group Inc.  
 AMEC plc  
 Astaldi SpA  
 Balfour Beatty plc  
 Royal BAM Group nv

Baran Group Ltd.  
 Bauer AG  
 Beijing Construction Eng'g Group Co.  
 Bilfinger Berger AG  
 BOUYGUES  
 Bovis Lend Lease  
 China Communications Construction Grp.  
 China National Chemical Eng'g Grp. Corp.  
 Societa Italiana Per Condotte D'Acqua SpA  
 Consolidated Contractors Group  
 China State Construction Eng'g Corp.  
 CTCI Corp.  
 Danieli Group  
 FATA SpA  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Graham Group Ltd.  
 Hazama Corp.  
 Heerema Fabrication Grp. BV  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construccion  
 IMPREGILO SpA  
 Kajima Corp.  
 Kinden Corp.  
 Maeda Corp.  
 Mota-Engil  
 Obayashi Corp.  
 OHL SA (Obrascon Huarte Lain SA)  
 Construtora Odebrecht  
 PCL Construction Enterprises  
 Petrofac Ltd.  
 E. Pihl & Son AS  
 Rizzani de Eccher SpA  
 Saipem  
 Samsung C&T Corp.  
 SELI SpA  
 Shanghai Construction (Group) General Co.  
 Shimizu Corp.  
 SKE Group  
 Soares Da Costa - Grupo SGPS  
 Sumitomo Mitsui Construction Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group  
 TECHNIP  
 Toda Corp.  
 VINCI  
 WorleyParsons Ltd.

**LATIN AMERICA**

**ARGENTINA**

Abeinsa SA  
 Grupo ACS  
 Grupo COMSA  
 Bovis Lend Lease  
 CB&I  
 CH2M HILL

China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 Grupo Isolux Corsan SA  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 Ghella SpA  
 Construtora Andrade Gutierrez SA  
 IMPREGILO SpA  
 McDermott International Inc.  
 Jan De Nul Group  
 OHL SA (Obrascon Huarte Lain SA)  
 Construtora Odebrecht  
 Techint Group  
 VINCI

**BOLIVIA**

Grupo ACS  
 Astaldi SpA  
 Construcoes e Comercio Camargo Correa  
 China Railway Construction Corp.  
 Ferrovial Agroman SA  
 Fluor Corp.  
 Guangdong Xinguang Int'l Group  
 Hazama Corp.  
 Construtora Odebrecht  
 URS Corp.  
 VINCI

**BRAZIL**

Abeinsa SA  
 Grupo ACS  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CCC Group Inc.  
 CEGELEC  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 CITIC Construction  
 Grupo Isolux Corsan SA  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 Ghella SpA  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 Iberdola Ingenieria y Construccion  
 IMPREGILO SpA  
 JGC Corp.  
 KBR  
 Maire Tecnimont  
 McDermott International Inc.  
 Jan De Nul Group  
 OHL SA (Obrascon Huarte Lain SA)  
 SACYR Vallehermoso  
 Saipem  
 SELI SpA  
 Shandong Electric Power Constr. Corp.  
 Taikisha Ltd.  
 Techint Group  
 TECHNIP

Toda Corp.  
 Toyo Engineering Corp.  
 URS Corp.  
 VINCI

**CHILE**

Abeinsa SA  
 Acciona SA  
 Grupo ACS  
 AMEC plc  
 Ansaldo Energia  
 Grupo COMSA  
 Balfour Beatty plc  
 Bechtel  
 BOUYGUES  
 CB&I  
 China Communications Construction Grp.  
 Grupo Isolux Corsan SA  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construccion  
 IMPREGILO SpA  
 Insituform Technologies Inc.  
 Maire Tecnimont  
 McDermott International Inc.  
 OHL SA (Obrascon Huarte Lain SA)  
 POSCO Engineering & Construction  
 Prezioso Technilor  
 SACYR Vallehermoso  
 STRABAG SE  
 Techint Group  
 Tecnicas Reunidas  
 VINCI  
 Ed. Zublin AG

**COLOMBIA**

Grupo ACS  
 BOUYGUES  
 Construcoes e Comercio Camargo Correa  
 CB&I  
 CCC Group Inc.  
 China National Machinery Indus. Corp.  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Jan De Nul Group  
 Techint Group  
 TECHNIP  
 VINCI

**COSTA RICA**

Abeinsa SA  
 Grupo ACS  
 Astaldi SpA  
 Bechtel  
 Bovis Lend Lease  
 FCC, Fomento de Constr. y Contratas SA  
 Ghella SpA

HOCHTIEF AG  
 SACYR Vallehermoso  
 Soares Da Costa - Grupo SGPS  
 Solel Boneh International Ltd.  
 Techint Group

**ECUADOR**

Grupo ACS  
 Aecon Group Inc.  
 China National Machinery Indus. Corp.  
 Grupo Isolux Corsan SA  
 Construtora Andrade Gutierrez SA  
 Hazama Corp.  
 IMPREGILO SpA  
 KBR  
 OHL SA (Obrascon Huarte Lain SA)  
 Construtora Odebrecht  
 Primoris Corp.  
 Saipem  
 Taisei Corp.  
 Techint Group  
 Zachry Group  
 Zhongyuan Petroleum Exploration Bureau

**EL SALVADOR**

Grupo ACS  
 Astaldi SpA  
 Constructoras ICA SA de CV  
 Grupo Isolux Corsan SA  
 FCC, Fomento de Constr. y Contratas SA  
 Hazama Corp.  
 Jan De Nul Group

**GUATEMALA**

Grupo ACS  
 China National Machinery Indus. Corp.  
 Constructoras ICA SA de CV  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Hazama Corp.  
 Solel Boneh International Ltd.

**GUYANA**

CEGELEC  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 China National Machinery Imp. & Exp. Corp.

**HONDURAS**

Grupo ACS  
 Astaldi SpA  
 FCC, Fomento de Constr. y Contratas SA  
 Hazama Corp.  
 Insituform Technologies Inc.  
 KBR

**MEXICO**

Abeinsa SA  
 Acciona SA  
 Grupo ACS  
 Alberici Corp.  
 AMEC plc  
 BE&K Inc.  
 Black & Veatch  
 BOUYGUES

Bovis Lend Lease  
 Caddell Construction Co. Inc.  
 CB&I  
 CEGELEC  
 CH2M HILL  
 China Communications Construction Grp.  
 Grupo Isolux Corsan SA  
 Danieli Group  
 Earth Tech Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Great Lakes Dredge & Dock Corp. LLC  
 Construtora Andrade Gutierrez SA  
 Hazama Corp.  
 Iberdola Ingenieria y Construccion  
 Jacobs  
 KBR  
 Layne Christensen Co.  
 McDermott International Inc.  
 Jan De Nul Group  
 OHL SA (Obrascon Huarte Lain SA)  
 Construtora Odebrecht  
 POSCO Engineering & Construction  
 Primoris Corp.  
 Punji Lloyd Ltd.  
 Rizzani de Eccher SpA  
 Saipem  
 Samsung Engineering Co. Ltd.  
 The Shaw Group Inc.  
 Shimizu Corp.  
 Taikisha Ltd.  
 Taisei Corp.  
 Techint Group  
 TECHNIP  
 Tecnicas Reunidas  
 TIC Holdings Inc.  
 URS Corp.  
 VINCI  
 Walbridge Aldinger

**NICARAGUA**

Grupo ACS  
 Astaldi SpA  
 CB&I  
 Grupo Isolux Corsan SA  
 FCC, Fomento de Constr. y Contratas SA  
 Hazama Corp.  
 Zachry Group

**PANAMA**

Grupo ACS  
 Bauer AG  
 Caddell Construction Co. Inc.  
 CB&I  
 China Communications Construction Grp.  
 China National Machinery Indus. Corp.  
 Constructoras ICA SA de CV  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 Jan De Nul Group

Construtora Odebrecht  
E. Pihl & Son AS  
VINCI

**PARAGUAY**

Abeinsa SA  
Ghella SpA

**PERU**

Abeinsa SA  
Grupo ACS  
Bechtel  
Construcoes e Comercio Camargo Correa  
CB&I  
China Int'l Water & Electric Corp. (CWE)  
Energoprojekt Holding  
Fluor Corp.  
Construtora Andrade Gutierrez SA  
IMPREGILO SpA  
JGC Corp.  
Mota-Engil  
Jan De Nul Group  
Construtora Odebrecht  
Penta-Ocean Construction Co. Ltd.  
Primoris Corp.  
Saipem  
Taisei Corp.  
Techint Group

**URUGUAY**

Abeinsa SA  
China Communications Construction Grp.  
Ferrovia Agroman SA  
Jan De Nul Group  
Techint Group  
VINCI

**VENEZUELA**

Acciona SA  
Grupo ACS  
Astaldi SpA  
BOUYGUES  
Construcoes e Comercio Camargo Correa  
CB&I  
China National Machinery Indus. Corp.  
China Petroleum Eng'g & Constr. (Group) Corp.  
CITIC Construction  
Constructoras ICA SA de CV  
Grupo Isolux Corsan SA  
Danieli Group  
FCC, Fomento de Constr. y Contratas SA  
Fluor Corp.  
Foster Wheeler Ltd.  
Ghella SpA  
Iberdola Ingenieria y Construccion  
IMPREGILO SpA  
JGC Corp.  
KBR  
Construtora Odebrecht  
Saipem  
SELI SpA  
The Shaw Group Inc.  
Techint Group

TECHNIP  
Toyo Engineering Corp.  
VINCI

**SURINAME**

CCC Group Inc.  
China Dalian Int'l Eco. & Techn. Cooperative Grp.  
China Metallurgical Group Corp.  
KBR

**CARIBBEAN ISLANDS**

**GREATER ANTILLES**

Grupo ACS  
Bauer AG  
BESIX SA  
BOUYGUES  
CCC Group Inc.  
China Civil Engineering Constr. Corp.  
China Communications Construction Grp.  
China National Machinery Indus. Corp.  
Grupo Isolux Corsan SA  
Ferrovia Agroman SA  
Fluor Corp.  
Ghella SpA  
Construtora Andrade Gutierrez SA  
IMPREGILO SpA  
KBR  
Construtora Odebrecht  
E. Pihl & Son AS  
TIC Holdings Inc.  
URS Corp.  
VINCI

**PUERTO RICO**

AMEC plc  
Baran Group Ltd.  
CB&I  
CH2M HILL  
Ferrovia Agroman SA  
Fluor Corp.  
Foster Wheeler Ltd.  
Great Lakes Dredge & Dock Corp. LLC  
Kiewit Corp.  
The Shaw Group Inc.  
Structure Tone  
URS Corp.  
VINCI

**CUBA**

BOUYGUES  
CEGELEC  
China National Machinery Indus. Corp.  
Dick Construction Co.

**LESSER ANTILLES**

Bechtel  
BESIX SA  
BOUYGUES  
CB&I  
China Metallurgical Group Corp.  
China National Machinery Indus. Corp.

Consolidated Contractors Group  
 Dick Construction Co.  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Great Lakes Dredge & Dock Corp. LLC  
 B.L. Harbert International LLC  
 HOCHTIEF AG  
 KBR  
 McDermott International Inc.  
 Parsons  
 PCL Construction Enterprises  
 Petrofac Ltd.  
 E. Pihl & Son AS  
 Samsung Engineering Co. Ltd.  
 Shanghai Construction (Group) General Co.  
 TECHNIP  
 Turner Industries Group LLC  
 VINCI

**EUROPE**

**ALBANIA**

Ansaldo Energia  
 Bechtel  
 China National Chemical Eng'g Grp. Corp.  
 Enka Construction & Industry Co. Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Granit Construction Stock Co.  
 Iberdola Ingenieria y Construcccion  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Maire Tecnimont  
 SKE Group  
 STRABAG SE  
 Techint Group  
 URS Corp.  
 VINCI

**ARMENIA**

Fluor Corp.  
 GS Engineering & Construction  
 KBR  
 Techint Group  
 VINCI

**AUSTRIA**

Grupo ACS  
 Royal BAM Group nv  
 Baran Group Ltd.  
 Bauer AG  
 Bilfinger Berger AG  
 Bonatti SpA  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Ghizzoni SpA  
 HOCHTIEF AG  
 KBR

SKE Group  
 Techint Group  
 VINCI  
 Ed. Zublin AG

**AZERBAIJAN**

Bechtel  
 BESIX SA  
 BOUYGUES  
 CB&I  
 CEGELEC  
 Cengiz Construction Industry & Trade Co. Inc.  
 China National Machinery Indus. Corp.  
 Consolidated Contractors Group  
 Hazinedaroglu Construction Group  
 KBR  
 Mak-Yol Constr. Indus. Tourism & Trading Inc.  
 McConnell Dowell Corp.  
 McDermott International Inc.  
 Mesa Mesken Sanayil AS  
 OHL SA (Obrascon Huarte Lain SA)  
 Petrofac Ltd.  
 Saipem  
 TECHNIP  
 Tekfen Construction & Installation Co.  
 TML Construction Co.  
 Todini Costruzioni SpA  
 URS Corp.  
 VINCI

**BELARUS**

PJSC Sroytransgaz  
 Techint Group  
 VINCI

**BELGIUM**

Grupo ACS  
 AMEC plc  
 Ansaldo Energia  
 Royal BAM Group nv  
 Baran Group Ltd.  
 BOUYGUES  
 CB&I  
 CEGELEC  
 China Communications Construction Grp.  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construcccion  
 Insituform Technologies Inc.  
 Jacobs  
 KBR  
 McDermott International Inc.  
 Jan De Nul Group  
 Prezioso Technilor  
 Punji Lloyd Ltd.  
 Saipem  
 SKE Group  
 STRABAG SE  
 Takenaka Corp.  
 Techint Group



TECHNIP  
VINCI  
Ed. Zublin AG

**BULGARIA**

Alarko Contracting Group  
Astaldi SpA  
Bauer AG  
Bechtel  
CB&I  
Cengiz Construction Industry & Trade Co. Inc.  
FCC, Fomento de Constr. y Contratas SA  
Fluor Corp.  
GAMA  
Granit Construction Stock Co.  
Hazama Corp.  
HOCHTIEF AG  
Iberdola Ingenieria y Construccion  
Joannou & Paraskevaides Group of Cos.  
Nurol Construction and Trading Co.  
OHL SA (Obrascon Huarte Lain SA)  
SACYR Vallehermoso  
Salini Costruttori SpA  
SKE Group  
STRABAG SE  
Taisei Corp.  
Takenaka Corp.  
Techint Group  
Tekfen Construction & Installation Co.  
VINCI  
Ed. Zublin AG

**CZECH REP.**

Grupo ACS  
Bauer AG  
Bilfinger Berger AG  
BOUYGUES  
Bovis Lend Lease  
CB&I  
CEGELEC  
China National Machinery Indus. Corp.  
Earth Tech Inc.  
FCC, Fomento de Constr. y Contratas SA  
HOCHTIEF AG  
Jacobs  
Kajima Corp.  
KBR  
Mota-Engil  
OHL SA (Obrascon Huarte Lain SA)  
Shimizu Corp.  
Solel Boneh International Ltd.  
STRABAG SE  
Takenaka Corp.  
Techint Group  
VINCI  
Ed. Zublin AG

**DENMARK**

Bilfinger Berger AG  
BOUYGUES  
CEGELEC  
China Communications Construction Grp.

Fluor Corp.  
Foster Wheeler Ltd.  
HOCHTIEF AG  
IMPREGILO SpA  
McDermott International Inc.  
Saipem  
STRABAG SE  
Techint Group  
Veidekke ASA  
VINCI  
Ed. Zublin AG

**ESTONIA**

Danieli Group  
STRABAG SE

**FINLAND**

Grupo ACS  
Ansaldo Energia  
BOUYGUES  
Foster Wheeler Ltd.  
HOCHTIEF AG  
IMPREGILO SpA  
Jacobs  
KBR  
STRABAG SE  
Techint Group  
TECHNIP  
VINCI  
Ed. Zublin AG

**FRANCE**

Abeinsa SA  
Grupo ACS  
Bauer AG  
Bentini SpA  
BESIX SA  
Bilfinger Berger AG  
Bovis Lend Lease  
China Communications Construction Grp.  
Danieli Group  
FCC, Fomento de Constr. y Contratas SA  
Foster Wheeler Ltd.  
Ghella SpA  
Ghizzoni SpA  
HOCHTIEF AG  
Iberdola Ingenieria y Construccion  
Insituform Technologies Inc.  
Jacobs  
KBR  
Maire Tecnimont  
McDermott International Inc.  
Impressa Pizzarotti & C. SpA  
Punji Lloyd Ltd.  
Saipem  
SICIM SpA  
SKE Group  
Taikisha Ltd.  
Takenaka Corp.  
Techint Group  
Ed. Zublin AG

**GEORGIA**

Fluor Corp.  
 Nurol Construction and Trading Co.  
 Petrofac Ltd.  
 Saipem  
 VINCI

**GERMANY**

Grupo ACS  
 AMEC plc  
 Balfour Beatty plc  
 Royal BAM Group nv  
 Baran Group Ltd.  
 Bilfinger Berger AG  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 China Communications Construction Grp.  
 China HuanQiu Contracting & Eng'g Corp.  
 Danieli Group  
 Dongfang Electric Corp.  
 Earth Tech Inc.  
 Energoprojekt Holding  
 Enka Construction & Industry Co. Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Granit Construction Stock Co.  
 Iberdola Ingenieria y Construcccion  
 IMPREGILO SpA  
 Jacobs  
 KBR  
 Maire Tecnimont  
 McDermott International Inc.  
 Jan De Nul Group  
 The Shaw Group Inc.  
 Solel Boneh International Ltd.  
 STRABAG SE  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group  
 TECHNIP  
 URS Corp.  
 VINCI

**GREECE**

Grupo ACS  
 Ansaldo Energia  
 Bilfinger Berger AG  
 BOUYGUES  
 Bovis Lend Lease  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovia Agroman SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Ghizzoni SpA  
 Iberdola Ingenieria y Construcccion  
 IMPREGILO SpA  
 Jacobs  
 Joannou & Paraskevaides Group of Cos.

KBR  
 Maire Tecnimont  
 SELI SpA  
 PJSC Stroytransgaz  
 Techint Group  
 Technip KTI  
 Todini Costruzioni SpA  
 VINCI

**HUNGARY**

Grupo ACS  
 Bauer AG  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 KBR  
 Mota-Engil  
 Obayashi Corp.  
 OHL SA (Obrascon Huarte Lain SA)  
 Samsung Engineering Co. Ltd.  
 Shimizu Corp.  
 Solel Boneh International Ltd.  
 STRABAG SE  
 Taikisha Ltd.  
 Takenaka Corp.  
 Techint Group  
 URS Corp.  
 VINCI  
 Ed. Zublin AG

**IRELAND**

Grupo ACS  
 Royal BAM Group nv  
 Bauer AG  
 BOUYGUES  
 Bovis Lend Lease  
 Earth Tech Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovia Agroman SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 GAMA  
 HOCHTIEF AG  
 Jacobs  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Mota-Engil  
 Jan De Nul Group  
 SACYR Vallehermoso  
 STRABAG SE  
 Structure Tone  
 Techint Group  
 TECHNIP  
 URS Corp.  
 VINCI  
 Ed. Zublin AG

**ITALY**

Acciona SA

Grupo ACS  
 Grupo COMSA  
 Balfour Beatty plc  
 Bilfinger Berger AG  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Iberdola Ingenieria y Construccion  
 Jacobs  
 KBR  
 McDermott International Inc.  
 Jan De Nul Group  
 Prezioso Technilor  
 SACYR Vallehermoso  
 The Shaw Group Inc.  
 SKE Group  
 STRABAG SE  
 Taikisha Ltd.  
 Takenaka Corp.  
 TECHNIP  
 VINCI  
 Ed. Zublin AG

**LATVIA**

Bauer AG  
 BE&K Inc.  
 Iberdola Ingenieria y Construccion  
 Mesa Mesken Sanayil AS  
 Quattrogemini Ltd.  
 STRABAG SE  
 VINCI

**LITHUANIA**

Kayi Insaat San. ve Tic. AS  
 STRABAG SE  
 Techint Group  
 Technip KTI  
 VINCI  
 Weston Solutions Inc.  
 China National Chemical Eng'g Grp. Corp.  
 KBR  
 Summa Turizm Yatirimciligi AS

**NETHERLANDS**

Abeinsa SA  
 Grupo ACS  
 Balfour Beatty plc  
 Bauer AG  
 BESIX SA  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 China Communications Construction Grp.  
 Danieli Group

Fluor Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 IMPREGILO SpA  
 Insituform Technologies Inc.  
 Jacobs  
 KBR  
 McDermott International Inc.  
 Saipem  
 SKE Group  
 STRABAG SE  
 Takenaka Corp.  
 Techint Group  
 TECHNIP  
 VINCI  
 Ed. Zublin AG

**NORWAY**

Grupo ACS  
 Baran Group Ltd.  
 Bechtel  
 Bilfinger Berger AG  
 CB&I  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Heerema Fabrication Grp. BV  
 KBR  
 McDermott International Inc.  
 Petrofac Ltd.  
 E. Pihl & Son AS  
 Saipem  
 STRABAG SE  
 Techint Group  
 TECHNIP  
 VINCI  
 Ed. Zublin AG

**POLAND**

Abeinsa SA  
 Acciona SA  
 Grupo ACS  
 Ansaldo Energia  
 Grupo COMSA  
 Bauer AG  
 BE&K Inc.  
 BESIX SA  
 Bilfinger Berger AG  
 Black & Veatch  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Railway Group Ltd.  
 Grupo Isolux Corsan SA  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Fluor Corp.  
 Foster Wheeler Ltd.

GS Engineering & Construction  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construcccion  
 Insituform Technologies Inc.  
 Jacobs  
 Joannou & Paraskevaides Group of Cos.  
 Kajima Corp.  
 Maire Tecnimont  
 Mercury Engineering  
 Mota-Engil  
 E. Pihl & Son AS  
 Shimizu Corp.  
 Solel Boneh International Ltd.  
 STRABAG SE  
 Takenaka Corp.  
 Techint Group  
 Technip KTI  
 TECHNIP  
 URS Corp.  
 VINCI  
 Yenigun Construction Inc.  
 Ed. Zublin AG

**PORTUGAL**

Abeinsa SA  
 Acciona SA  
 Grupo ACS  
 Grupo COMSA  
 Balfour Beatty plc  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 Constructoras ICA SA de CV  
 Grupo Isolux Corsan SA  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Foster Wheeler Ltd.  
 Construtora Andrade Gutierrez SA  
 Iberdola Ingenieria y Construcccion  
 Insituform Technologies Inc.  
 Jacobs  
 KBR  
 Construtora Odebrecht  
 Prezioso Technilor  
 SACYR Vallehermoso  
 Saipem  
 Shimizu Corp.  
 Techint Group  
 VINCI  
 Ed. Zublin AG

**ROMANIA**

Abeinsa SA  
 Grupo ACS  
 AMEC plc  
 Astaldi SpA  
 Baran Group Ltd.  
 Bauer AG  
 Bechtel

BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 Grupo Isolux Corsan SA  
 Danieli Group  
 Enka Construction & Industry Co. Inc.  
 FATA SpA  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Hazinedaroglu Construction Group  
 HOCHTIEF AG  
 Insituform Technologies Inc.  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Mota-Engil  
 Penta-Ocean Construction Co. Ltd.  
 Impresa Pizzarotti & C. SpA  
 SKE Group  
 Soares Da Costa - Grupo SGPS  
 Solel Boneh International Ltd.  
 STRABAG SE  
 Summa Turizm Yatirimciligi AS  
 Taikisha Ltd.  
 Takenaka Corp.  
 Techint Group  
 Todini Costruzioni SpA  
 VINCI  
 Ed. Zublin AG

**RUSSIA**

Alarko Contracting Group  
 Baran Group Ltd.  
 Bauer AG  
 Baytur Construction and Contracting Co.  
 BE&K Inc.  
 Bechtel  
 Black & Veatch  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 CH2M HILL  
 China Communications Construction Grp.  
 China Dalian Int'l Eco. & Techn. Cooperative Grp.  
 China Petroleum Pipeline Bureau  
 China Railway Construction Corp.  
 China Wu Yi Corp. Ltd.  
 Chiyoda Corp.  
 Constructoras ICA SA de CV  
 China State Construction Eng'g Corp.  
 Daewoo E&C Co. Ltd.  
 Danieli Group  
 Energoprojekt Holding  
 Enka Construction & Industry Co. Inc.  
 FATA SpA  
 FCC, Fomento de Constr. y Contratas SA

Fluor Corp.  
 Foster Wheeler Ltd.  
 GAMA  
 Hazama Corp.  
 Hazinedaroglu Construction Group  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construcccion  
 Kajima Corp.  
 Kayi Insaat San. ve Tic. AS  
 KBR  
 Maire Tecnimont  
 Mercury Engineering  
 Parsons  
 Petrofac Ltd.  
 POSCO Engineering & Construction  
 Quattrogemini Ltd.  
 Rasen Construction & Investment Inc.  
 Renaissance Construction  
 Rizzani de Eccher SpA  
 Saipem  
 Shanghai Construction (Group) General Co.  
 STRABAG SE  
 Summa Turizm Yatirimciligi AS  
 Taikisha Ltd.  
 Taisei Corp.  
 Techint Group  
 TECHNIP  
 Toyo Engineering Corp.  
 URS Corp.  
 VINCI  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.  
 Yenigun Construction Inc.  
 Ed. Zublin AG

**SLOVAKIA**

Grupo ACS  
 Bauer AG  
 Bilfinger Berger AG  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 China Dalian Int'l Eco. & Techn. Cooperative Grp.  
 FCC, Fomento de Constr. y Contratas SA  
 Iberdola Ingenieria y Construcccion  
 Mota-Engil  
 OHL SA (Obrascon Huarte Lain SA)  
 Samsung Engineering Co. Ltd.  
 SKE Group  
 STRABAG SE  
 Taikisha Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group  
 VINCI  
 Ed. Zublin AG

**SPAIN**

Aecon Group Inc.  
 Ansaldo Energia  
 Bauer AG

Bonatti SpA  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 CH2M HILL  
 China Communications Construction Grp.  
 Constructoras ICA SA de CV  
 Danieli Group  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 IMPREGILO SpA  
 Insituform Technologies Inc.  
 Jacobs  
 KBR  
 Mota-Engil  
 Jan De Nul Group  
 Saipem  
 SELI SpA  
 The Shaw Group Inc.  
 SICIM SpA  
 SKE Group  
 Takenaka Corp.  
 Techint Group  
 TECHNIP  
 VINCI  
 Weston Solutions Inc.

**SWEDEN**

Grupo ACS  
 Balfour Beatty plc  
 Bilfinger Berger AG  
 CEGELEC  
 China Communications Construction Grp.  
 Earth Tech Inc.  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Jacobs  
 Maire Tecnimont  
 Mercury Engineering  
 E. Pihl & Son AS  
 Saipem  
 STRABAG SE  
 Techint Group  
 Veidekke ASA  
 VINCI  
 Ed. Zublin AG

**SWITZERLAND**

Grupo ACS  
 Balfour Beatty plc  
 Royal BAM Group nv  
 Bauer AG  
 Bilfinger Berger AG  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 IMPREGILO SpA

Insituform Technologies Inc.  
 Impresa Pizzarotti & C. SpA  
 Saipem  
 STRABAG SE  
 Techint Group  
 URS Corp.  
 VINCI  
 Ed. Zublin AG

**UKRAINE**

Alarko Contracting Group  
 Baran Group Ltd.  
 Bauer AG  
 Bechtel  
 Bovis Lend Lease  
 China Communications Construction Grp.  
 Danieli Group  
 Dogus Insaat Ve Ticaret AS  
 Enka Construction & Industry Co. Inc.  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Granit Construction Stock Co.  
 Hazinesdaroglu Construction Group  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construcccion  
 Renaissance Construction  
 Rizzani de Eccher SpA  
 STRABAG SE  
 Techint Group  
 Todini Costruzioni SpA  
 URS Corp.  
 VINCI  
 Yuksel Insaat Co. Inc.

**UNITED KINGDOM**

Abeinsa SA  
 Grupo ACS  
 Royal BAM Group nv  
 Bauer AG  
 BE&K Inc.  
 Bechtel  
 BESIX SA  
 Bilfinger Berger AG  
 Black & Veatch  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 CH2M HILL  
 China Communications Construction Grp.  
 China National Machinery Indus. Corp.  
 Consolidated Contractors Group  
 Danieli Group  
 Earth Tech Inc.  
 Energoprojekt Holding  
 FCC, Fomento de Constr. y Contratas SA  
 Ferrovial Agroman SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Heerema Fabrication Grp. BV  
 HOCHTIEF AG

Iberdola Ingenieria y Construcccion  
 IMPREGILO SpA  
 Insituform Technologies Inc.  
 Jacobs  
 Kajima Corp.  
 KBR  
 McDermott International Inc.  
 Mercury Engineering  
 Orascom Construction Industries (OCI)  
 Perini Corp.  
 Petrofac Ltd.  
 E. Pihl & Son AS  
 Punji Lloyd Ltd.  
 Saipem  
 The Shaw Group Inc.  
 Shimizu Corp.  
 John Sisk & Son Ltd.  
 Structure Tone  
 Taikisha Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group  
 TECHNIP  
 URS Corp.  
 VINCI

**YUGOSLAVIA (FORMER)**

CEGELEC  
 China HuanQiu Contracting & Eng'g Corp.  
 China National Machinery Indus. Corp.  
 FCC, Fomento de Constr. y Contratas SA  
 Granit Construction Stock Co.  
 KBR  
 OHL SA (Obrascon Huarte Lain SA)  
 STRABAG SE  
 Techint Group  
 VINCI

**BOSNIA & HERZ.**

Caddell Construction Co. Inc.  
 Grupo Isolux Corsan SA  
 Danieli Group  
 Enka Construction & Industry Co. Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Granit Construction Stock Co.  
 KBR  
 OHL SA (Obrascon Huarte Lain SA)  
 STRABAG SE  
 VINCI

**CROATIA**

BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 FCC, Fomento de Constr. y Contratas SA  
 Granit Construction Stock Co.  
 Kajima Corp.  
 Saipem  
 SKE Group  
 STRABAG SE  
 Techint Group  
 Technip KTI

VINCI  
Ed. Zublin AG

**FYR MACEDONIA**

GAMA  
KBR  
STRABAG SE  
Techint Group  
Technip KTI

**SLOVENIA**

Grupo ACS  
BOUYGUES  
CEGELEC  
FCC, Fomento de Constr. y Contratas SA  
OHL SA (Obrascon Huarte Lain SA)  
STRABAG SE  
Techint Group  
VINCI

**MIDDLE EAST**

**AFGANISTAN**

Grupo ACS  
Black & Veatch  
China National Machinery Indus. Corp.  
China National Machinery Imp. & Exp. Corp.  
China Railway Construction Corp.  
Fluor Corp.  
Guangdong Xinguang Int'l Group  
KBR  
Perini Corp.  
The Shaw Group Inc.  
URS Corp.  
VINCI  
Yenigun Construction Inc.  
Yuksel Insaat Co. Inc.

**BAHRAIN**

Al-Arrab Contracting Co. Ltd.  
BOUYGUES  
Bovis Lend Lease  
CEGELEC  
China Communications Construction Grp.  
Consolidated Contractors Group  
Foster Wheeler Ltd.  
Great Lakes Dredge & Dock Corp. LLC  
HOCHTIEF AG  
Jacobs  
JGC Corp.  
Leighton Holdings Ltd.  
Mercury Engineering  
The Shaw Group Inc.  
Techint Group  
URS Corp.  
VINCI

**CYPRUS**

Grupo ACS  
BOUYGUES  
Jacobs  
Joannou & Paraskevaides Group of Cos.

Petrofac Ltd.  
VINCI

**IRAN**

Grupo ACS  
Beijing Construction Eng'g Group Co.  
CEGELEC  
China Communications Construction Grp.  
China Gezhouba Group Co. Ltd.  
China Metallurgical Group Corp.  
China National Chemical Eng'g Grp. Corp.  
China National Machinery Indus. Corp.  
China National Technical Imp. & Exp. Corp.  
China National Machinery Imp. & Exp. Corp.  
China Nonferrous Metal Ind. Frgn. Eng'g & Constr.  
China Wanbao Engineering Corp.  
CITIC Construction  
CTCI Corp.  
Danieli Group  
FATA SpA  
GS Engineering & Construction  
Hyundai Engineering & Construction Co. Ltd.  
JGC Corp.  
KBR  
Maire Tecnimont  
Mushrif Trading & Contracting Co., KSCC  
Petrofac Ltd.  
POSCO Engineering & Construction  
Saipem  
SELI SpA  
Sinopec Engineering Inc.  
Taikisha Ltd.  
Techint Group  
VINCI

**IRAQ**

AMEC plc  
The Arab Contractors (O.A.O & Co.)  
Arabian Construction Co.  
Black & Veatch  
Cengiz Construction Industry & Trade Co. Inc.  
CH2M HILL  
China Metallurgical Group Corp.  
China National Machinery Indus. Corp.  
Danieli Group  
Fluor Corp.  
Foster Wheeler Ltd.  
Hazinedaroglu Construction Group  
KBR  
Mak-Yol Constr. Indus. Tourism & Trading Inc.  
Orascom Construction Industries (OCI)  
Perini Corp.  
The Shaw Group Inc.  
URS Corp.  
Weston Solutions Inc.  
Yenigun Construction Inc.  
Yuksel Insaat Co. Inc.

**ISRAEL**

Aecon Group Inc.  
Black & Veatch  
CH2M HILL

China Civil Engineering Constr. Corp.  
 China Jiangsu Construction Corp.  
 China Railway Construction Corp.  
 Ghizzoni SpA  
 McDermott International Inc.  
 Soares Da Costa - Grupo SGPS  
 Techint Group  
 VINCI  
 Ed. Zublin AG

**JORDAN**

Grupo ACS  
 Al-Arrab Contracting Co. Ltd.  
 Ansaldo Energia  
 Arabian Construction Co.  
 CB&I  
 CH2M HILL  
 China Chongqing Int'l Construction Corp.  
 China Int'l Water & Electric Corp. (CWE)  
 China Metallurgical Group Corp.  
 China Railway Group Ltd.  
 Societa Italiana Per Condotte D'Acqua SpA  
 Consolidated Contractors Group  
 Grupo Isolux Corsan SA  
 HOCHTIEF AG  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 VINCI  
 Yuksel Insaat Co. Inc.

**KUWAIT**

Grupo ACS  
 The Arab Contractors (O.A.O & Co.)  
 Bechtel  
 BOUYGUES  
 CB&I  
 CEGELEC  
 China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 China Jiangsu Construction Corp.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 Consolidated Contractors Group  
 Contracting & Trading Co. C.A.T. Group of Cos.  
 Danieli Group  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 IMPREGILO SpA  
 KBR  
 Maire Tecnimont  
 Petrofac Ltd.  
 Saipem  
 SK Engineering & Construction  
 Techint Group  
 TECHNIP  
 Tecnicas Reunidas  
 Tekfen Construction & Installation Co.  
 URS Corp.

VINCI  
 WorleyParsons Ltd.

**LEBANON**

The Arab Contractors (O.A.O & Co.)  
 Arabian Construction Co.  
 Bauer AG  
 BOUYGUES  
 China Communications Construction Grp.  
 China Int'l Water & Electric Corp. (CWE)  
 Consolidated Contractors Group  
 Kharafi National  
 VINCI  
 Ed. Zublin AG

**OMAN**

Ansaldo Energia  
 Royal BAM Group nv  
 Bechtel  
 BESIX SA  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 Consolidated Contractors Group  
 Enka Construction & Industry Co. Inc.  
 Fluor Corp.  
 GS Engineering & Construction  
 HOCHTIEF AG  
 Jacobs  
 JGC Corp.  
 Joannou & Paraskevaides Group of Cos.  
 Mercury Engineering  
 Jan De Nul Group  
 Petrofac Ltd.  
 Punji Lloyd Ltd.  
 Saipem  
 The Shaw Group Inc.  
 Sinohydro Corp.  
 STFA Construction Group  
 STRABAG SE  
 TECHNIP  
 Tecnicas Reunidas  
 Tekfen Construction & Installation Co.  
 VINCI  
 Willbros Group Inc.  
 Zhongyuan Petroleum Exploration Bureau

**PAKISTAN**

China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 China Int'l Water & Electric Corp. (CWE)  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China National Technical Imp. & Exp. Corp.  
 China Petroleum Eng'g & Constr. (Group) Corp.  
 China Railway Construction Corp.  
 China Railway Group Ltd.



China Wanbao Engineering Corp.  
 China Zhongyuan Engineering Corp.  
 Grupo Isolux Corsan SA  
 China State Construction Eng'g Corp.  
 Dongfang Electric Corp.  
 Guangdong Xinguang Int'l Group  
 B.L. Harbert International LLC  
 HOCHTIEF AG  
 IMPREGILO SpA  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Orascom Construction Industries (OCI)  
 Shimizu Corp.  
 Sinohydro Corp.  
 STFA Construction Group  
 Taikisha Ltd.  
 Taisei Corp.  
 Techint Group  
 TIC Holdings Inc.  
 VINCI  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.

## **QATAR**

Al-Arabb Contracting Co. Ltd.  
 The Arab Contractors (O.A.O & Co.)  
 Arabian Construction Co.  
 Astaldi SpA  
 Royal BAM Group nv  
 Bauer AG  
 Baytur Construction and Contracting Co.  
 BE&K Inc.  
 Bechtel  
 Beijing Uni-Construction Group Co. Ltd.  
 BESIX SA  
 Bilfinger Berger AG  
 BOUYGUES  
 CB&I  
 CEGELEC  
 CH2M HILL  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 Chiyoda Corp.  
 Consolidated Contractors Group  
 Contracting & Trading Co. C.A.T. Group of Cos.  
 Grupo Isolux Corsan SA  
 CTCI Corp.  
 Daewoo E&C Co. Ltd.  
 Danieli Group  
 Descon Engineering Ltd.  
 FATA SpA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 GAMA  
 Great Lakes Dredge & Dock Corp. LLC  
 GS Engineering & Construction  
 Guangdong Xinguang Int'l Group  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.

Iberdola Ingenieria y Construcción  
 IMPREGILO SpA  
 Jacobs  
 JGC Corp.  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Leighton Holdings Ltd.  
 Maire Tecnimont  
 McConnell Dowell Corp.  
 McDermott International Inc.  
 Mercury Engineering  
 Mushrif Trading & Contracting Co., KSCC  
 National Petroleum Construction Co.  
 Jan De Nul Group  
 Nurol Construction and Trading Co.  
 Parsons  
 Petrofac Ltd.  
 Prezioso Technilor  
 Punji Lloyd Ltd.  
 Qingjian Group Corp.  
 Rizzani de Eccher SpA  
 Saipem  
 Sinohydro Corp.  
 STFA Construction Group  
 STRABAG SE  
 Taisei Corp.  
 Takenaka Corp.  
 TAV Construction  
 TECHNIP  
 Tekfen Construction & Installation Co.  
 Toyo Engineering Corp.  
 URS Corp.  
 VINCI  
 Yuksel Insaat Co. Inc.  
 Ed. Zublin AG

## **SAUDI ARABIA**

Grupo ACS  
 AMEC plc  
 Ansaldo Energia  
 The Arab Contractors (O.A.O & Co.)  
 Astaldi SpA  
 Bauer AG  
 Bechtel  
 Bonatti SpA  
 BOUYGUES  
 CB&I  
 CEGELEC  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Dalian Int'l Eco. & Techn. Cooperative Grp.  
 China HuanQiu Contracting & Eng'g Corp.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 China Railway Group Ltd.  
 Consolidated Contractors Group  
 Contracting & Trading Co. C.A.T. Group of Cos.  
 CTCI Corp.  
 Danieli Group

Descon Engineering Ltd.  
 Enka Construction & Industry Co. Inc.  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 GAMA  
 GAP Insaat Yatirim ve Dis Ticaret AS  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 IMPREGILO SpA  
 Jacobs  
 JGC Corp.  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Maire Tecnimont  
 McDermott International Inc.  
 National Petroleum Construction Co.  
 Jan De Nul Group  
 Orascom Construction Industries (OCI)  
 Parsons  
 Petrofac Ltd.  
 POSCO Engineering & Construction  
 Punji Lloyd Ltd.  
 Saipem  
 Samsung Engineering Co. Ltd.  
 The Shaw Group Inc.  
 STFA Construction Group  
 PJSC Stroytransgaz  
 Techint Group  
 TECHNIP  
 Tekfen Construction & Installation Co.  
 Toyo Engineering Corp.  
 Ustay Yapi Taahhut Ve Ticaret Anonim Sirketi  
 VINCI  
 WorleyParsons Ltd.  
 Yuksel Insaat Co. Inc.  
 Zhongyuan Petroleum Exploration Bureau

**SYRIA**

Arabian Construction Co.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China Petroleum Eng'g & Constr. (Group) Corp.  
 Grupo Isolux Corsan SA  
 Orascom Construction Industries (OCI)  
 Petrofac Ltd.  
 PJSC Stroytransgaz  
 Techint Group  
 VINCI

**TURKEY**

Grupo ACS  
 AMEC plc  
 Astaldi SpA  
 Baran Group Ltd.  
 Bauer AG  
 BOUYGUES  
 Bovis Lend Lease  
 CEGELEC  
 CH2M HILL  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.

China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China National Machinery Imp. & Exp. Corp.  
 China Railway Construction Corp.  
 Danieli Group  
 Dongfang Electric Corp.  
 FATA SpA  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 GAP Insaat Yatirim ve Dis Ticaret AS  
 GS Engineering & Construction  
 Hazama Corp.  
 HOCHTIEF AG  
 KBR  
 McDermott International Inc.  
 Mota-Engil  
 OHL SA (Obrascon Huarte Lain SA)  
 Punji Lloyd Ltd.  
 SACYR Vallehermoso  
 SELI SpA  
 Sinosteel Equipment & Engineering Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.  
 Techint Group  
 Tecnicas Reunidas  
 VINCI

**U.A.E.**

Grupo ACS  
 Al-Arab Contracting Co. Ltd.  
 The Arab Contractors (O.A.O & Co.)  
 Arabian Construction Co.  
 Balfour Beatty plc  
 Royal BAM Group nv  
 Bauer AG  
 Baytur Construction and Contracting Co.  
 Bechtel  
 Beijing Construction Eng'g Group Co.  
 Beijing Uni-Construction Group Co. Ltd.  
 BESIX SA  
 Bilfinger Berger AG  
 Black & Veatch  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 CH2M HILL  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 Chiyoda Corp.  
 Consolidated Contractors Group  
 Contracting & Trading Co. C.A.T. Group of Cos.  
 China State Construction Eng'g Corp.  
 Daewoo E&C Co. Ltd.  
 Danieli Group  
 Descon Engineering Ltd.

Enka Construction & Industry Co. Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 Iberdola Ingenieria y Construccion  
 IMPREGILO SpA  
 Jacobs  
 Joannou & Paraskevaides Group of Cos.  
 Kajima Corp.  
 Kayi Insaat San. ve Tic. AS  
 KBR  
 Kharafi National  
 Kinden Corp.  
 Kumho Industrial  
 Leighton Holdings Ltd.  
 Maire Tecnimont  
 McConnell Dowell Corp.  
 Mushrif Trading & Contracting Co., KSCC  
 Jan De Nul Group  
 Nurol Construction and Trading Co.  
 Obayashi Corp.  
 Construtora Odebrecht  
 Orascom Construction Industries (OCI)  
 Parsons  
 Penta-Ocean Construction Co. Ltd.  
 Prezioso Technilor  
 Punji Lloyd Ltd.  
 Qingjian Group Corp.  
 Rizzani de Eccher SpA  
 Saipem  
 Samsung C&T Corp.  
 Samsung Engineering Co. Ltd.  
 Shimizu Corp.  
 STFA Construction Group  
 STRABAG SE  
 Taisei Corp.  
 Takenaka Corp.  
 TAV Construction  
 Techint Group  
 Technip KTI  
 TECHNIP  
 Tecnicas Reunidas  
 URS Corp.  
 VINCI  
 Walbridge Aldinger  
 WorleyParsons Ltd.  
 Yuksel Insaat Co. Inc.  
 Zhongyuan Petroleum Exploration Bureau  
 Ed. Zublin AG

**YEMEN, NORTH**

The Arab Contractors (O.A.O & Co.)  
 CB&I  
 CGC Overseas Construction Co. Ltd.  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 Consolidated Contractors Group  
 China State Construction Eng'g Corp.

Daewoo E&C Co. Ltd.  
 GAMA  
 Guangdong Xinguang Int'l Group  
 Hyundai Engineering & Construction Co. Ltd.  
 JGC Corp.  
 KBR  
 Punji Lloyd Ltd.  
 Saipem  
 Sinohydro Corp.  
 SK Engineering & Construction  
 TECHNIP  
 VINCI  
 Zhongyuan Petroleum Exploration Bureau

**ASIA/AUSTRALIA**

**AUSTRALIA**

Grupo ACS  
 AMEC plc  
 Grupo COMSA  
 Balfour Beatty plc  
 Royal BAM Group nv  
 Bauer AG  
 Bechtel  
 Bilfinger Berger AG  
 BOUYGUES  
 CB&I  
 CCC Group Inc.  
 CH2M HILL  
 China Communications Construction Grp.  
 Danieli Group  
 Earth Tech Inc.  
 FATA SpA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Jacobs  
 KBR  
 Layne Christensen Co.  
 Leighton Holdings Ltd.  
 McDermott International Inc.  
 Jan De Nul Group  
 POSCO Engineering & Construction  
 Punji Lloyd Ltd.  
 Saipem  
 The Shaw Group Inc.  
 Techint Group  
 TECHNIP  
 URS Corp.  
 VINCI  
 Zhejiang Constr. Investment Group Co. Ltd.

**BANGLADESH**

China Communications Construction Grp.  
 China HuanQiu Contracting & Eng'g Corp.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China National Machinery Imp. & Exp. Corp.  
 China Wanbao Engineering Corp.

Chiyoda Corp.  
 Danieli Group  
 Harbin Power Engineering Co. Ltd.  
 Obayashi Corp.  
 Shandong Electric Power Constr. Corp.  
 Shanghai Electric Group Co. Ltd.  
 Shimizu Corp.  
 Toyo Engineering Corp.

**BRUNEI**

China Metallurgical Group Corp.  
 Foster Wheeler Ltd.  
 KBR  
 Petrofac Ltd.

**MYANMAR**

CEGELEC  
 China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 China HuanQiu Contracting & Eng'g Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China National Machinery Imp. & Exp. Corp.  
 China Wanbao Engineering Corp.  
 B.L. Harbert International LLC  
 Hazama Corp.  
 Sinohydro Corp.  
 Taisei Corp.  
 VINCI

**CHINA (P.R.C.)**

Abeinsa SA  
 Grupo ACS  
 BE&K Inc.  
 Bechtel  
 Bilfinger Berger AG  
 Black & Veatch  
 BOUYGUES  
 Bovis Lend Lease  
 C.M.C. di Ravenna  
 Caddell Construction Co. Inc.  
 CB&I  
 CEGELEC  
 CH2M HILL  
 Chiyoda Corp.  
 CTCI Corp.  
 Danieli Group  
 Earth Tech Inc.  
 FATA SpA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 GS Engineering & Construction  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 IMPREGILO SpA  
 JGC Corp.  
 Kajima Corp.  
 KBR  
 Leighton Holdings Ltd.  
 Maeda Corp.  
 Maire Tecnimont  
 McDermott International Inc.

Nishimatsu Construction Co. Ltd.  
 Obayashi Corp.  
 POSCO Engineering & Construction  
 Punji Lloyd Ltd.  
 Rizzani de Eccher SpA  
 Saipem  
 Samsung Engineering Co. Ltd.  
 SELI SpA  
 The Shaw Group Inc.  
 Shimizu Corp.  
 SK Engineering & Construction  
 STRABAG SE  
 Structure Tone  
 Sumitomo Mitsui Construction Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group  
 Technip KTI  
 TECHNIP  
 Toda Corp.  
 Toyo Engineering Corp.  
 VINCI  
 WorleyParsons Ltd.  
 Zachry Group  
 Ed. Zublin AG

**MACAU**

Bilfinger Berger AG  
 BOUYGUES  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 China State Construction Eng'g Corp.  
 Guangdong Xinguang Int'l Group  
 Leighton Holdings Ltd.  
 Shanghai Construction (Group) General Co.  
 VINCI  
 Zhejiang Constr. Investment Group Co. Ltd.

**DIEGO GARCIA**

The Shaw Group Inc.

**HONG KONG**

Acciona SA  
 AMEC plc  
 Balfour Beatty plc  
 Bauer AG  
 BOUYGUES  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China Gezhouba Group Co. Ltd.  
 China Int'l Water & Electric Corp. (CWE)  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 China Railway Group Ltd.  
 China Wu Yi Corp. Ltd.

China State Construction Eng'g Corp.  
 Guangdong Xinguang Int'l Group  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 Jacobs  
 Kinden Corp.  
 Leighton Holdings Ltd.  
 Maeda Corp.  
 Nishimatsu Construction Co. Ltd.  
 Penta-Ocean Construction Co. Ltd.  
 SELI SpA  
 Shanghai Construction (Group) General Co.  
 Shimizu Corp.  
 Structure Tone  
 Techint Group  
 VINCI  
 Zhejiang Constr. Investment Group Co. Ltd.

**INDIA**

Abeinsa SA  
 Grupo ACS  
 Bauer AG  
 Bechtel  
 Black & Veatch  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CH2M HILL  
 China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China Petroleum Pipeline Bureau  
 China Railway Construction Corp.  
 China Wu Yi Corp. Ltd.  
 Consolidated Contractors Group  
 Grupo Isolux Corsan SA  
 China State Construction Eng'g Corp.  
 Danieli Group  
 Dongfang Electric Corp.  
 Foster Wheeler Ltd.  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 Jacobs  
 KBR  
 Leighton Holdings Ltd.  
 Maeda Corp.  
 Maire Tecnimont  
 McDermott International Inc.  
 National Petroleum Construction Co.  
 Nishimatsu Construction Co. Ltd.  
 Petrofac Ltd.  
 POSCO Engineering & Construction  
 Saipem  
 Samsung C&T Corp.  
 Samsung Engineering Co. Ltd.  
 SEPCOIII Electric Power Construction Corp.  
 Shandong Electric Power Constr. Corp.  
 Shanghai Electric Group Co. Ltd.  
 Shanghai Urban Construction (Grp) Corp.

Shimizu Corp.  
 Sinohydro Corp.  
 Sinosteel Equipment & Engineering Co. Ltd.  
 Ssangyong Engineering & Constr. Co. Ltd.  
 STRABAG SE  
 PJSC Stroytransgaz  
 Sumitomo Mitsui Construction Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.  
 Techint Group  
 TECHNIP  
 Toyo Engineering Corp.  
 VINCI  
 Ed. Zublin AG

**INDONESIA**

Royal BAM Group nv  
 Bauer AG  
 Black & Veatch  
 BOUYGUES  
 CB&I  
 CEGELEC  
 China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China National Technical Imp. & Exp. Corp.  
 China National Machinery Imp. & Exp. Corp.  
 China Shanghai SFECO  
 Chiyoda Corp.  
 CITIC Construction  
 China State Construction Eng'g Corp.  
 Dongfang Electric Corp.  
 Fluor Corp.  
 Hazama Corp.  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 Jacobs  
 JGC Corp.  
 Kajima Corp.  
 KBR  
 Kinden Corp.  
 Leighton Holdings Ltd.  
 McConnell Dowell Corp.  
 McDermott International Inc.  
 Obayashi Corp.  
 Penta-Ocean Construction Co. Ltd.  
 Petrofac Ltd.  
 Punji Lloyd Ltd.  
 Saipem  
 Samsung C&T Corp.  
 SEPCOIII Electric Power Construction Corp.  
 Shanghai Electric Group Co. Ltd.  
 Shimizu Corp.  
 Sinohydro Corp.  
 SK Engineering & Construction  
 Ssangyong Engineering & Constr. Co. Ltd.  
 Sumitomo Mitsui Construction Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.

Takenaka Corp.  
 Techint Group  
 TECHNIP  
 VINCI  
 Zhongding Int'l Engineering Co. Ltd.  
 Zhongyuan Petroleum Exploration Bureau

**JAPAN**

Bechtel  
 Bovis Lend Lease  
 CB&I  
 CH2M HILL  
 China Communications Construction Grp.  
 China Jiangsu Construction Corp.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 Danieli Group  
 Jacobs  
 Lotte Engineering & Construction Co. Ltd.  
 McDermott International Inc.  
 POSCO Engineering & Construction  
 Samsung C&T Corp.  
 The Shaw Group Inc.  
 Sinosteel Equipment & Engineering Co. Ltd.  
 Structure Tone  
 Techint Group  
 VINCI  
 Weston Solutions Inc.

**KAZAKHSTAN**

Alarko Contracting Group  
 Baytur Construction and Contracting Co.  
 Bechtel  
 Beijing Construction Eng'g Group Co.  
 Bonatti SpA  
 CB&I  
 CEGELEC  
 CGC Overseas Construction Co. Ltd.  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China Nonferrous Metal Ind. Frgn. Eng'g & Constr.  
 China Petroleum Eng'g & Constr. (Group) Corp.  
 China Petroleum Pipeline Bureau  
 China Railway Group Ltd.  
 Consolidated Contractors Group  
 Danieli Group  
 Dogus Insaat Ve Ticaret AS  
 Energoprojekt Holding  
 Enka Construction & Industry Co. Inc.  
 Fluor Corp.  
 GAMA  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construcccion  
 JGC Corp.  
 Kayi Insaat San. ve Tic. AS  
 KBR  
 Mesa Mesken Sanayil AS  
 Petrofac Ltd.  
 Punji Lloyd Ltd.

Rizzani de Eccher SpA  
 Saipem  
 SICIM SpA  
 Sinosteel Equipment & Engineering Co. Ltd.  
 Techint Group  
 Tekfen Construction & Installation Co.  
 Todini Costruzioni SpA  
 VINCI  
 Yuksel Insaat Co. Inc.  
 Zhongyuan Petroleum Exploration Bureau

**KOREA, SOUTH**

AMEC plc  
 Bechtel  
 BOUYGUES  
 CB&I  
 CH2M HILL  
 China Communications Construction Grp.  
 China Dalian Int'l Eco. & Techn. Cooperative Grp.  
 China National Chemical Eng'g Grp. Corp.  
 Danieli Group  
 FATA SpA  
 Foster Wheeler Ltd.  
 Heerema Fabrication Grp. BV  
 HOCHTIEF AG  
 Kajima Corp.  
 KBR  
 McDermott International Inc.  
 The Shaw Group Inc.  
 Taikisha Ltd.  
 Taisei Corp.  
 Techint Group  
 VINCI  
 Weston Solutions Inc.  
 China Communications Construction Grp.  
 Daewoo E&C Co. Ltd.

**KYRGYZSTAN**

China Communications Construction Grp.  
 China National Machinery Indus. Corp.  
 China National Machinery Imp. & Exp. Corp.  
 Fluor Corp.  
 Guangdong Xinguang Int'l Group  
 Petrofac Ltd.  
 Xinjiang Beixin Construction & Eng'g (Group) Co. Ltd.

**MALAYSIA**

Balfour Beatty plc  
 Bauer AG  
 Beijing Construction Eng'g Group Co.  
 BOUYGUES  
 Bovis Lend Lease  
 CB&I  
 CEGELEC  
 China Communications Construction Grp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 China Railway Group Ltd.  
 China Zhongyuan Engineering Corp.  
 CITIC Construction  
 CTCI Corp.

Danieli Group  
 Earth Tech Inc.  
 Foster Wheeler Ltd.  
 Hazama Corp.  
 HOCHTIEF AG  
 Hyundai Engineering & Construction Co. Ltd.  
 Jacobs  
 JGC Corp.  
 Kajima Corp.  
 KBR  
 Kinden Corp.  
 Leighton Holdings Ltd.  
 McDermott International Inc.  
 Nishimatsu Construction Co. Ltd.  
 Obayashi Corp.  
 Petrofac Ltd.  
 Punji Lloyd Ltd.  
 Saipem  
 Samsung Engineering Co. Ltd.  
 Shimizu Corp.  
 Sinohydro Corp.  
 Taikisha Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group  
 TECHNIP  
 Toda Corp.  
 VINCI  
 Zhongding Int'l Engineering Co. Ltd.  
 Ed. Zublin AG

**NEPAL**

Caddell Construction Co. Inc.  
 China Civil Engineering Constr. Corp.  
 China Gezhouba Group Co. Ltd.  
 China Int'l Water & Electric Corp. (CWE)  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 Enka Construction & Industry Co. Inc.  
 Hazama Corp.  
 Shimizu Corp.  
 Sinohydro Corp.  
 Taisei Corp.  
 Zhongding Int'l Engineering Co. Ltd.

**NEW ZEALAND**

China Communications Construction Grp.  
 HOCHTIEF AG  
 Jacobs  
 KBR  
 Leighton Holdings Ltd.  
 McConnell Dowell Corp.  
 McDermott International Inc.  
 Jan De Nul Group  
 Techint Group  
 TECHNIP  
 VINCI

**PACIFIC ISLANDS**

Bechtel  
 BOUYGUES  
 CEGELEC

CH2M HILL  
 Dick Construction Co.  
 Jacobs  
 KBR  
 Maeda Corp.  
 McConnell Dowell Corp.  
 Nishimatsu Construction Co. Ltd.  
 Penta-Ocean Construction Co. Ltd.  
 Qingjian Group Corp.  
 The Shaw Group Inc.  
 Tutor-Saliba Corp.

**PAPUA N.GUINEA**

CB&I  
 China Communications Construction Grp.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Metallurgical Group Corp.  
 China Overseas Engineering Group Co. Ltd.  
 KBR  
 Petrofac Ltd.  
 VINCI  
 Weihai International Eco. & Tech. Coop. Co. Ltd.

**PHILIPPINES**

Bauer AG  
 BOUYGUES  
 CB&I  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China Int'l Water & Electric Corp. (CWE)  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 China Wu Yi Corp. Ltd.  
 China State Construction Eng'g Corp.  
 CTCI Corp.  
 Daewoo E&C Co. Ltd.  
 Danieli Group  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Hanjin Heavy Industries & Constr.  
 Hazama Corp.  
 HOCHTIEF AG  
 JGC Corp.  
 Kajima Corp.  
 KBR  
 Kinden Corp.  
 Leighton Holdings Ltd.  
 McConnell Dowell Corp.  
 McDermott International Inc.  
 Nishimatsu Construction Co. Ltd.  
 Obayashi Corp.  
 Penta-Ocean Construction Co. Ltd.  
 Qingjian Group Corp.  
 Saipem  
 The Shaw Group Inc.  
 Shimizu Corp.  
 Sumitomo Mitsui Construction Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Techint Group

Tutor-Saliba Corp.

VINCI

## SINGAPORE

Balfour Beatty plc

Bauer AG

Beijing Construction Eng'g Group Co.

Beijing Uni-Construction Group Co. Ltd.

BOUYGUES

Bovis Lend Lease

CB&I

CEGELEC

CH2M HILL

China Civil Engineering Constr. Corp.

China Communications Construction Grp.

China Dalian Int'l Eco. & Techn. Cooperative Grp.

China Jiangsu Construction Corp.

China Jiangsu Int'l Econ-Tech. Coop. Corp.

China Metallurgical Group Corp.

China National Chemical Eng'g Grp. Corp.

China National Machinery Indus. Corp.

China Overseas Engineering Group Co. Ltd.

China Railway Group Ltd.

China Shanghai SFECO

Chiyoda Corp.

China State Construction Eng'g Corp.

CTCI Corp.

Daewoo E&C Co. Ltd.

Foster Wheeler Ltd.

Heerema Fabrication Grp. BV

HOCHTIEF AG

Hyundai Engineering & Construction Co. Ltd.

Jacobs

JGC Corp.

Kajima Corp.

Kinden Corp.

Leighton Holdings Ltd.

McConnell Dowell Corp.

Nishimatsu Construction Co. Ltd.

Jan De Nul Group

Obayashi Corp.

Penta-Ocean Construction Co. Ltd.

Petrofac Ltd.

Punji Lloyd Ltd.

Qingjian Group Corp.

Saipem

Samsung C&T Corp.

Shanghai Construction (Group) General Co.

Shanghai Urban Construction (Grp) Corp.

Shimizu Corp.

Ssangyong Engineering & Constr. Co. Ltd.

Structure Tone

Sumitomo Mitsui Construction Co. Ltd.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

Techint Group

Toyo Engineering Corp.

VINCI

WorleyParsons Ltd.

Ed. Zublin AG

## SRI LANKA

CH2M HILL

China Communications Construction Grp.

China Geo-Engineering Corp.

China HuanQiu Contracting & Eng'g Corp.

China National Machinery Indus. Corp.

China National Machinery Imp. & Exp. Corp.

China Overseas Engineering Group Co. Ltd.

China Railway Group Ltd.

Hazama Corp.

HOCHTIEF AG

Leighton Holdings Ltd.

Maeda Corp.

Nishimatsu Construction Co. Ltd.

Penta-Ocean Construction Co. Ltd.

E. Pihl & Son AS

Shanghai Construction (Group) General Co.

Sinohydro Corp.

Sumitomo Mitsui Construction Co. Ltd.

Taisei Corp.

Techint Group

VINCI

## TAIWAN (R.O.C.)

Bechtel

Black & Veatch

BOUYGUES

Bovis Lend Lease

CB&I

CH2M HILL

China Communications Construction Grp.

Chiyoda Corp.

Daewoo E&C Co. Ltd.

Danieli Group

Fluor Corp.

HOCHTIEF AG

Kajima Corp.

Kinden Corp.

Leighton Holdings Ltd.

Maeda Corp.

Nishimatsu Construction Co. Ltd.

Obayashi Corp.

Penta-Ocean Construction Co. Ltd.

POSCO Engineering & Construction

Saipem

Samsung C&T Corp.

Shimizu Corp.

Taikisha Ltd.

Taisei Corp.

Takenaka Corp.

Techint Group

TECHNIP

VINCI

## TAJIKISTAN

China Communications Construction Grp.

China National Machinery Indus. Corp.

China Railway Group Ltd.

Enka Construction & Industry Co. Inc.

Nishimatsu Construction Co. Ltd.

Rizzani de Eccher SpA



Sinohydro Corp.  
Xinjiang Beixin Construction & Eng'g (Group) Co.  
Ltd.

**THAILAND**

Baran Group Ltd.  
Bauer AG  
Bechtel  
Bilfinger Berger AG  
BOUYGUES  
Bovis Lend Lease  
CB&I  
CEGELEC  
China Communications Construction Grp.  
China Int'l Water & Electric Corp. (CWE)  
China Metallurgical Group Corp.  
China National Machinery Indus. Corp.  
China National Technical Imp. & Exp. Corp.  
China Railway Construction Corp.  
China Wu Yi Corp. Ltd.  
Chiyoda Corp.  
China State Construction Eng'g Corp.  
CTCI Corp.  
Danieli Group  
Earth Tech Inc.  
Foster Wheeler Ltd.  
GS Engineering & Construction  
Hazama Corp.  
Kajima Corp.  
Kinden Corp.  
Leighton Holdings Ltd.  
Maeda Corp.  
McConnell Dowell Corp.  
Nishimatsu Construction Co. Ltd.  
Obayashi Corp.  
Punji Lloyd Ltd.  
Saipem  
Samsung Engineering Co. Ltd.  
Shimizu Corp.  
Sinohydro Corp.  
SK Engineering & Construction  
Sumitomo Mitsui Construction Co. Ltd.  
Taikisha Ltd.  
Taisei Corp.  
Takenaka Corp.  
Techint Group  
TECHNIP  
Toda Corp.  
Toyo Engineering Corp.  
VINCI  
Zhongding Int'l Engineering Co. Ltd.  
Ed. Zublin AG

**TURKMENISTAN**

BOUYGUES  
China National Machinery Indus. Corp.  
China Petroleum Eng'g & Constr. (Group) Corp.  
Consolidated Contractors Group  
Foster Wheeler Ltd.  
GAP Insaat Yatirim ve Dis Ticaret AS  
McDermott International Inc.

Saipem  
STFA Construction Group  
TECHNIP  
Yuksel Insaat Co. Inc.

**UZBEKISTAN**

China National Machinery Indus. Corp.  
China National Machinery Imp. & Exp. Corp.  
China Railway Group Ltd.  
CITIC Construction  
Energoprojekt Holding  
Fluor Corp.  
KBR  
Shimizu Corp.  
Sinohydro Corp.  
TML Construction Co.  
Yuksel Insaat Co. Inc.

**VIETNAM**

Baran Group Ltd.  
Bauer AG  
Bechtel  
Bilfinger Berger AG  
Black & Veatch  
BOUYGUES  
China Communications Construction Grp.  
China Int'l Water & Electric Corp. (CWE)  
China Metallurgical Group Corp.  
China National Chemical Eng'g Grp. Corp.  
China National Machinery Indus. Corp.  
China Nonferrous Metal Ind. Frgn. Eng'g & Constr.  
China Railway Group Ltd.  
China Shanghai SFECO  
China Wanbao Engineering Corp.  
CTCI Corp.  
Daewoo E&C Co. Ltd.  
Danieli Group  
Dongfang Electric Corp.  
Foster Wheeler Ltd.  
GS Engineering & Construction  
Harbin Power Engineering Co. Ltd.  
Hazama Corp.  
HOCHTIEF AG  
JGC Corp.  
Kajima Corp.  
KBR  
Kinden Corp.  
Kumho Industrial  
Leighton Holdings Ltd.  
Lotte Engineering & Construction Co. Ltd.  
Maeda Corp.  
McDermott International Inc.  
Nishimatsu Construction Co. Ltd.  
Obayashi Corp.  
Penta-Ocean Construction Co. Ltd.  
POSCO Engineering & Construction  
Prezioso Technilor  
Qingjian Group Corp.  
Samsung Engineering Co. Ltd.  
Shanghai Electric Group Co. Ltd.  
Shimizu Corp.

Sinohydro Corp.  
 Structure Tone  
 Sumitomo Mitsui Construction Co. Ltd.  
 Taikisha Ltd.  
 Taisei Corp.  
 TECHNIP  
 Tecnicas Reunidas  
 Toda Corp.  
 Toyo Engineering Corp.  
 VINCI

## LAOS

China Int'l Water & Electric Corp. (CWE)  
 China National Machinery Indus. Corp.  
 China Wanbao Engineering Corp.  
 China Wu Yi Corp. Ltd.  
 Hazama Corp.  
 Leighton Holdings Ltd.  
 McConnell Dowell Corp.  
 Nishimatsu Construction Co. Ltd.  
 Obayashi Corp.  
 Shimizu Corp.  
 Sinohydro Corp.  
 VINCI

## MONGOLIA

Beijing Construction Eng'g Group Co.  
 China Geo-Engineering Corp.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Machinery Indus. Corp.  
 China State Construction Eng'g Corp.  
 Danieli Group  
 Fluor Corp.  
 Kinden Corp.  
 Samsung Engineering Co. Ltd.  
 Sinohydro Corp.  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.  
 Zhongyuan Petroleum Exploration Bureau

## NORTH AFRICA

### ALGERIA

Abeinsa SA  
 Grupo ACS  
 Alarko Contracting Group  
 Ansaldo Energia  
 The Arab Contractors (O.A.O & Co.)  
 Grupo COMSA  
 Astaldi SpA  
 Bauer AG  
 Bechtel  
 Bentini SpA  
 BESIX SA  
 Bilfinger Berger AG  
 Bonatti SpA  
 BOUYGUES  
 C.M.C. di Ravenna  
 Caddell Construction Co. Inc.  
 CEGELEC

CGC Overseas Construction Co. Ltd.  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China Int'l Water & Electric Corp. (CWE)  
 China National Machinery Indus. Corp.  
 China Petroleum Eng'g & Constr. (Group) Corp.  
 China Railway Construction Corp.  
 China Railway Group Ltd.  
 China Wanbao Engineering Corp.  
 China Zhongyuan Engineering Corp.  
 CITIC Construction  
 Societa Italiana Per Condotte D'Acqua SpA  
 Consolidated Contractors Group  
 Grupo Isolux Corsan SA  
 China State Construction Eng'g Corp.  
 Enka Construction & Industry Co. Inc.  
 FCC, Fomento de Constr. y Contratas SA  
 Foster Wheeler Ltd.  
 Hazama Corp.  
 Iberdola Ingenieria y Construccion  
 IMPREGILO SpA  
 JGC Corp.  
 Kajima Corp.  
 Kayi Insaat San. ve Tic. AS  
 KBR  
 Mak-Yol Constr. Indus. Tourism & Trading Inc.  
 Mota-Engil  
 Nishimatsu Construction Co. Ltd.  
 Nurol Construction and Trading Co.  
 OHL SA (Obrascon Huarte Lain SA)  
 Petrofac Ltd.  
 Impresa Pizzarotti & C. SpA  
 Prezioso Technilor  
 Qingjian Group Corp.  
 SACYR Vallehermoso  
 Saipem  
 Sinohydro Corp.  
 STFA Construction Group  
 PJSC Stroytransgaz  
 Taisei Corp.  
 Techint Group  
 Tecnicas Reunidas  
 VINCI  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.  
 Zhejiang Constr. Investment Group Co. Ltd.  
 Zhongding Int'l Engineering Co. Ltd.

### EGYPT

Grupo ACS  
 Ansaldo Energia  
 Arabian Construction Co.  
 Bauer AG  
 Bechtel  
 BESIX SA  
 Bilfinger Berger AG  
 BOUYGUES  
 CB&I  
 CEGELEC  
 CH2M HILL

China Communications Construction Grp.  
 China HuanQiu Contracting & Eng'g Corp.  
 China Metallurgical Group Corp.  
 China National Chemical Eng'g Grp. Corp.  
 China National Technical Imp. & Exp. Corp.  
 China Railway Group Ltd.  
 Consolidated Contractors Group  
 Grupo Isolux Corsan SA  
 China State Construction Eng'g Corp.  
 Danieli Group  
 FCC, Fomento de Constr. y Contratas SA  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Great Lakes Dredge & Dock Corp. LLC  
 GS Engineering & Construction  
 HOCHTIEF AG  
 Iberdola Ingenieria y Construccion  
 Joannou & Paraskevaides Group of Cos.  
 Kajima Corp.  
 KBR  
 Kharafi National  
 Kinden Corp.  
 Orascom Construction Industries (OCI)  
 Petrofac Ltd.  
 Saipem  
 Samsung C&T Corp.  
 Taisei Corp.  
 TAV Construction  
 Techint Group  
 Technip KTI  
 TECHNIP  
 TML Construction Co.  
 URS Corp.  
 VINCI

**ETHIOPIA**

Grupo ACS  
 CGC Overseas Construction Co. Ltd.  
 China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 China Int'l Water & Electric Corp. (CWE)  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 China Wanbao Engineering Corp.  
 Consolidated Contractors Group  
 B.L. Harbert International LLC  
 Joannou & Paraskevaides Group of Cos.  
 Kajima Corp.  
 Salini Costruttori SpA  
 SELI SpA  
 Shanghai Construction (Group) General Co.  
 Sinohydro Corp.  
 Zhongyuan Petroleum Exploration Bureau

**LIBYA**

Abeinsa SA  
 Grupo ACS  
 The Arab Contractors (O.A.O & Co.)  
 Royal BAM Group nv

Bentini SpA  
 BESIX SA  
 Bilfinger Berger AG  
 Bonatti SpA  
 CEGELEC  
 China Civil Engineering Constr. Corp.  
 China Gezhouba Group Co. Ltd.  
 China Petroleum Pipeline Bureau  
 China Railway Construction Corp.  
 Consolidated Contractors Group  
 Daewoo E&C Co. Ltd.  
 Energoprojekt Holding  
 Enka Construction & Industry Co. Inc.  
 Foster Wheeler Ltd.  
 GAMA  
 Hyundai Engineering & Construction Co. Ltd.  
 IMPREGILO SpA  
 Joannou & Paraskevaides Group of Cos.  
 KBR  
 Maire Tecnimont  
 Mercury Engineering  
 Mesa Mesken Sanayil AS  
 Nurol Construction and Trading Co.  
 Construtora Odebrecht  
 Orascom Construction Industries (OCI)  
 Yasar Ozkan Eng'g and Contracting Co. Inc.  
 Punji Lloyd Ltd.  
 Saipem  
 SICIM SpA  
 Sinohydro Corp.  
 STFA Construction Group  
 STRABAG SE  
 Summa Turizm Yatirimciligi AS  
 Taisei Corp.  
 TAV Construction  
 Techint Group  
 Tekfen Construction & Installation Co.  
 TML Construction Co.  
 Ustay Yapi Taahhut Ve Ticaret Anonim Sirketi  
 VINCI  
 Yuksel Insaat Co. Inc.

**MOROCCO**

Abeinsa SA  
 Grupo ACS  
 The Arab Contractors (O.A.O & Co.)  
 Astaldi SpA  
 BESIX SA  
 BOUYGUES  
 CEGELEC  
 China Communications Construction Grp.  
 China Int'l Water & Electric Corp. (CWE)  
 China Overseas Engineering Group Co. Ltd.  
 China Railway Group Ltd.  
 Constructoras ICA SA de CV  
 Grupo Isolux Corsan SA  
 Danieli Group  
 Dogus Insaat Ve Ticaret AS  
 Ferrovia Agroman SA  
 Foster Wheeler Ltd.  
 HOCHTIEF AG

Jacobs  
KBR  
Mak-Yol Constr. Indus. Tourism & Trading Inc.  
Mercury Engineering  
Impressa Pizzarotti & C. SpA  
Saipem  
Salini Costruttori SpA  
Techint Group  
Technip KTI  
Tekfen Construction & Installation Co.  
VINCI

**NIGER**

Bilfinger Berger AG  
China Communications Construction Grp.  
China Geo-Engineering Corp.  
Techint Group  
VINCI

**SUDAN**

The Arab Contractors (O.A.O & Co.)  
Bauer AG  
C.M.C. di Ravenna  
China Chongqing Int'l Construction Corp.  
China Communications Construction Grp.  
China Dalian Int'l Eco. & Techn. Cooperative Grp.  
China Int'l Water & Electric Corp. (CWE)  
China Jiangsu Int'l Econ-Tech. Coop. Corp.  
China Metallurgical Group Corp.  
China National Machinery Indus. Corp.  
China Overseas Engineering Group Co. Ltd.  
China Petroleum Eng'g & Constr. (Group) Corp.  
China Petroleum Pipeline Bureau  
China Railway Construction Corp.  
China Railway Group Ltd.  
China Wanbao Engineering Corp.  
GAP Insaat Yatirim ve Dis Ticaret AS  
B.L. Harbert International LLC  
Harbin Power Engineering Co. Ltd.  
Nantong Construction Group Joint-Stock Co. Ltd.  
Petrofac Ltd.  
Qingjian Group Corp.  
Shandong Electric Power Constr. Corp.  
Sinohydro Corp.  
PJSC Stroytransgaz  
VINCI  
Zhongyuan Petroleum Exploration Bureau

**SUB SAHARA**

Abeinsa SA  
The Arab Contractors (O.A.O & Co.)  
Bilfinger Berger AG  
BOUYGUES  
CEGELEC  
CGC Overseas Construction Co. Ltd.  
China Civil Engineering Constr. Corp.  
China Communications Construction Grp.  
China Geo-Engineering Corp.  
China Overseas Engineering Group Co. Ltd.  
China Railway Group Ltd.  
Grupo Isolux Corsan SA  
KBR

Layne Christensen Co.  
Petrofac Ltd.  
Qingjian Group Corp.  
Saipem  
TECHNIP  
VINCI

**TUNISIA**

Grupo ACS  
The Arab Contractors (O.A.O & Co.)  
BOUYGUES  
CEGELEC  
China Int'l Water & Electric Corp. (CWE)  
China Metallurgical Group Corp.  
China National Chemical Eng'g Grp. Corp.  
Grupo Isolux Corsan SA  
Ferrovia Agroman SA  
Foster Wheeler Ltd.  
Heerema Fabrication Grp. BV  
Iberdola Ingenieria y Construcccion  
Jan De Nul Group  
Petrofac Ltd.  
Saipem  
Taisei Corp.  
TAV Construction  
Techint Group  
TECHNIP  
VINCI

**CENTRAL/SOUTHERN AFRICA****ANGOLA**

Grupo ACS  
Bauer AG  
Bechtel  
Beijing Construction Eng'g Group Co.  
BOUYGUES  
C.M.C. di Ravenna  
Construcoes e Comercio Camargo Correa  
CB&I  
CEGELEC  
CGC Overseas Construction Co. Ltd.  
China Communications Construction Grp.  
China Jiangsu Int'l Econ-Tech. Coop. Corp.  
China National Electronics Imp. & Exp. Corp.  
China National Machinery Indus. Corp.  
China Overseas Engineering Group Co. Ltd.  
China Railway Construction Corp.  
China Railway Group Ltd.  
China Wu Yi Corp. Ltd.  
Grupo Isolux Corsan SA  
Fluor Corp.  
Great Lakes Dredge & Dock Corp. LLC  
HOCHTIEF AG  
Mota-Engil  
Jan De Nul Group  
Construtora Odebrecht  
Prezioso Technilor  
Qingjian Group Corp.  
SACYR Vallehermoso

Saipem  
 Shanghai Urban Construction (Grp) Corp.  
 Sinohydro Corp.  
 Soares Da Costa - Grupo SGPS  
 TECHNIP  
 VINCI  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.

**BENIN**

The Arab Contractors (O.A.O & Co.)  
 BOUYGUES  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China Overseas Engineering Group Co. Ltd.  
 China Railway Group Ltd.  
 China State Construction Eng'g Corp.  
 KBR  
 Solel Boneh International Ltd.  
 VINCI

**BOTSWANA**

The Arab Contractors (O.A.O & Co.)  
 China Civil Engineering Constr. Corp.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
 China Overseas Engineering Group Co. Ltd.  
 China Railway Group Ltd.  
 Consolidated Contractors Group  
 China State Construction Eng'g Corp.  
 Layne Christensen Co.  
 Qingjian Group Corp.  
 Sinohydro Corp.  
 VINCI

**BURKINA FASO**

Baran Group Ltd.  
 BOUYGUES  
 B.L. Harbert International LLC  
 Layne Christensen Co.  
 VINCI

**BURUNDI**

China Communications Construction Grp.  
 China Gezhouba Group Co. Ltd.  
 KBR  
 VINCI  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.

**CAMEROON**

Grupo ACS  
 The Arab Contractors (O.A.O & Co.)  
 Royal BAM Group nv  
 BESIX SA  
 Bilfinger Berger AG  
 BOUYGUES  
 CEGELEC  
 CGC Overseas Construction Co. Ltd.  
 China Communications Construction Grp.  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 KBR  
 Shimizu Corp.

VINCI  
 Zhongding Int'l Engineering Co. Ltd.

**CAPE VERDE IS.**

Grupo COMSA  
 Mota-Engil  
 SACYR Vallehermoso

**CONGO**

Baran Group Ltd.  
 Beijing Construction Eng'g Group Co.  
 Beijing Uni-Construction Group Co. Ltd.  
 BOUYGUES  
 CEGELEC  
 China Communications Construction Grp.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 China State Construction Eng'g Corp.  
 B.L. Harbert International LLC  
 Prezioso Technilor  
 Saipem  
 Sinohydro Corp.  
 TECHNIP  
 VINCI  
 Weihai International Eco. & Tech. Coop. Co. Ltd.

**GABON**

Acciona SA  
 BOUYGUES  
 CEGELEC  
 China Dalian Int'l Eco. & Techn. Cooperative Grp.  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 Saipem  
 Shanghai Construction (Group) General Co.  
 TECHNIP  
 VINCI

**GAMBIA**

China Overseas Engineering Group Co. Ltd.  
 Kharafi National

**GHANA**

The Arab Contractors (O.A.O & Co.)  
 Royal BAM Group nv  
 China Geo-Engineering Corp.  
 China Int'l Water & Electric Corp. (CWE)  
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 Energoprojekt Holding  
 FATA SpA  
 B.L. Harbert International LLC  
 Layne Christensen Co.  
 Qingjian Group Corp.  
 Shanghai Construction (Group) General Co.  
 Sinohydro Corp.  
 SK Engineering & Construction  
 Solel Boneh International Ltd.  
 Taisei Corp.  
 TIC Holdings Inc.  
 VINCI

**GUINEA**

Acciona SA  
 Bechtel  
 BOUYGUES  
 CB&I  
 China Communications Construction Grp.  
 China Dalian Int'l Eco. & Techn. Cooperative Grp.  
 China Henan Int'l Cooperation Grp. Co.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China National Machinery Indus. Corp.  
 China Overseas Engineering Group Co. Ltd.  
 China Railway Group Ltd.  
 China Wu Yi Corp. Ltd.  
 Consolidated Contractors Group  
 Grupo Isolux Corsan SA  
 Energoprojekt Holding  
 Layne Christensen Co.  
 Saipem  
 Shanghai Construction (Group) General Co.  
 Soares Da Costa - Grupo SGPS  
 TECHNIP  
 URS Corp.  
 VINCI

**IVORY COAST**

BOUYGUES  
 China Geo-Engineering Corp.  
 Saipem  
 Solel Boneh International Ltd.  
 TECHNIP  
 VINCI

**KENYA**

Royal BAM Group nv  
 Baran Group Ltd.  
 BOUYGUES  
 China Communications Construction Grp.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China National Machinery Indus. Corp.  
 China Petroleum Pipeline Bureau  
 China Railway Group Ltd.  
 China Wu Yi Corp. Ltd.  
 Consolidated Contractors Group  
 Foster Wheeler Ltd.  
 Iberdola Ingenieria y Construccion  
 KBR  
 Kinden Corp.  
 Sinohydro Corp.  
 Solel Boneh International Ltd.  
 Taisei Corp.  
 Techint Group  
 VINCI

**LESOTHO**

China Geo-Engineering Corp.  
 China Jiangsu Construction Corp.  
 Qingjian Group Corp.

**LIBERIA**

China Communications Construction Grp.  
 China Henan Int'l Cooperation Grp. Co.  
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
 China State Construction Eng'g Corp.

Qingjian Group Corp.  
 VINCI

**MALAWI**

C.M.C. di Ravenna  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 Consolidated Contractors Group  
 Mota-Engil  
 Shimizu Corp.  
 Toda Corp.

**MOZAMBIQUE**

BOUYGUES  
 C.M.C. di Ravenna  
 Construcoes e Comercio Camargo Correa  
 China Geo-Engineering Corp.  
 China Henan Int'l Cooperation Grp. Co.  
 China Metallurgical Group Corp.  
 Consolidated Contractors Group  
 Grupo Isolux Corsan SA  
 Mota-Engil  
 Nantong Construction Group Joint-Stock Co. Ltd.  
 E. Pihl & Son AS  
 SACYR Vallehermoso  
 Sinohydro Corp.  
 Soares Da Costa - Grupo SGPS

**NIGERIA**

The Arab Contractors (O.A.O & Co.)  
 Bechtel  
 Bentini SpA  
 Bilfinger Berger AG  
 BOUYGUES  
 CB&I  
 CEGELEC  
 CGC Overseas Construction Co. Ltd.  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Metallurgical Group Corp.  
 China National Machinery Indus. Corp.  
 China Railway Construction Corp.  
 China Railway Group Ltd.  
 Consolidated Contractors Group  
 Contracting & Trading Co. C.A.T. Group of Cos.  
 Daewoo E&C Co. Ltd.  
 Energoprojekt Holding  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 Guangdong Xinguang Int'l Group  
 IMPREGILO SpA  
 JGC Corp.  
 KBR  
 Jan De Nul Group  
 Orascom Construction Industries (OCI)  
 Petrofac Ltd.  
 Prezioso Technilor  
 Saipem  
 Salini Costruttori SpA  
 SEPCOIII Electric Power Construction Corp.  
 Shandong Electric Power Constr. Corp.  
 Solel Boneh International Ltd.  
 Taisei Corp.

Techint Group  
 TECHNIP  
 VINCI  
 Zhongyuan Petroleum Exploration Bureau

**RWANDA**

The Arab Contractors (O.A.O & Co.)  
 Beijing Construction Eng'g Group Co.  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China State Construction Eng'g Corp.  
 B.L. Harbert International LLC  
 KBR  
 Shimizu Corp.  
 VINCI

**SENEGAL**

Grupo ACS  
 Bilfinger Berger AG  
 BOUYGUES  
 CEGELEC  
 China Geo-Engineering Corp.  
 China Henan Int'l Cooperation Grp. Co.  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 Grupo Isolux Corsan SA  
 E. Pihl & Son AS  
 VINCI

**SIERRA LEONE**

China National Machinery Indus. Corp.  
 Salini Costruttori SpA  
 Shanghai Construction (Group) General Co.  
 Xinjiang Beixin Construction & Eng'g (Group) Co.  
 Ltd.

**SOUTH AFRICA**

Grupo ACS  
 Royal BAM Group nv  
 BOUYGUES  
 C.M.C. di Ravenna  
 CB&I  
 China Henan Int'l Cooperation Grp. Co.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Metallurgical Group Corp.  
 China Overseas Engineering Group Co. Ltd.  
 China Railway Group Ltd.  
 CITIC Construction  
 Consolidated Contractors Group  
 Fluor Corp.  
 Foster Wheeler Ltd.  
 B.L. Harbert International LLC  
 HOCHTIEF AG  
 KBR  
 Qingjian Group Corp.  
 Sinohydro Corp.  
 Taikisha Ltd.  
 Techint Group  
 TECHNIP  
 VINCI

**SWAZILAND**

C.M.C. di Ravenna

Consolidated Contractors Group  
 KBR  
 VINCI

**TANZANIA**

Royal BAM Group nv  
 Beijing Construction Eng'g Group Co.  
 BOUYGUES  
 China Chongqing Int'l Construction Corp.  
 China Civil Engineering Constr. Corp.  
 China Communications Construction Grp.  
 China Geo-Engineering Corp.  
 China Henan Int'l Cooperation Grp. Co.  
 China Railway Group Ltd.  
 China State Construction Eng'g Corp.  
 Kajima Corp.  
 KBR  
 Layne Christensen Co.  
 E. Pihl & Son AS  
 Sinohydro Corp.  
 SKE Group  
 VINCI

**UGANDA**

The Arab Contractors (O.A.O & Co.)  
 China Chongqing Int'l Construction Corp.  
 China Communications Construction Grp.  
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
 China National Machinery Indus. Corp.  
 China Railway Group Ltd.  
 CITIC Construction  
 Energoprojekt Holding  
 B.L. Harbert International LLC  
 Salini Costruttori SpA  
 Solel Boneh International Ltd.  
 VINCI

**D.R. CONGO (ZAIRE)**

Baran Group Ltd.  
 Beijing Uni-Construction Group Co. Ltd.  
 CB&I  
 CEGELEC  
 China National Machinery Indus. Corp.  
 Layne Christensen Co.  
 Sinohydro Corp.  
 VINCI

**ZAMBIA**

China Civil Engineering Constr. Corp.  
 China Geo-Engineering Corp.  
 China Henan Int'l Cooperation Grp. Co.  
 China Jiangsu Int'l Econ-Tech. Coop. Corp.  
 China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
 China National Machinery Indus. Corp.  
 China Nonferrous Metal Ind. Frgn. Eng'g & Constr.  
 China Railway Group Ltd.  
 Consolidated Contractors Group  
 Energoprojekt Holding  
 Fluor Corp.  
 KBR  
 Layne Christensen Co.  
 Sinohydro Corp.  
 SKE Group

Techint Group  
VINCI

**ZIMBABWE**

China Jiangsu Int'l Econ-Tech. Coop. Corp.  
China Jiangxi Corp. For Int'l Eco. & Tech. Coop'n  
China Metallurgical Group Corp.  
China National Machinery Indus. Corp.  
Energoprojekt Holding  
Nantong Construction Group Joint-Stock Co. Ltd.  
Salini Costruttori SpA  
Techint Group

**ANTARCTIC/ARCTIC**

China Shanghai SFECO  
Foster Wheeler Ltd.  
IMPREGILO SpA  
E. Pihl & Son AS



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Top 500 (U.S.) Design Firms – April 18  
Top 400 (U.S.) Contractors – May 16  
Top 100 Construction Managers, Design-Builders, & Program Managers – June 13  
Top 200 Environmental Engineering Firms – July 4  
Top 200 International Design Firms – July 25  
Top 225 International Contractors – August 22/29  
Top 600 Specialty Contractors – October 17

### ENR SOURCEBOOKS – 2005

Top 500 Design Firms Sourcebook – June 20  
Top 400 Contractors Sourcebook – September 19  
Top Owners Sourcebook – November 14  
2005 Global Construction Sourcebook – December 12

### ENR Top Lists – 2004

Top 500 (U.S.) Design Firms – April 19  
Top 400 (U.S.) Contractors – May 17  
Top 100 Construction Managers, Design-Builders, & Program Managers – June 14  
Top 200 Environmental Engineering Firms – July 5  
Top 200 International Design Firms – July 26  
Top 225 International Contractors – August 23  
Top 600 Specialty Contractors – October 18

### ENR SOURCEBOOKS – 2004

Top 500 Design Firms Sourcebook – June 28  
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